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Executive Insight Brief

December 9, 2022

Headlines - Aerospace & Defense - Budget & Approps - Advanced Tech - Military Installations & Communities -
Homeland Security - Transportation & Infrastructure - Biotech & Healthcare - Climate & Development

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Notable Headlines

- [Brittney Griner arrives in U.S. following her release by Russia in prisoner swap for arms dealer Viktor Bout](#)
- [Justice Department seeking to hold Trump in contempt over classified documents](#)
- [Ukraine war is going to 'take a while,' Putin says as he warns nuclear risk is increasing](#)
- [Viktor Bout: Here's What To Know About Russia's 'Merchant Of War' And Why He Was The Prisoner Exchanged For Brittney Griner](#)
- [Sinema switches to independent, shaking up the Senate](#)

Worth Reading: [NSA is offering no-cost cybersecurity services to companies with active DoD contracts and access to controlled information](#)

As a part of NSA's mission to help defend the Defense Industrial Base (DIB), NSA has established a variety of free services available to any company that has an active contract with any DoD component. These services are handled by the NSA CCC, NSA's outreach center to establish industry partnerships for the protection of US infrastructure.

Aerospace & Defense

[House passes defense bill with more Taiwan, Ukraine security aid \(Defense News\)](#)

The House on Thursday passed 350-80 the fiscal 2023 National Defense Authorization Act after making several concessions to the Senate, which did not pass its own version of the bill for the second straight year in a row. The \$858 billion NDAA amounts to an 8% increase over FY22 defense levels and is \$45 billion more than the White House requested in its budget proposal last spring. It also provides increased aid to Taiwan and Ukraine. The Senate is expected to vote on the legislation next week. The compromise bill with the Senate drops various House provisions that would have complicated arms transfers to some countries and irregular forces over human rights concerns. House lawmakers had previously attached those provisions as amendments when they passed their version of the NDAA in a 329-101 vote in July. Additionally, the final bill blocks the Biden administration's efforts to retire certain weapons systems and discontinue a couple of nuclear weapons platforms.

[Russian troops take part in tactical drills in Belarus](#)

[US Air Force lays groundwork for major changes to bomber fleet \(Defense News\)](#)

With December's public debut of the B-21 Raider, the U.S. Air Force's preparations to receive its newest stealth bomber — and transform its bomber fleet — will kick off in 2023. The rollout of the Northrop Grumman-made aircraft, which took place Dec. 2 at Plant 42 in Palmdale, California, marked the first time the Air Force unveiled a new bomber in more than three decades. In years to come, the Air Force's bomber fleet — now made up of B-1B Lancers, B-2 Spirits and B-52 Stratofortresses — will look very different. The service wants to have a two-bomber fleet consisting of at least 100 B-21s plus a revamped fleet of B-52s with new F130 engines by Rolls-Royce. The Air Force currently has 76 B-52s. The B-1 and B-2 fleets are on track for retirement by the early 2030s. The B-1's retirement already started, with 17 of the fleet's oldest and most ailing airframes retired last year to free up the labor force and resources, leaving 45 remaining. The next step for the B-21 is its first flight, expected in early 2023, based on results from the bomber's ground tests. The initial Raider will fly from Palmdale to Edwards Air Force Base in California, where it will undergo formal flight tests.

[Germany looks to close 'peacetime' capability gaps, targets €15B procurement budget by 2024](#)

[U.S., U.K. Military Chiefs Discuss Ukraine, China \(DoD\)](#)

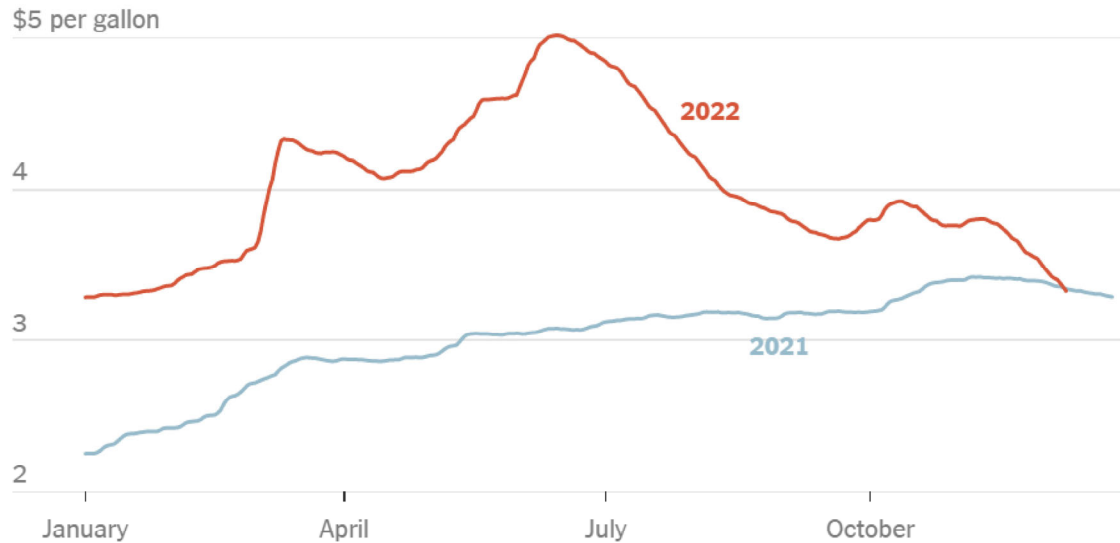
The vicious Russian attacks on Ukrainian infrastructure, far from breaking the back of Ukrainian civilians, have increased resistance to Vladimir Putin's invasion, senior U.S. and British military leaders said. Army Gen. Mark A. Milley, the chairman of the Joint Chiefs of Staff, and Royal Navy Adm. Sir Tony Radakin, the United Kingdom's chief of defense staff, said the Russian leader has continued to make calamitous mistakes in Russia's war on Ukraine. The two men spoke during the Wall Street Journal's Chief Executive Officer Council meeting in Washington, D.C. The two men also discussed Chinese challenges in the Indo-Pacific region. The Russian war on Ukraine has now lasted 10 months and Putin has failed across the board, Milley said. The Ukrainians defeated the initial attack on Kyiv and then more than held their own in the battles in the eastern part of the nation. Ukrainian forces launched a counterattack in Kharkiv that drove the Russians back from the second-largest city in the country and then pushed the Russians out of the strategic city of Kherson, Milley said. But Russia still occupies portions of Ukrainian territory, "and there's still a significant amount of fighting to go.," Milley said. "But right this minute the situation on the ground ... is [that] the lines are stabilizing and as winter rolls in, things will slow down a little bit as a result of the freezing cold.

Budget & Appropriations

[Warren presses regulators to probe bank ties to crypto \(Politico\)](#)

Sen. Elizabeth Warren is calling on bank regulators to investigate U.S. financial institutions over their ties to the crypto industry after two banks were buffeted by losses following the collapse of the FTX exchange. The Massachusetts Democrat on Thursday demanded that the agencies provide the names of banks that have granted loans, taken deposits or provided other services to crypto startups as she pushes ahead with planned legislation to crack down on the nascent industry. "While the banking system has so far [been] relatively unscathed by the latest crypto crash, FTX's collapse shows that crypto may be more integrated into the banking system than regulators are aware," Warren and Sen. Tina Smith (D-Minn.) wrote in letters to Federal Reserve Chair Jerome Powell, FDIC Chair Martin Gruenberg and Acting Comptroller of the Currency Michael Hsu. With Congress scheduled to hold two hearings on FTX's implosion next week, Warren's letter signals growing concern over how volatile digital assets could be integrated into traditional financial markets through new laws or regulations.

[U.S. Gas Prices Are Now Lower Than a Year Ago](#)



[U.S., Europe Need a Grand Bargain on Semiconductors and Electric Vehicles to Counter China \(WSJ\)](#)

The U.S. and its allies agree they need to reduce their dependence on China. They also agree none can do so alone: No country is big enough to sustain an entire supply chain. Thus the frequent calls for “friend-shoring” among “like-minded partners.” At a meeting this week the U.S. and the European Union pledged “coordinated action to foster supply chain diversification (and) build resilience to economic coercion.” Behind this rhetorical camaraderie, though, old habits of protectionism and parochialism are reappearing. First, South Korea, Japan and the European Union complain that the electric-vehicle subsidies in the Inflation Reduction Act, which President Biden signed into law in August, discriminate against their manufacturers and suck investment from them. Second, those same allies have rebuffed U.S. calls to join its restrictions on the export of sensitive semiconductor technology to China. There’s a grand bargain to be had here: The U.S. makes its allies eligible for its EV subsidies and those allies join its semiconductor controls. The politics and details of any such bargain are, of course, difficult, maybe insurmountable.

[US Jobless Claims up Modestly Last Week](#)

[Saudi Arabia reports its first budget surplus in nearly 10 years on higher oil prices \(CNBC\)](#)

Saudi Arabia reported its first budget surplus in nearly 10 years, thanks to its revenue being ramped up by elevated oil prices. The 2022 surplus came to 102 billion riyals (\$27 billion), constituting 2.6% of Saudi gross domestic product, according to the kingdom’s finance ministry, releasing what it said were preliminary estimates. Total revenue for this year was estimated at 1.234 trillion riyals, while spending amounted to 1.132 trillion riyals. The government of the hydrocarbon-rich country approved a 1.114 trillion riyal budget for 2023 and expects to still see a surplus of 16 billion riyals. That’s a significant reduction

from this year's surplus, amounting to just 0.4% of GDP, but is a surplus nonetheless and is based on an oil price far lower than what many analysts expect for next year. "Our analysis suggests the budget is based on an oil price forecast of around USD 75 (per barrel), well below our house forecast of USD 105 (per barrel) for next year," Daniel Richards, MENA economist at Dubai-based bank Emirates NBD, wrote in a research note.

Advanced Technologies

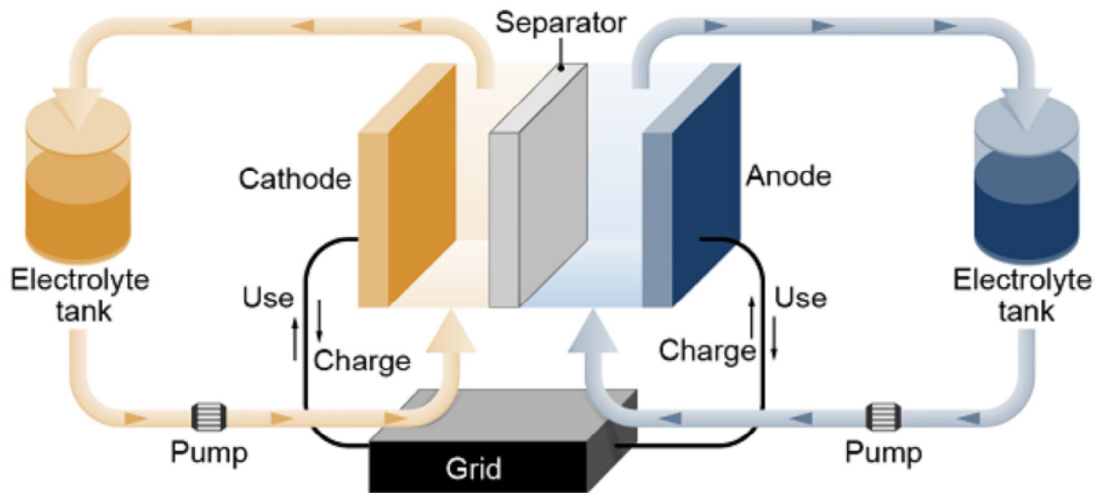
[Google, Oracle, Amazon and Microsoft awarded Pentagon cloud deal of up to \\$9 billion combined \(CNBC\)](#)

The Pentagon said that Amazon, Google, Microsoft and Oracle received a cloud-computing contract that can reach as high as \$9 billion total through 2028. The outcome of the Joint Warfighting Cloud Capability, or JWCC, effort is in line with the U.S. Defense Department's effort to rely on multiple providers of remotely operated infrastructure technology, as opposed to relying on a single company, a strategy promoted during the Trump Administration. A Department of Defense spokesperson told CNBC by email that "JWCC is a multiple award procurement composed of four contracts with a shared ceiling of \$9 Billion." An increasing tally of businesses have also sought to rely on more than one cloud provider. In some cases they rely on specialized capabilities on one and the majority of front-end and back-end workloads on another. At other times, they come down to cost. Having more than one cloud might make organizations more confident that they can withstand service disruptions brought on by outages.

[How Model-Based Systems Engineering can speed military modernization](#)

[Science & Tech Spotlight: Advanced Batteries \(GAO\)](#)

Scientists are developing advances in battery technologies to meet increasing energy storage needs for the electric power grid and electric vehicle use. Efforts are underway to replace components of widely used lithium-ion batteries with more cost-effective, sustainable, and safe materials. Advances in longer duration storage technologies, such as flow batteries, also have the potential to help integrate renewable energy sources for electricity generation and reduce reliance on fossil fuels. This Science & Tech Spotlight discusses current research on advanced batteries and the challenges delaying their large-scale commercialization. Batteries are critical for powering many of our everyday technologies. Increased demand in areas such as transportation and electric grid storage will require longer-lasting batteries with more capacity. Scientific advances in batteries could meet the demand for more energy storage while also ensuring these next-generation batteries are safe, cost-effective, and sustainable. However, challenges remain.



[San Francisco makes U-turn on 'killer robots' plan](#)

[A Smarter Robot \(NYT\)](#)

Social media's newest star is a robot: a program called ChatGPT that tries to answer questions like a person. Since its debut last week, many people have shared what the bot can do. New York magazine journalists told it to write what turned out to be a "pretty decent" story. Other users got it to write a solid academic essay on theories of nationalism, a history of the tragic but fictitious Ohio-Indiana War and some jokes. It told me a story about an artificial intelligence program called Assistant that was originally set up to answer questions but soon led a new world order that guided humanity to "a new era of peace and prosperity." What is remarkable about these examples is their quality: A human could have written them. And the bot is not even the best; OpenAI, the company behind ChatGPT, is reportedly working on a better model that could be released next year. "A lot of the promised benefits of A.I. have been eternally five years away," my colleague Kevin Roose, who covers technology, told me. "ChatGPT was a moment when a technology people had heard about finally became real to them."

Military Installations & Communities

[2023 Military Pay Raise Will Be the Largest in 20 Years \(Military.com\)](#)

The largest military pay raise in decades is coming in 2023 for active-duty troops as part of the annual defense authorization bill expected to be approved by Congress this month. Under the plan, active-duty troops and drilling Guard and reserve members will receive a 4.6% pay raise, the largest bump in 20 years. The 2022 military pay raise sat at 2.7%. That

expected 2023 pay raise, which represents about \$1,300 more over the course of the year for many junior troops and \$2,500 for senior enlisted and junior officers, would take effect in January and is included in the 2023 National Defense Authorization Act, or NDAA. That bill is expected to head for approval by the House on Wednesday, with a Senate vote before Christmas. The 2023 military raise is joined by a more than 11% bump to Basic Allowance for Subsistence rates, an allotment received by active-duty troops who live outside the barracks. In 2023, the monthly BAS payment will be \$311.68 for officers, up from \$280.29, while enlisted members will see their BAS increase from \$406.98 to \$452.56.

[US to Deploy More Troops to Estonia to Boost NATO Defenses](#)

[Battleship Arizona's Legacy Being Preserved by Submarine of Same Name \(Military.com\)](#)

Stratton, whose late grandfather, Donald Stratton, survived the battleship Arizona's sinking in the Japanese attack on Pearl Harbor, Hawaii, helped weld her initials Wednesday onto a steel plate that will be mounted on the submarine Arizona (SSN 803), which EB is building here at its Quonset Point Facility. Dubbed a "keel-laying ceremony," the event took place 81 years to the day after bombs struck the USS Arizona (BB 39), sending it to the Pearl Harbor floor while claiming the lives of 1,177 officers and crewmen. Fewer than 350 survived. The next day, Dec. 8, 1941, the United States declared war on Japan. Some 250 invited guests and a similar number of EB employees attended Wednesday's ceremony. Among the dignitaries in attendance were seven World War II veterans — members, EB President Kevin Graney said, of America's "Greatest Generation" — including the two remaining survivors of the battleship Arizona's sinking.

[Hawaii National Guard activates after volcano eruption](#)

[VA staffing up to deal with backlog of vets seeking toxin exposure treatment \(The Hill\)](#)

The Department of Veterans Affairs (VA) and the Veterans Benefits Administration (VBA) will be adding staff to keep up with claims made by veterans through a recently passed bill to expand benefits for veterans exposed to toxins during their military service. The VA is set to start processing Promise to Address Comprehensive Toxics (PACT) Act claims on January 1, 2023. The PACT Act was created with the goal of expanding access to care and benefits from the VA to the 3.5 million veterans who served after the Sept. 11, 2001, terrorist attack and were exposed to toxic burn pits. Since it was passed in August, there have been many concerns about how the VA will make a smooth transition to implement the law without disrupting the department's other services.

Homeland Security

[Jan. 6 panel eyeing Dec. 21 to release final report, chairman says \(The Hill\)](#)

The House select committee investigating the Jan. 6, 2021 attack on the Capitol is planning to release its final report on Dec. 21, panel Chairman Bennie Thompson (D-Miss.) told reporters. Thompson said the release of the report will be accompanied by a “formal presentation,” but the details are still up in the air. “There’ll be some form of public presentation, we haven’t decided exactly what that’ll be,” the chairman told reporters. Thompson also said the committee will publicly vote on criminal referrals on Dec. 21. The announcement came one day after he told reporters that the panel has come to a “general agreement” to forward some criminal referrals to the Department of Justice. The target of those referrals, however, remains uncertain. On Tuesday, a spokesperson for the panel “has determined that referrals to outside entities should be considered as a final part of its work,” but that it “will make decisions about specifics in the days ahead.” Thompson revealed last month that the committee had created a subcommittee to oversee potential criminal referrals and examine “all outstanding issues” the panel faces, including lawmakers who defied subpoenas issued by the group.

[\\$858 billion defense bill focuses heavily on cyber. These are some highlights](#)

[Denver Sets Up Emergency Shelter for Migrants \(WSJ\)](#)

The city of Denver is providing shelter for at least 150 migrants who arrived by bus this week from the southern border. Denver Rescue Mission notified city officials late Monday night about dozens of migrants who showed up at the homeless shelter after being dropped off at a downtown bus station. The city activated its emergency preparedness, and a secondary shelter was set up at a recreation center. “The sheer volume that we’re seeing, all of that began this week,” said Stephen Hinkel, spokesman for the homeless shelter. Denver officials are working to figure out exactly where the migrants came from and why they were transported to the city, said Mikayla Ortega, a spokeswoman for the city’s office of emergency management. The individuals are mostly adult men and women and were given food, water and basic necessities after being moved to the recreation center, she said.

[Department of Homeland Security delays REAL ID deadline to 2025](#)

[Brittney Griner prisoner swap a rare diplomatic success between U.S. and Russia as war rages in Ukraine \(NBC News\)](#)

The exchange of WNBA star Brittney Griner and arms dealer Viktor Bout was a rare moment of successful diplomacy between Moscow and Washington as relations between the two countries deteriorate over the war in Ukraine. For many, the trade will evoke memories of Soviet-era spy swaps — a more positive reminder of that era than the nuclear

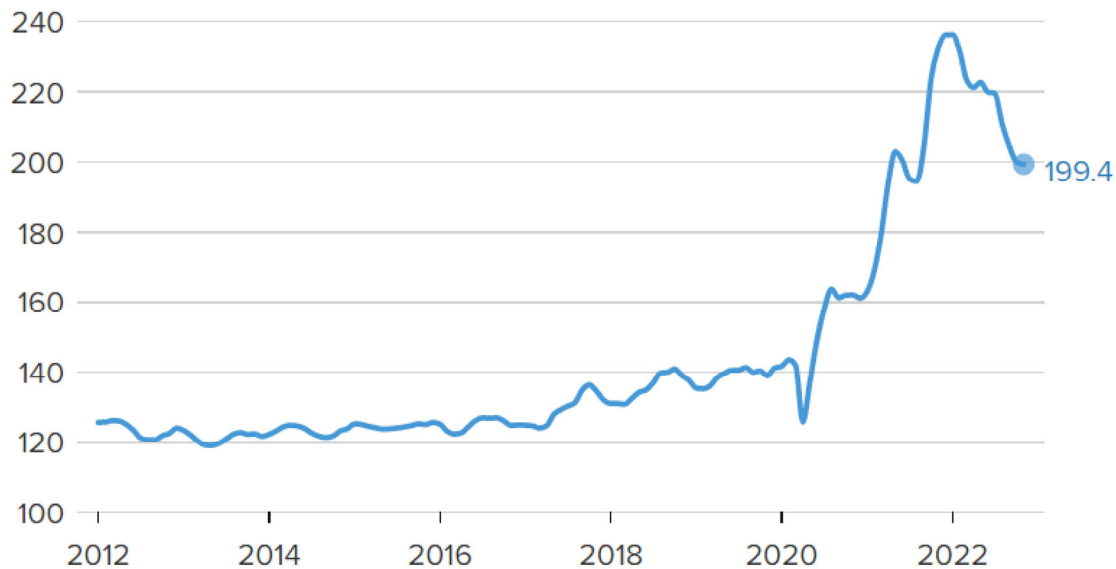
standoff that President Joe Biden recently said left the world facing its most dangerous moment since the Cuban Missile Crisis. Analysts said the fact that the Biden administration and the Kremlin were still able to carry out such talks was a notably positive sign as Russia and the West enter what many see as a new Cold War. "I think what we're seeing here is significant because it tells us that even in the depths of the conflict in Ukraine that the U.S. and Russia are, number one, still talking to each other about sensitive issues and, number two, still have the possibility of reaching agreements."

Transportation & Infrastructure

[USDOT Make Available One of the Largest Investments in 50 Years to Expand Intercity Passenger Rail Across America \(USDOT\)](#)

The U.S. Department of Transportation (USDOT) today issued a Notice of Funding Opportunity (NOFO) announcing the availability of almost \$2.3 billion in funding to expand and modernize intercity passenger rail nationwide through the Federal-State Partnership for Intercity Passenger Rail Grant Program (Partnership Program). Thanks to President Biden's Bipartisan Infrastructure Law, this announcement marks the strongest commitment to date for the expansion of the national network of intercity passenger and high-speed rail projects. Selected projects will improve existing rail corridors and create new ones, broadening access to intercity passenger rail services for communities across the country. "This is one of the two most significant investments in the past 50 years to modernize passenger train service across the country," said U.S. Transportation Secretary Pete Buttigieg. "Americans deserve excellent passenger rail services, and through the Bipartisan Infrastructure Law, we're working to deliver it."

[Used vehicle demand and prices continue to decline from record highs](#)



[Lawmakers Strike Deal on New \\$38B WRDA \(Engineering News-Record\)](#)

Key Senate and House leaders have reached a bipartisan agreement on a new Water Resources Development Act (WRDA) that would authorize more than \$37 billion in federal funds for 25 new and five modified Army Corps of Engineers flood and hurricane protection, harbor dredging and other civil works projects across the U.S. The joint announcement of the deal came from the chairs and top Republican members of the Senate Environment and Public Works and House Transportation and Infrastructure Committees. Lawmakers said that the WRDA would become the vehicle for a massive Dept. of Defense authorization bill. If the measure clears both houses and is signed into law before Jan. 1, it would continue the recent pattern of enacting a water resources measure every two years. The measure only authorizes federal funds. The federal funding for the 25 new Corps projects is about \$30.4 billion, according to ENR's calculations. When non-federal funding is added, the total estimated cost of the 25 new Corps projects is \$51.6 billion.

[Senators press FAA over flight evacuation rules](#)

[Tax Credits Kick in Jan. 1 for Alternative Fuel Infrastructure, Commercial EVs, Related Items \(Transport Topics\)](#)

New tax credits for installing alternative fuel infrastructure or buying new commercial electric and fuel cell vehicles are available from the Internal Revenue Service starting Jan. 1. Businesses purchasing new EVs and fuel cell vehicles can receive IRS tax credits, with different credits available for various alternative fuel vehicle types and weights. To qualify, vehicles with a gross vehicle weight rating below 14,000 pounds must have a battery capacity of at least seven kilowatt-hours (kWh), while those weighing more are required to

have a battery capacity of at least 15 kWh. The tax credit amount is equal to the lesser of the following amounts: Fifteen percent of the vehicle purchase price for plug-in hybrid EVs. Thirty percent of the vehicle purchase price for EVs and fuel cell EVs. The incremental cost of the vehicle compared to an equivalent internal combustion engine vehicle. Maximum tax credits may not exceed \$7,500 for vehicles under 14,000 pounds and \$40,000 for vehicles above 14,000 pounds.

Biotechnology & Healthcare

[Skyrocketing demand for ADHD meds is straining the U.S. health care system \(CNBC\)](#)

Stories about attention deficit hyperactivity disorder, or ADHD, have been having a resurgence in the social media zeitgeist the past several years, and it may be leading more people to seek out diagnosis for the condition. “A lot of my patients would hold up their phone to the camera and be like, ‘Here’s this video that I saw on TikTok and this is why I have ADHD,’” said Dr. Sasha Hamdani. She is a psychiatrist and ADHD specialist who also is a content creator about the condition with more than 800,000 followers on TikTok. Hamdani estimates that about 50% of patients who inquire about the condition actually yield an ADHD diagnosis. ADHD diagnoses and prescriptions have been increasing across all age groups since before the days of social media. The number of ADHD diagnoses in 2010 were almost five times what they were in 1999. And between 2007 and 2016, the number of diagnoses of ADHD in adults more than doubled.

[More than 180,000 people overdosed on opioids and survived in the past year](#)

[FDA gives priority review to Pfizer RSV vaccine for older adults \(The Hill\)](#)

The Food and Drug Administration (FDA) accepted Pfizer’s application for an RSV vaccine for older adults, and is expected to make an approval decision by the spring. Pfizer in a statement on Wednesday said the FDA is going to review its application under the priority review program, which reduces the approval timeline by four months. The end of the review period is expected to be May 2023, Pfizer said. In healthy adults and older children, RSV typically causes mild, cold-like symptoms that go away with moderate rest and self-care. But it can result in severe illness in infants and older adults. Like the flu, RSV season usually occurs during colder weather, though it’s been hitting unusually hard and early this year, contributing to a wave of respiratory infections that is overwhelming hospitals nationwide.

[How AI and machine learning can predict illness and boost health equity](#)

[More States to Consider Extending Postpartum Medicaid Coverage Beyond Two Months \(Kaiser Health News\)](#)

Lawmakers in several conservative-led states — including Montana, Wyoming, Missouri, and Mississippi — are expected to consider proposals to provide a year of continuous health coverage to new mothers enrolled in Medicaid. Medicaid beneficiaries nationwide are guaranteed continuous postpartum coverage during the ongoing covid-19 public health emergency. But momentum has been building for states to extend the default 60-day required coverage period ahead of the emergency's eventual end. Approximately 42% of births nationwide are covered under Medicaid, the federal-state health insurance program for low-income people, and extending postpartum coverage aims to reduce the risk of pregnancy-related deaths and illnesses by ensuring that new mothers' medical care isn't interrupted. The push comes as a provision in the American Rescue Plan Act makes extending postpartum Medicaid coverage easier because states no longer need to apply for a waiver.

Climate & Development

[First-ever California offshore wind auction surpasses \\$757 million in bids \(CNBC\)](#)

The Biden administration on Wednesday announced more than \$757 million in winning bids for its auction of offshore wind development rights in California, marking the third offshore wind lease sale this year and the first ever for the Pacific region. The sale is a major milestone in the administration's goal of building offshore wind turbines across the nation's coastlines to help power communities and transition to clean energy. The White House, as part of its broader agenda to address climate change, has committed to deploy 30 gigawatts of offshore wind energy by 2030, enough to power 10 million homes. The auction will also allow for investments in floating turbines, an emerging technology necessary to provide power when coastal waters are too deep for standard turbines to be fixed into the ocean floor. Such technology has so far been implemented in small-scale pilot projects in Europe.

[Keystone pipeline shut after oil spill into Kansas creek](#)

[Vanguard quits climate alliance in blow to net zero project \(Financial Times\)](#)

Vanguard is pulling out of the main financial alliance on tackling climate change at a time when Republicans in the US have stepped up their attacks on financial institutions that they say are hostile to fossil fuels. With \$7.1tn under management and more than 30mn customers as of October 31, Vanguard is the second-largest global money manager after BlackRock. The group said on Wednesday that it was resigning from the Net Zero Asset Managers initiative, whose members have committed to achieving net zero carbon emissions by 2050. Vanguard, which mainly manages passive funds that track market indices, said the alliance's full-throated commitment to fighting climate change had resulted

“in confusion about the views of individual investment firms”. “We have decided to withdraw from NZAM so that we can provide the clarity our investors desire about the role of index funds and about how we think about material risks, including climate-related risks — and to make clear that Vanguard speaks independently on matters of importance to our investors,” the Pennsylvania-based company said in a statement.

[The Biggest Wins in Clean Energy in 2022](#)

[First UK coal mine in decades approved despite climate concerns \(BBC News\)](#)

Michael Gove has approved the first new UK coal mine in 30 years despite concern about its climate impacts among Conservative MPs and experts. The proposed mine in Cumbria would dig up coking coal for steel production in the UK and across the world.

Critics say the mine would undermine climate targets and demand for coking coal is declining. But supporters claim the mine, near Whitehaven, will create jobs and reduce the need to import coal. The fate of the West Cumbria Mining project had been hanging in the balance for two years after the local county council initially approved the mine in 2020. The project’s approval was suspended in early 2021, ahead of the COP26 climate conference in Glasgow, after the government’s climate change adviser said it would increase carbon emissions.

Next Week’s Hearings

Armed Service Committees

House: None Listed

Senate: None Listed

Appropriation Committees

House: None Listed

Senate: None Listed

Homeland Security Committees

House:

- Tuesday, December 13th at 10:00am EST: [Examining the Operations of the Office of Intelligence and Analysis](#)

- Witnesses:

- Hon. Kenneth Wainstein, Under Secretary, Office of Intelligence and Analysis, Department of Homeland Security

Senate:

- Tuesday, December 13th at 9:30am EST: [Sexual Abuse of Female Inmates in Federal Prisons](#)

- Witnesses:

- Carolyn Richardson, Formerly Incarcerated in the Federal Bureau of Prisons
- Briane Moore, Formerly Incarcerated in the Federal Bureau of Prisons
- Linda De La Rosa, Formerly Incarcerated in the Federal Bureau of Prisons
- Brenda Smith, Professor of Law, American University
- The Honorable Michael Horowitz, Inspector General, U.S. Department of Justice
- Colette Peters, Director, Federal Bureau of Prisons

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