

From: Craig Quigley <cquigley@hrmffa.org>
Sent: Saturday, March 6, 2021 3:24 PM
To: Craig Quigley
Subject: [EXTERNAL] Executive Insight Brief

Ladies & Gentlemen, below please find this week's edition of *Executive Insight Brief* from The Roosevelt Group. By now most of you have probably heard of the sudden and untimely death of long-time HRMFFA Board member Sean Brickell. Below please find a link that will take you to his obituary, as well as details for visitation with family and recommendations for donations in lieu of flowers or food. Sean was a founder and director of the Harmonium organization, so HRMFFA will be making a \$100 donation in the Board's name.

Rest in Peace, Good Sir.

<https://www.hdoliver.com/obituary/D.-Sean-Brickell/Virginia-Beach-VA/1885781>

**Craig R. Quigley
Rear Admiral, U.S. Navy (Ret.)
Executive Director
Hampton Roads Military and Federal Facilities Alliance
757-644-6324 (Office)
757-419-1164 (Mobile)**



THE
Roosevelt
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Executive Insight Brief

March 6, 2021



TOP STORIES

Senate inches toward COVID-19 vote after marathon session

Senators worked throughout the night Friday into Saturday as the chamber considered various amendments to the [\\$1.9 trillion coronavirus relief package](#), with a final vote expected later in the day.

The chamber is holding a marathon voting session known as a vote-a-rama, where any senator can force a vote on potential changes to the mammoth relief package.

Democrats have rejected a series of proposed GOP changes to the bill.

The Senate voted on more than 30 amendments or motions to alter the bill as of 11:15 a.m. on Saturday as the grueling session appeared to be taking its toll and stretched beyond 24 hours.

Fauci: Military personnel opting out of vaccine are 'part of the problem'

Anthony Fauci, the nation's top infectious disease expert, on Thursday, told U.S. military members that those of them who decide not to get the coronavirus vaccine [are inadvertently "part of the problem"](#) of prolonging the pandemic.

Ripping F-35 costs, House Armed Services chairman looks to 'cut our losses'

WASHINGTON — The House Armed Services Committee chairman railed at the expensive F-35 Joint Strike Fighter on Friday, saying he wants to ["stop throwing money down that particular rathole,"](#) — just days after the Air Force said it too is looking at other options.

"What does the F-35 give us? And is there a way to cut our losses? Is there a way to not keep spending that much money for such a low capability because, as you know, the sustainment costs are brutal," Rep. Adam Smith, D-Wash., said at a Brookings event.

Air Force officials recently said they are conducting a study to find the best mix of fighters including Lockheed Martin's F-35, Boeing's F-15EX and a replacement for the service's oldest F-16s. Smith was thinking along similar lines.

"What I'm going to try to do is figure out how we can get a mix of fighter-attack aircraft that's the most cost effective. And I am telling you right now a big part of that is finding something that doesn't make us have to rely on the F-35 for the next 35 years," he said.

Davidson defends \$27B price tag for Pacific fund

WASHINGTON — [The head of U.S. Indo-Pacific Command on Thursday acknowledged that his \\$27 billion](#) wish list of new weapons and investments is "not without controversy," but argued that the return on investment well outweighs the projected cost.

Adm. Philip Davidson, speaking at the American Enterprise Institute, compared the cost associated with the Pacific Deterrence Initiative to a similar fund set up for Europe, and made the case that the investments, particularly in Guam, will free up needed assets for the Navy to use elsewhere.

Earlier this week, Davidson's request to Congress for the initiative was leaked to various media outlets, including Defense News. The request covers roughly \$27 billion in spending between 2022 and 2027; with \$4.6 billion for fiscal year 2022 alone.

Dassault to unveil details of new business jet

[Dassault Aviation expects to deliver the first Falcon 6X](#) business jet at the end of 2022 and to make an announcement on Future Falcon, its other initiative to refresh its civil line-up, in "months or even weeks", its chief executive said.

China defence spending gets mild boost amid economic caution

BEIJING (Reuters) - [China's 2021 defense spending will rise 6.8% from 2020](#), up slightly from last year's increase and broadly tracking the government's modest growth forecast, as the world's second-largest economy emerges from the repercussions of the coronavirus pandemic.

Premier Li Keqiang pledged that efforts to strengthen the People's Liberation Army, which is developing an array of weapons from stealthy fighters to aircraft carriers, would continue apace in the face of what China views as multiple security threats.

The spending figure, set at 1.35 trillion yuan (\$208.47 billion) in the national budget released on Friday, is closely watched as a barometer of how aggressively the country will beef up its military.

Last year China said the defense budget would rise just 6.6%, its slowest rate in three decades, as the economy wilted during the pandemic. This will be the sixth year in a row for a single-digit increase.

Energy Dept to restart Obama-era loans to renewable energy companies

Energy Secretary Jennifer Granholm said the [Biden administration will resume an Energy Department loan program](#) that gave billions in loans to clean-energy companies during the Obama years.

Texas power grid CEO fired in wake of last month's fatal blackouts

[Bill Magness, CEO of the Electric Reliability Council of Texas, was fired on Wednesday](#) in the wake of February's deadly blackouts that left millions without electricity and heat in freezing temperatures. As power grid manager, Magness was given a 60-day termination notice by the company's board of directors.

The 3% Delusion On Pentagon Spending

[Reports that the Biden administration's Pentagon budget](#) proposal may come in at roughly last year's level are disappointing given the need to invest in other urgent security priorities. At \$740 billion per year, spending on the Pentagon and nuclear warhead work at the Department of Energy is already close to its highest levels since World War II – far more than was spent at the height of the Korean or Vietnam Wars or the Reagan buildup of the 1980s. At a time when pandemics, climate change, white supremacy, and racial and economic injustice are the greatest immediate risks we face, it is strategically unwise and economically

unaffordable to stick with business as usual on Pentagon spending.

SpaceX Mars Rocket Prototype Explodes, but This Time It Lands First

Two spectacular flights, two spectacular crash landings. [The third time was almost the charm.](#) On Wednesday, SpaceX launched another high-altitude flight of Starship, a huge next-generation spacecraft that Elon Musk, the founder and chief executive of the private rocket company, dreams of sending to Mars. It returned to the ground and sat down in one piece, but then lit up in another fiery blast minutes after the landing.

Women's History Month: Women in Aerospace!

[March is Women's History Month and is a time when we recognize the contributions of women in American history.](#)

Through years of activism and an unwavering commitment to women, the National Women's History Project successfully lobbied Congress to recognize Women's History Month. The result was Public Law 100-9 on March 12, 1987. This law requested the president to issue a proclamation, which encouraged U.S. citizens to observe Women's History Month with appropriate observance activities. President Ronald Reagan then issued Presidential Proclamation 5619 proclaiming March 1987 as "Women's History Month" to honor the achievements of American women."

During wartime, women were vital in their roles of support and service as nurses, seamstresses, cooks and informants, alongside their male counterparts.

In 1948, Congress passed the Women's Armed Services Integration Act, which granted women the right to serve as permanent, regular members of the Army, Navy, Marine Corps, and the recently formed Air Force.



DEPARTURES / ARRIVALS

Inside the Oval Office

6 ARRIVALS

[Maju S. Varghese](#) has a new position as [Deputy Assistant to the President and Director](#) at White House Military Office [WHMO], Executive Office of the President [EOP]

Recently: Executive Director at Biden Inaugural Committee, Office of President-Elect Joseph R. Biden Jr. (2020 - 2021)

The White House, [1600 Pennsylvania Avenue, NW, Room 206, Washington, District of Columbia 20500](#)
(202) 757-2151

<https://www.linkedin.com/in/maju-varghese-0b90a611a/>

[Machmud A. Makhmudov](#) has a new position as [Policy Advisor](#) at White House COVID-19 Response Team, The President of the United States, Executive Office of the President [EOP]

Recently: Executive Secretary at Biden-Harris Transition (2020 - 2021)

The White House, [1600 Pennsylvania Avenue, NW, Washington, District of Columbia 20500](#)
(202) 456-1414

machmud.a.makhudov@who.eop.gov

<https://www.linkedin.com/in/machmud-makhmudov-497b3359/>

[Dominic J. "Dom" Mancini](#) has a new position as [Administrator \(Acting\)](#) at Office of Information and Regulatory Affairs [OIRA], Office of Management and Budget [OMB], Executive Office of the President [EOP]

Recently: Acting Administrator at Office of Information and Regulatory Affairs, Office of

Management and Budget, Executive Office of the President
[1650 Pennsylvania Avenue, NW, Washington, District of Columbia 20503](#)
(202) 395-5897
dominic.j.mancini@omb.eop.gov
<https://www.linkedin.com/in/dominic-mancini-ba0b194/>

[Alicia C. O'Brien](#) has a new position as [Special Assistant to the President and Senior Advisor to the Counsel](#) at Office of the White House Counsel [WHCO], The White House Office [WHO], Executive Office of the President [EOP]

Recently: Partner at King & Spalding LLP (2019 - 2021)
Eisenhower Executive Office Building, [1650 Pennsylvania Avenue, NW, Washington, District of Columbia 20501](#)
(202) 456-1414
alicia.c.o'brien@who.eop.gov
<https://www.linkedin.com/in/alicia-o-brien-4833727/>

[Carlos H. Romero](#) has a new position as [Senior Trade Representative for Mexico](#) at Western Hemisphere, Office of the United States Trade Representative [USTR], Executive Office of the President [EOP]

Recently: Deputy Assistant U.S. Trade Representative at Labor Affairs, Office of the United States Trade Representative, Executive Office of the President (2008 - 2021)
[600 17th Street, NW, Washington, District of Columbia 20508](#)
carlos_romero@ustr.eop.gov
<https://www.linkedin.com/in/carlos-h-romero-42566512a/>

[Rukku Singla](#) has a new position as [Deputy Director for Policy](#) at Office of the Second Gentleman of the United States, Office of the Vice President [OVP], Executive Office of the President [EOP]

Recently: Counsel and Special Assistant at The Commission, United States Commission on Civil Rights (2017 - 2021)
Eisenhower Executive Office Building, [1650 Pennsylvania Avenue, NW, Washington, District of Columbia 20501](#)
(202) 456-7458
rukku.singla@ovp.eop.gov

1 Departure

[Rosemary G. Boeglin](#) has left the position of [Assistant Press Secretary](#) at Office of the Press Secretary [OPS], The White House Office [WHO], Executive Office of the President [EOP]

Federal Personnel

9 ARRIVALS

[Beth A. Huhn](#) has a new position as [State Director \(Acting\)](#) at Ohio Rural Development State Office, Rural Development [RD], United States Department of Agriculture [USDA]

Recently: Administrative Programs Director at Ohio Rural Development State Office, Rural Development, United States Department of Agriculture
Federal Building, [200 North High Street, Columbus, Ohio 43215-2408](#)
(614) 255-2515
beth.huhn@usda.gov

[Douglas Simons](#) has a new position as [State Director \(Acting\)](#) at Mississippi Rural Development State Office, Rural Development [RD], United States Department of Agriculture [USDA]

Recently: Acting State Director at Mississippi Rural Development State Office, Rural Development, United States Department of Agriculture (2020 - 2020)
Dr. A. H. McCoy Federal Building, [100 West Capitol Street, Suite 831, Jackson, Mississippi 39269-1602](#)

(601) 965-4316

[Diana Smith](#) has a new position as [State Director \(Acting\)](#) at Louisiana Rural Development State Office, Rural Development [RD], United States Department of Agriculture [USDA]

Recently: Scheduling Director at State of Iowa (2005 - 2007)

[3727 Government Street, Alexandria, Louisiana 71302](#)

(318) 473-7920

diana.smith@usda.gov

[Aysha House-Moshi](#) has a new position as [Vice President \(Incoming\)](#) at Department of Congressional and Public Affairs, Millennium Challenge Corporation [MCC]

Note: Effective March, 2021.

Recently: Director of External Affairs at United States African Development Foundation (2015 - 2017)

[1099 14th Street NW, Suite 700, Washington, District of Columbia 20005-3550](#)

(202) 521-3880

<https://www.linkedin.com/in/aysha-house-ab873827/>

[Alexia Latortue](#) has a new position as [Deputy Chief Executive Officer \(Incoming\)](#) at Office of the Chief Executive Officer [OCEO], Millennium Challenge Corporation [MCC]

Note: Effective March, 2021.

Recently: Principal Deputy Assistant Secretary at Deputy Assistant Secretary for International Development Policy, Office of International Affairs, United States Department of the Treasury (2013 - 2017)

1099 14th Street NW, Suite 700, Washington, District of Columbia 20005-3550

(202) 521-3600

<https://www.linkedin.com/in/alexia-latortue-416b1a92/>

[Jodene Johnson](#) has a new position as [State Executive Director \(Acting\)](#) at Wyoming State Office, Farm Service Agency [FSA], United States Department of Agriculture [USDA]

951 Werner Court, Suite 130, Casper, Wyoming 82601-1307

(307) 261-5230

[Ambassador Linda Thomas-Greenfield](#) has a new position as [U.S. Permanent Representative to the United Nations](#) at United States Mission to the United Nations [USUN], United States Department of State [DOS]

Note: Ambassador Thomas-Greenfield will arrive at the UN headquarters in New York on February 25, 2021.

Recently: Team Lead at Department of State Review Team, Biden-Harris Transition, Office of President-Elect Joseph R. Biden Jr. (2020 - 2021)

799 United Nations Plaza, New York, New York 10017-3505

(212) 415-4000

[Jeanine H. Cook](#) has a new position as [State Executive Director \(Acting\)](#) at Utah State Office, Farm Service Agency [FSA], United States Department of Agriculture [USDA]

Recently: Administrative Officer at Utah State Office, Farm Service Agency, United States Department of Agriculture

Federal Building, 125 South State Street, Room 3202, Salt Lake City, Utah 84138-1189

(801) 524-4537

[Erasmio "Eddie" Trevino](#) has a new position as [State Executive Director \(Acting\)](#) at Texas State Office, Deputy Administrator for Field Operations, United States Department of Agriculture [USDA]

Compass Bank Building, 2405 Texas Avenue South, College Station, Texas 77840

(979) 680-5150

Key Congressional Staffers

9 ARRIVALS

[Grisella M. Martinez](#) has a new position as **[Chief of Staff](#)** at Office of Representative Ruben Gallego
Recently: Vice President, Government Relations at National Association of Broadcasters (2017 - 2021)
Longworth House Office Building, 1131, Washington, District of Columbia 20515-0307
(202) 225-4065
grisella.martinez@mail.house.gov
<https://www.linkedin.com/in/grisellamartinez/>

[Ross Branson](#) has a new position as **[Chief of Staff](#)** at Office of Representative Debbie Lesko
Recently: Senior Vice President at Office of Congressional and Intergovernmental Affairs, Export-Import Bank of the United States (2019 - 2021)
Longworth House Office Building, 1214, Washington, District of Columbia 20515-0308
(202) 225-4576
ross.branson@mail.house.gov
<https://www.linkedin.com/in/ross-branson-88872660/>

[Todd Valentine](#) has a new position as **[Chief of Staff](#)** at Office of Representative Joyce Beatty
Recently: Legislative Analyst at Government of the District of Columbia (2018 - 2021)
Rayburn House Office Building, 2303, Washington, District of Columbia 20515-3503
(202) 225-4324
todd.valentine@mail.house.gov
<https://www.linkedin.com/in/todd-valentine-79b076203/>

[Mimi Teixeira](#) has a new position as **[Legislative Director](#)** at Office of Representative Mary Miller
Recently: Policy Staff Member at United States House of Representatives (2020 - 2021)
Longworth House Office Building, 1529, Washington, District of Columbia 20515
(202) 225-5271
mimi.teixeria@mail.house.gov
<https://www.linkedin.com/in/mimi-teixeira/>

[Christian Lovell](#) has a new position as **[Legislative Director](#)** at Office of Representative Rosa DeLauro
Recently: Legislative Assistant at Office of Representative Rosa DeLauro, United States House of Representatives (2017 - 2021)
Rayburn House Office Building, 2413, Washington, District of Columbia 20515-0703
(202) 225-3661
christian.lovell@mail.house.gov
<https://www.linkedin.com/in/christianlovell>

[Elizabeth "Liz" \(Kassar\) Albertine](#) has a new position as **[Chief of Staff](#)** at Office of Representative Rosa DeLauro
Recently: Legislative Director at Office of Representative Rosa DeLauro, United States House of Representatives (2018 - 2021)
Rayburn House Office Building, 2413, Washington, District of Columbia 20515-0703
(202) 225-3661
elizabeth.albertine@mail.house.gov

[Jenna Valle-Riestra](#) has a new position as **[Press Secretary](#)** at Committee on the Judiciary [Senate]
Recently: Digital Assistant at Office of Senator Robert P. Casey, United States Senate (2019 - 2021)
Washington, District of Columbia 20510
(202) 224-7703
jenna_valle-riestra@judiciary-dem.senate.gov
<https://www.linkedin.com/in/jennavalleriestra/>

[Emily Cassil](#) has a new position as [Deputy Press Secretary](#) at Office of Senator Tim Scott

Recently: Deputy Press Assistant at Committee on Foreign Affairs, United States House of Representatives (2020 - 2021)

Hart Senate Office Building, SH-104, Washington, District of Columbia 20510-4004

(202) 224-6121

emily_cassil@scott.senate.gov

<https://www.linkedin.com/in/emily-cassil/>

[Rebecca L. "Becky" Cole](#) has a new position as [Budget Policy Director](#) at Committee on the Budget [Senate]

Recently: Senior Policy Advisor at Employee Benefits Security Administration,, United States Department of Labor (2019 - 2021)

Washington, District of Columbia 20515-0404

(202) 224-0642

becky_cole@budget.senate.gov

<www.linkedin.com/in/becky-cole-b82374b/>

1 DEPARTURE

[Mickeala Carter](#) has left the position of [Communications Director](#) at Committee on Agriculture



THIS DAY IN HISTORY

[1616](#) Roman Inquisition delivers injunction to [Galileo](#) demanding he abandon his

belief in heliocentrism, which states the Earth and planets revolve around the Sun

[1797](#) Bank of England issues first £1 note

[1815](#) [Napoleon](#) Bonaparte and his supporters leave Elba to start a 100 day reconquest of France

[1885](#) Berlin Conference gives Congo to Belgium and Nigeria to Great Britain

[1935](#) RADAR (Radio Detection and Ranging) first demonstrated by [Robert Watson-Watt](#)

[2005](#) [Hosni Mubarak](#), President of Egypt, orders the constitution changed to allow multi-candidate presidential elections, asking the Egyptian parliament to amend Article 76



LOOKING AHEAD

The Armed Forces Communications and Electronics Association holds a virtual Technology Modernization and Innovation Conference, beginning at 9 a.m., March 8-9.

Highlights:

- 9 a.m.: Paul Puckett, director of the Army's Enterprise Cloud Management Office, delivers keynote remarks
- 9:30 a.m.: Army CIO Raj Iyer delivers keynote remarks

9:00 AM EST on 03/08/2021

Register at

[https://afcea.informz.net/AFCEA/pages/Modernization and Innovation Conference](https://afcea.informz.net/AFCEA/pages/Modernization_and_Innovation_Conference)

The Henry L. Stimson Center holds a webinar, beginning at 8:30 a.m., on "Quetta and Wellington: Attitudes and Threat Perceptions of the Indian and Pakistani Armies."

8:30 AM EST on 03/08/2021

ashoko@stimson.org

202-478-3419

Audel Shokohzadeh; Webinar information is available

at <https://www.stimson.org/event/quetta-and-wellington-attitudes-and-threat-perceptions-of-the-indian-and-pakistani-armies/>

Participants:

- David Smith, Author of "The Quetta Experience" and "The Wellington Experience"

The Carnegie Endowment for International Peace Moscow Center holds a virtual discussion, beginning at 9 a.m., on "U.S. Foreign Policy: Priorities and Strategies," including how to deal with "an increasingly powerful and influential China while avoiding a direct collision with Beijing"; containing Russia; and how to contain the nuclear ambitions of Iran and North Korea.

9:00 AM EST on 03/09/2021

mdesantis@ceip.org

202-939-2233

Meshal DeSantis; Livestream at <https://www.youtube.com/watch?v=WnZMdmgRFSc>

Participants:

- Dmitri Trenin, Director of the Carnegie Moscow Center
- Jessica Mathews, CEIP fellow
- Walter Russell Mead, Fellow at the Hudson Institute

The House Appropriations Military Construction, Veterans Affairs, and Related Agencies Subcommittee holds a hearing on "Challenges Facing Veterans in Accessing Fertility Services."

10:00 AM EST on 03/09/2021

[House Appropriations Committee Military Construction, Veterans Affairs and Related Agencies Subcommittee](#)

202-225-2771

Witnesses:

- Maureen Elias, Associate legislative director of government relations for Paralyzed Veterans of America
- Barbara Collura, President/CEO of RESOLVE: The National Infertility Association

The Brookings Institution holds a webinar, beginning at 10 a.m., on "U.S.-German and Trans-Atlantic Relations in the 21st Century."

10:00 AM EST on 03/09/2021

events@brookings.edu

202-797-6105

Webinar information is available at <https://www.brookings.edu/events/us-german-and-trans-atlantic-relations-in-the-21st-century-launch-of-the-fritz-stern-chair/>

Participants:

- German Ambassador to the United States Emily Haber
- Fiona Hill, Senior fellow at the Brookings Center on the United States and Europe and former deputy assistant to the president and senior director for European and Russian affairs on the National Security Council
- Suzanne Maloney, Vice president and director of foreign policy at Brookings
- German Federal Foreign Minister Heiko Maas
- John Allen, President of Brookings
- Constanze Stelzenmuller, Senior fellow at the Brookings Center on the United States and Europe

The Atlantic Council holds a webinar, beginning at 3 p.m., on "the future of U.S.-Pakistan relations."

3:00 PM EST on 03/09/2021

press@atlanticcouncil.org

202-778-4993

Travis Horne; Webinar information is available at <https://www.atlanticcouncil.org/event/the-future-of-us-pakistan-relations-with-asad-khan/>

Participants:

- Pakistani Ambassador to the United States Asad Majeed Khan

The Senate Appropriations Commerce, Justice, Science, and Related Agencies Subcommittee closed hearing on domestic and foreign threats and other challenges facing the Federal Bureau of Investigation.

9:30 AM EST on 03/10/2021

SVC-217 U.S. Capitol

[Senate Appropriations Committee Commerce, Justice, Science and Related Agencies Subcommittee](#)

202-224-7363

The Woodrow Wilson Center's Science and Technology Innovation Program, the Banatao Institute, and the University of California's Center for Information Technology Research in the Interest of Society hold a webinar, beginning at 12:30 p.m., on "When the Chips are Down: Navigating Strengths and Strategic Vulnerabilities in the Semiconductor Industry."

12:30 PM EST on 03/10/2021

ryan.mckenna@wilsoncenter.org

202-691-4217

Ryan McKenna; Webinar information is available at <https://www.wilsoncenter.org/event/when-chips-are-down-navigating-strengths-and-strategic-vulnerabilities-semiconductor-industry>

Participants:

- John Zysman, Professor at the University of California at Berkeley
- Ajit Manocha, President and CEO of SEMI
- Melissa Griffith, Adjunct professor at Georgetown University's Center for Security Studies
- Eric Burger, Research professor of compute science at Georgetown University
- Meg Hardon, Vice president of government relations at Infineon Technologies Americas Corp
- Meg King, Director of the WWC Science and Technology Innovation Program
- Vladimir Bulovic, Professor of electrical engineering at the Massachusetts Institute of Technology
- former Defense Advanced Research Projects Agency Director Victoria Coleman, Senior adviser to the director of CITRIS and the Banatao Institute
- Costas Spanos, Director of CITRIS

The Institute of World Politics holds a virtual lecture, beginning at 4 p.m., on "Seventy years of Chinese Strategic Intelligence Threats."

4:00 PM EST on 03/10/2021

202-462-2101

or 202-986-2916; Webinar information is available at <https://www.iwp.edu/events/webinar-seventy-years-of-chinese-strategic-intelligence-threats/>

Participants:

- Former Deputy Undersecretary of Defense for Policy Kenneth deGraffenreid, Fellow in intelligence studies at the American Foreign Policy Council

The Senate Armed Services Committee holds a hearing on the "Final Recommendations and Report of the National Commission on Military, National, and Public Service."

9:30 AM EST on 03/11/2021

G-50 Dirksen Senate Office Building

[Senate Armed Services Committee](#)

202-224-3871

Witnesses:

- Alan Khazei, Commissioner
- Army Brig. Gen. Joseph J. Heck, Commission chairman
- Debra S. Wada, Commission vice chair for military service

Have a great weekend!

The *Executive Insight Brief* is a compilation of articles of interest prepared by The Roosevelt Group research team. This information is provided for situational awareness. Items are chosen to highlight trends and issues in the news and do not necessarily reflect the views or positions of The Roosevelt Group.



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