# COUNTY OF YORK
## MEMORANDUM

**DATE:** January 13, 2020

**TO:** York County Board of Supervisors

**FROM:** Neil A. Morgan, County Administrator

**SUBJECT:** Capital Improvements Program Development (FY 2021 – FY 2026)

I am pleased to provide for the Board's review and consideration my preliminary recommended Capital Improvements Program (CIP) for FY 2021 through FY 2026. Work on developing the CIP has been underway since last August, when County departments and agencies were invited to submit their proposed CIP projects for the next six fiscal years. These project submittals were then compiled and referred to a multi-disciplinary CIP Review Committee chaired by Tim Cross, Deputy Director of Planning and Development Services, and made up of the following individuals:

- Adam Frisch – Information Technology
- Brian Fuller – Community Services
- Terry Hall – Emergency Communications
- James Carroll/Mark Tschirhart – School Division
- Susan Kassel – Planning and Development Services
- Steve Kopczynski – Fire and Life Safety
- Ron Montgomery – Sheriff's Office
- Jim Noel – Economic Development
- Theresa Owens – Finance
- Kevin Smith – Libraries
- Brian Woodward – Public Works

These individuals represented the major functional areas from which CIP project requests were received. Vivian McGettigan and Mark Bellamy also participated in the work of the committee, as did Jody Bauer, Management Analyst, who once again has provided invaluable technical assistance and support throughout this process.

The committee met a total of six (6) times in October and November to 1) receive informational briefings from the various project requestors, 2) discuss project merits and priorities, and 3) participate in a project selection and funding allocation process in which each agency individually created its recommended list of project priorities for each year of the CIP while keeping funding totals within the projected fiscally-constrained budget target. While the committee received briefings on projects proposed to be funded through the Stormwater Fund, Internal Service Funds (Vehicle Maintenance), and Enterprise Funds (Solid Waste and Sewer), it did not undertake a prioritization process for those projects since, for the most part, their prioritization and sequencing are determined in accordance with the evaluation criteria approved by the Board and the cash flow models for the spe-

cific funds. Likewise, the committee did not adjust the draft projects and priorities proposed by the School Division representatives.

As it did last year, the committee elected to use the adopted CIP as a baseline for its recommendations for FY 2021 through FY 2025 and concentrate its time and energy on vetting *new* project submissions, funding requests for FY 2026, and any proposed changes to existing projects (i.e., changes in either the amount of funding requested or the year for which it is requested). This approach reflected a recognition on the part of the committee members that in past CIP cycles a considerable amount of time and effort have been spent vetting projects with the goal of developing a feasible six-year funding plan for addressing the County's capital improvement needs. Therefore, the committee felt it was not necessary to continually reevaluate projects that have previously been vetted and approved. In essence, previously approved projects in FY21 through FY25 were deemed to be automatically included in the committee's CIP recommendations for FY21 through FY26, although new projects and changes in project funding amounts and timing for those years were considered.

Following the informational briefings and discussions, the eleven agencies represented on the Committee were then asked to provide their respective recommended allocation of funds – within specified funding constraints – among the various projects in each year from FY21 through FY26. This was a two-stage process in which projects in FY26 were evaluated separately from those in FY21 through FY25 in recognition of the fact that a significant proportion of the allocation decisions for the first five years have already been made by the Board through its adoption last year of the CIP for FY20-FY25. In this evaluation process, the committee was greatly aided by a financial model developed by Ms. McGettigan that projected the amount of funding expected to be available for CIP projects. In addition to the General Fund, Capital Reserves, and debt financing for each of the six years of the CIP, the funding model includes realistic estimates of funding from grants, state and federal matching funds, cash proffers, etc.

The committee's work focused on prioritizing the County portion of the CIP. Although School Division staff fully participated in the committee process and discussions, the committee did not make judgments concerning the funding or prioritization of the various school-related projects.

The results of this prioritization/allocation process were tabulated and presented to the committee for additional discussion and deliberation, and various adjustments were made by the committee prior to finalizing its recommendations. Upon receiving the committee's recommendations, I then worked with a smaller team of senior managers to develop the attached preliminary recommended CIP. Most of the projects recommended by the committee are included in my preliminary recommendation, although in a number of cases the specific funding amounts I have recommended vary from those recommended by the committee.

## PROJECT HIGHLIGHTS

Descriptions of the recommended General Fund projects, along with funding totals, are provided in the attached table, while the attached spreadsheet shows the specific funding amounts for each project by year. You will note that the preliminary recommended CIP continues the Board's previous commitments to public safety, County infrastructure, transportation, economic development, and other capital improvement needs; and most of the projects will be familiar to you from previous years' CIP discussions. However, there are some recommended projects that have not previously been included in the adopted CIP, and these are listed below:

- Sheriff's Office Record Management System - $2,000,000 in FY21
- Regional Call Handling Equipment Replacement - $900,000 in FY22
- Computer-Aided Dispatch (CAD) Replacement - $1,200,000 in FY25
- Next Generation 9-1-1 Implementation - $250,000 in FY21
- Streetlight Conversion to LED - $150,000 in FY21
- Yorktown Waterfront Wireless Broadband Wi-Fi System - $100,000 on FY21
- Yorktown Wayfinding Signage - $50,000 in FY21, $125,000 in FY23, and $125,000 in FY24
- Splash Pad - $310,000 in FY26
- Parks and Recreation Facilities - $500,000 in FY25 and $500,000 in FY26

In addition to the County portion of the CIP, the preliminary recommendation includes summary numbers for the School Division's CIP. The school system undertook an internal CIP review process last fall, and the School Board received the Superintendent's proposed CIP in December.

## CONCLUSIONS

I believe the preliminary recommended CIP is faithful to both the Board's priorities and the work of the CIP Review Committee while meeting the requirement of fiscal constraint. Although no one can predict what will happen to the economy over the next six years, I believe we have developed a plausible project financing plan that is based on reasonable revenue assumptions.

I want to emphasize that these are *preliminary* recommendations, and further adjustments and refinements are likely as we work our way through the CIP process, starting with the February 4 joint work session with the School Board, at which time both Boards will receive presentations on the recommended project priorities and funding amounts. Over the ensuing months, as input is received from the Board and the citizens, there will be an opportunity for revisions to be made to the CIP prior to its adoption on May 5. Staff will also present the preliminary recommended CIP to the Planning Commission at its February meeting for review and comment. Subsequently, in accordance with the Code of Virginia, the Commission will be asked to formally determine whether the various projects are consistent with the Comprehensive Plan goals and objectives.

Development of a Capital Improvements Program is a necessarily complex process. As you know, the CIP cannot be completely evaluated without taking into account its impact on the operating budget; and work on developing a recommended operating budget is proceeding on a parallel track. I trust you will find the information transmitted by this memorandum and presented at your February 4 work session to be timely and helpful as we move forward in the FY 2021 budget development process.

Cross/3496

Attachments:

- Summary information on recommended projects (General Capital projects only)
- Preliminary recommended CIP for FY 2021 – FY 2026 (spreadsheet)
- School Superintendent's proposed CIP for FY 2021 – FY 2026

Copy to: Victor D. Shandor, Ed.D., Superintendent

# Preliminary Recommended Capital Improvements Program
## Recommended General Capital Projects FY2021-2026

| PROJECT NAME AND DESCRIPTION | Total Funding (2021-2026) |
|---|---|
| **ADMINISTRATIVE SERVICES** | |
| **Law Enforcement Center** | $18,250,000 |
| Funding to construct an approximately 29,000-square foot building (with furnishings) to house the Sheriff's Office, including office space, locker, shower, and restrooms, evidence, training space, and parking. The majority of the project is planned to be debt-financed except for furnishings, security, and information technology equipment, which will be funded from cash capital. | |
| **Public Safety Building Renovations** | $10,330,000 |
| Building renovations (and furnishings) intended to address space deficiencies in the Fire and Life Safety and Social Services Departments after the Sheriff's Office has moved into the new Law Enforcement Center. The majority of the project is planned to be debt-financed except for furnishings, security, and information technology equipment, which will be funded from cash capital. | |
| **Planning and Development Services Building** | $3,300,000 |
| Construct a building addition connecting the Development Services and Planning Buildings to allow co-location of the various divisions within the Planning and Development Services Department. The majority of the project is planned to be debt-financed except for furnishings, security, and information technology equipment, which will be funded from cash capital. | |
| **Voting Machine Replacements** | $390,000 |
| Funding would support replacement of the voting machines purchased in FY 2015 when they begin to reach the end of their anticipated useful/serviceable life. | |
| **General Economic Development Activities** | $1,500,000 |
| Funding would support initiatives to encourage economic development or redevelopment by assisting with property assemblage, site preparation, infrastructure construction, etc. | |
| **Financial Software Replacement** | $200,000 |
| Funding will support the continued implementation of the new Financial Software System. | |
| **Video Services – Studio and York Hall Equipment Replacements** | $310,000 |
| Funding would support the replacement of equipment that reaches its useful life (typically 7 years) and as necessary to ensure quality video production and broadcast capabilities for the County and School Division. | |
| **PUBLIC SAFETY – SHERIFF'S OFFICE** | |
| **York-Poquoson Courthouse X-Ray Machine Replacement** | $50,000 |
| This project would provide funding to support York County's share (with Poquoson also contributing funding) of the cost of replacing the existing x-ray machine when it reaches the end of its useful and serviceable life (estimated to be FY 2022). | |
| **Sheriff's Mobile Data Terminal Replacement** | $900,000 |
| Funding for the replacement of the mobile data terminals and mobile data overlay system for the Sheriff's Office. Equipment was replaced in FY2019 and has an estimated useful life of five years. | |
| **Automated External Defibrillator Replacement** | $120,000 |
| The Sheriff's Office has a total of 92 AEDs which are carried in patrol cars in order to be available for first responders. Typical lifespan is 8-10 years and this funding will allow the next replacement cycle to be implemented (targeted for FY 2024). | |
| **PUBLIC SAFETY – FIRE AND LIFE SAFETY** | |
| **Patient Stretchers and Stairchairs Replacements** | $100,000 |
| This project would fund the 7-year replacement plan for stretchers and stair chairs required to be in all vehicles used for delivering advanced life support emergency medical responses. | |

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| **Back-up Power for Emergency Shelter/Disaster Support** | $750,000 |
| Funding would support upgrading the emergency generator capacity for York High School to enhance its capability to serve as an emergency shelter during natural disasters. Once the York High School complex generator addition is completed, it is recommended that other facilities that are used for disaster shelters be similarly equipped. In addition, some funding may be used to establish quick connection capabilities so that a mobile generator could be deployed to certain facilities. | |
| **Fire Apparatus Replacement** | $9,000,000 |
| Major apparatus replacements are scheduled to occur when existing equipment/vehicles have reached the limits of their useful life. Replacement needs include pumpers, aerial/ladder trucks, medic units and support units. Because of their cost and longer lifespan, a portion of these vehicles are targeted to be debt-financed every other year (FY21, FY23, and FY25). | |
| **Firefighting Personal Protective Clothing** | $650,000 |
| Funding to provide firefighters with the availability of a second set of protective clothing because of the necessity of fully decontaminating gear after every fire incident and/or other hazardous or carcinogenic exposure. | |
| **Mobile Data Terminal Replacement** | $400,000 |
| Funding is to provide for the replacement of the mobile data terminals and mobile data overlay system for the Department of Fire and Life Safety. | |
| **Biomedical Equipment Replacement** | $960,000 |
| This project would gradually build a balance of funds to be available as needed to replace critical EMS equipment which, because of age, obsolescence, or revised FDA or AMA standards, has reached it useful life. On average, many of these devices must be replaced on a 10-year cycle, with the next cycle anticipated in FY 2025. | |
| **PUBLIC SAFETY – EMERGENCY COMMUNICATIONS & RADIO MAINTENANCE** | |
| **Regional Radio Project** | $6,000,000 |
| Funding would support York County's portion of the cost of necessary upgrades and updates to the regional radio system serving York, James City, and Gloucester Counties and the cities of Poquoson and Williamsburg. | |
| **Sheriff's Office Record Management System** | NA |
| The Sheriff's Office has utilized the existing records management system for more than 15 years. The RMS system is interfaced with the Motorola CAD system to provide information and monitor events for first responders and field personnel in the Sheriff's Office and Fire and Life Safety. This project is included for informational purposes as carryover funds were used to fund the $2,000,000 cost. | |
| **Regional Call Handling Equipment Replacement** | $900,000 |
| Funding to replace the hardware and upgrade to the latest software for processing 9-1-1 calls with the current next generation technology. The PCs and servers that run the software application are processing 9-1-1 calls 24/7 and the PCs will have reached the end of their useful life by FY 2022. | |
| **County Fire Alarm System** | $300,000 |
| Funding would support the replacement of the fire alarm system used in all County buildings. The current system uses 25-year old technology and there are service, parts, and software repair/replacement issues. | |
| **Dispatch Console Furniture Replacement** | $150,000 |
| Funding would support the replacement of the 15-year old consoles/workstations (total of 14) that are used 24/7 in the 911 Center. Because of the age of the equipment, servicing and parts replacement are becoming more difficult. | |
| **Computer-Aided Dispatch (CAD) Replacement** | $1,200,000 |
| Replacement of CAD, MDT, and Handheld application servers and desktop computers in the 9-1-1 Center. Current servers and computers will be over 5 years old by FY24, and current County practice is to replace PCs after five years of use. | |

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| **NG9-1-1 Implementation** | $250,000 |
| Funding for state-mandated implementation of Next Generation 9-1-1. This is a migration from circuit (analog) to packet switched (IP) technology. The project is fully funded through a grant. | |
| **EDUCATION AND EDUCATIONAL SERVICES** | |
| **Yorktown Library Expansion** | $1,250,000 |
| Funding in 2020 will provide for the proposed 10,000-square foot addition to the Yorktown Library and the associated renovation of the existing 33-year old facility. Project is proposed to be debt-financed. | |
| **PUBLIC WORKS** | |
| **Highway & Other Transportation Improvements** | $3,000,000 |
| Funding would allow the County to continue to participate in the VDOT Revenue Sharing Program, through which VDOT funds can be leveraged on a matching basis to undertake transportation system improvements, including drainage work, repaving, bike lanes, sidewalks, etc. It should be noted that the $3 million amount represents County pledges totaling $1.5 million and anticipated matching amounts totaling $1.5 million from VDOT. | |
| **Security in Public Buildings** | $600,000 |
| A sufficient amount of funding should be allocated in each Fiscal Year to ensure that progress is made toward enhancing the security and safety of citizens and employees within County facilities. | |
| **Tennis and Basketball Courts Repair** | $450,000 |
| Funding would support seal-coating of 34 tennis courts and 38 basketball courts located at County parks and school sites at a frequency of every 5 to 6 years. | |
| **Roof Repair/Replacement** | $250,000 |
| Funding would support the life-cycle roof replacements and major repairs at County buildings. | |
| **HVAC Replacement** | $1,300,000 |
| Program provides for the replacement of heating, ventilation, air conditioning, and refrigeration equipment as units reach the end of their useful lives. | |
| **Parking Lot Repair** | $1,200,000 |
| Funding supports the construction of additional parking spaces at certain facilities, repaving or seal-coating of existing parking lots, repair/replacement of concrete curbs, and parking lot re-striping. | |
| **Building Maintenance and Repair** | $5,000,000 |
| Program provides for major repairs and upgrades, alterations, scheduled life cycle replacements, energy improvements, and energy system upgrades. | |
| **Disability Compliance** | $500,000 |
| Project involves upgrading sidewalks, picnic tables, and site fixtures at County facilities and buildings, including bathrooms, ramps, and service counters, to remove accessibility barriers and meet standards for access and use by persons with disabilities. | |
| **Major Grounds Repair and Maintenance** | $480,000 |
| Program is for the repair, replacement, and renovation of existing recreational facilities, athletic fields, and site fixtures located at County parks and school sites as outlined in the School Grounds Maintenance Agreement. | |
| **Grounds Maintenance Machinery and Equipment Replacement** | $670,000 |
| Funding supports the scheduled replacement of various types of grounds maintenance equipment (tractors, mowers, beach cleaner/sand sifter, etc.) based on useful life and serviceability assessments. | |
| **Underground Utilities** | $2,500,000 |
| Funding would support the County share of the costs associated with undergrounding utilities along the next portion of Route 17 to be widened (between Wolf Trap Road and Goodwin Neck Road/Denbigh Boulevard). | |
| **Active Transportation Fund Infrastructure Improvements** | $2,050,000 |

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| Funding designated specifically for the construction of pedestrian and bicycle accommodations (sidewalks, bikeways, share-used paths, etc.). It is intended that most of the funds will be used to leverage state and federal funds through the Revenue Sharing (50/50 match) and the Transportation Alternatives Set-Aside (80/20 match) Programs. | |
| **Streetlight Conversion to LED** | $150,000 |
| Project will fund the changeover of the existing HID lights currently in use in County streetlights to new LED comparable looking light heads. | |
| **COMMUNITY SERVICES** | |
| **Back Creek Park Boat Landing Maintenance/Park Improvements** | $430,000 |
| Funding provides for pier expansion and shoreline stabilization. Project elements include erosion control for the shoreline of the park, additional parking at the boat launching facility, and lengthening one of the floating pier stations. | |
| **Yorktown Improvements** | $250,000 |
| Funding would support continued implementation of the Yorktown Master Plan and other public infrastructure enhancements throughout the village, such as a permanent event pavilion behind (on the river side of) the Freight Shed as a replacement for the seasonal/temporary tent. | |
| **Permanent Performance Structure at Riverwalk Landing Stage Area** | $150,000 |
| Construction of a permanent performance shelter at Riverwalk Landing to replace the temporary tent/canopy that is currently used to provide cover for musicians and other performers at the various events scheduled for Riverwalk Landing. | |
| **Yorktown Waterfront Wireless Broadband Wi-Fi System** | $100,000 |
| Funding to provide a public address system and open wireless broadband internet service along the Yorktown waterfront between the Coleman Bridge and the Yorktown fishing pier. This project would be supported by Tourism funds. | |
| **Yorktown Wayfinding Signage** | $300,000 |
| Funding for the development of a comprehensive plan for wayfinding in the historic Yorktown village. This system would provide a complete plan for visitors and include pedestrian, bicycle, and vehicular signage and informational kiosks and directional signage for attractions and businesses in the historic area and the Yorktown waterfront. This project would be supported by Tourism funds. | |
| **Tourism Information/Dockmaster Office/Restrooms** | $975,000 |
| Construction of a single multi-function building (with furnishings) that can be used year-round to support waterfront operations and visitors and would include ADA-compliant restrooms. The majority of the project is planned to be debt-financed except for furnishings, security, and information technology equipment, which will be funded from cash capital. | |
| **Synthetic Turf Conversion Program** | $1,000,000 |
| This project would involve the conversion of one or more of the County's existing natural turf athletic fields to a synthetic surface that would provide year-round playability, thus enhancing the County's ability to host sports tourism activity. | |
| **Splash Pad** | $310,000 |
| Funding for the construction of an aquatic play facility, most likely at the McReynolds Athletic Complex. Funds would cover the water treatment system for recycling water to minimize water usage, construction costs, splash pad features, etc. | |
| **Neighborhood Park Design and Construction** | $1,000,000 |
| Funding for design work to begin for a park on County-owned property adjacent to Seaford Elementary School or, potentially, on land set aside for a school at the Marquis residential development. | |

## PRELIMINARY RECOMMENED CAPITAL IMPROVEMENTS PROGRAM

### FISCAL YEARS 2021 - 2026

Blue signifies debt/financed projects

| Project # | Program Title | FY2021 | FY2022 | FY2023 | FY2024 | FY2025 | FY2026 | TOTAL |
|---|---|---|---|---|---|---|---|---|
| | **GENERAL CAPITAL PROJECTS** | | | | | | | |
| | **Administrative Services** | | | | | | | |
| CA-8180 | Law Enforcement-A&E(FY20) Construct(FY22) | $ - | $ 16,750,000 | $ - | $ - | $ - | $ - | $ 16,750,000 |
| CA-8180 | Law Enforcement-Furnishings, Security & IT(Construct complete FY22) | - | - | 1,500,000 | - | - | - | 1,500,000 |
| CA-8180 | FLS & Social Svcs-A&E(FY22) Renovations(FY24) | - | 900,000 | - | 8,130,000 | - | - | 9,030,000 |
| CA-8180 | FLS & Soc Svc-Furnishings, Security & IT(Reno complete FY24) | - | - | - | - | 1,300,000 | - | 1,300,000 |
| CA-8180 | Plan/Dev Svc-A&E(FY21) Construct(FY22) | 250,000 | 2,280,000 | - | - | - | - | 2,530,000 |
| CA-8180 | Plan/Dev Svc-Furnishings, Security & IT(Construct complete FY22) | - | - | 770,000 | - | - | - | 770,000 |
| EB-8110 | Voting Machine Replacements | - | - | 390,000 | - | - | - | 390,000 |
| EcD-8190 | General Economic Development Activities | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,500,000 |
| FS-8910 | Financial Software Replacement | 200,000 | - | - | - | - | - | 200,000 |
| GA-8102 | Video Services Studio & York Hall Equip Replacements | 160,000 | 150,000 | - | - | - | - | 310,000 |
| | **Public Safety - Sheriff's Office** | | | | | | | |
| PS-8110 | York-Poquoson Courthouse X-Ray Machine Replacement | - | 50,000 | - | - | - | - | 50,000 |
| PS-8919 | Sheriff Mobile Data Terminals Replacement | - | - | - | - | - | 900,000 | 900,000 |
| PS-8928 | Automated External Defibrillator (AED) Replacement | - | - | - | 120,000 | - | - | 120,000 |
| | **Public Safety - Fire & Life Safety** | | | | | | | |
| PS-8115 | Replacement of Patient Stretchers/Stairchairs | 100,000 | - | - | - | - | - | 100,000 |
| PS-8406 | Backup Power-Emer Shelter & Disaster Support | 100,000 | 100,000 | 100,000 | 150,000 | 150,000 | 150,000 | 750,000 |
| PS-8426 | Fire Apparatus Replacement | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 9,000,000 |
| PS-8427 | Firefighting Personal Protective Clothing | 200,000 | - | - | - | - | 450,000 | 650,000 |
| PS-8428 | Mobile Data Terminals Replacement | - | - | - | - | - | 400,000 | 400,000 |
| PS-8482 | Biomedical Equipment | - | - | - | - | 800,000 | 160,000 | 960,000 |
| | **Public Safety - Emerg Communications & Radio Maint** | | | | | | | |
| PS-8120 | P25 LIFECYCLE SPEND (Regional Radio Project) | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 6,000,000 |
| PS-8170 | County Fire Alarm System | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 300,000 |
| PS-8180 | Dispatch Console Furniture Replacement | 150,000 | - | - | - | - | - | 150,000 |
| PS-8185 | Lifecycle-Sheriff Office Record Management System (RMS) $2,000,000 | - | - | - | - | - | - | - |
| PS-8186 | Regional Call Handling Equipment Replacement | - | 900,000 | - | - | - | - | 900,000 |
| PS-8187 | Computer Aided Dispatch (CAD) Replacement | - | - | - | - | 1,200,000 | - | 1,200,000 |
| PS-8188 | NG9-1-1 | 250,000 | - | - | - | - | - | 250,000 |
| | **Education & Educational Services** | | | | | | | |
| ED-8822 | Yorktown Library Expansion | 1,250,000 | - | - | - | - | - | 1,250,000 |
| | **Public Works** | | | | | | | |
| PW-5100 | Highway & Other Transportation Improvements | - | 1,000,000 | - | 1,000,000 | - | 1,000,000 | 3,000,000 |
| PW-8134 | Security in Public Buildings | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 600,000 |
| PW-8620 | Tennis/Basketball Court Repair | 90,000 | 100,000 | 90,000 | 50,000 | - | 120,000 | 450,000 |
| PW-8625 | Roof Repair/Replacement | - | 180,000 | 30,000 | 40,000 | - | - | 250,000 |
| PW-8630 | HVAC Replacement | 330,000 | 60,000 | 80,000 | 250,000 | 370,000 | 210,000 | 1,300,000 |
| PW-8640 | Parking Lot Repair | 200,000 | 100,000 | 200,000 | 100,000 | 300,000 | 300,000 | 1,200,000 |
| PW-8642 | Building Maintenance & Repair | 600,000 | 600,000 | 600,000 | 550,000 | 2,150,000 | 500,000 | 5,000,000 |
| PW-8643 | Disability Compliance | 100,000 | 100,000 | 100,000 | 100,000 | - | 100,000 | 500,000 |
| PW-8661 | Major Grounds Repair & Maintenance | 100,000 | 100,000 | 100,000 | 80,000 | - | 100,000 | 480,000 |
| PW-8663 | Grounds Maintenance Machinery & Equip Replacement | 80,000 | 90,000 | 50,000 | 190,000 | 130,000 | 130,000 | 670,000 |
| PW-8710 | Underground Utilities | 1,000,000 | 1,000,000 | 500,000 | - | - | - | 2,500,000 |
| PW-8797 | Active Transportation Fund Infrastructure Improvements | 300,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 2,050,000 |
| PW-8798 | Streetlight Conversion to LED | 150,000 | - | - | - | - | - | 150,000 |
| | **Community Services** | | | | | | | |
| CS-8814 | Back Creek Park Boat Landing Maint/Park Improvements | - | - | 430,000 | - | - | - | 430,000 |
| CS-8815 | Yorktown Improvements | - | - | - | 250,000 | - | - | 250,000 |
| CS-8815a | *Yorktown Fishing Pier Improvements | - | - | - | - | - | - | - |
| CS-8815b | *Permanent Structure Riverwalk Stage Area | - | - | 150,000 | - | - | - | 150,000 |

## PRELIMINARY RECOMMENED CAPITAL IMPROVEMENTS PROGRAM

### FISCAL YEARS 2021 - 2026

Blue signifies debt/financed projects

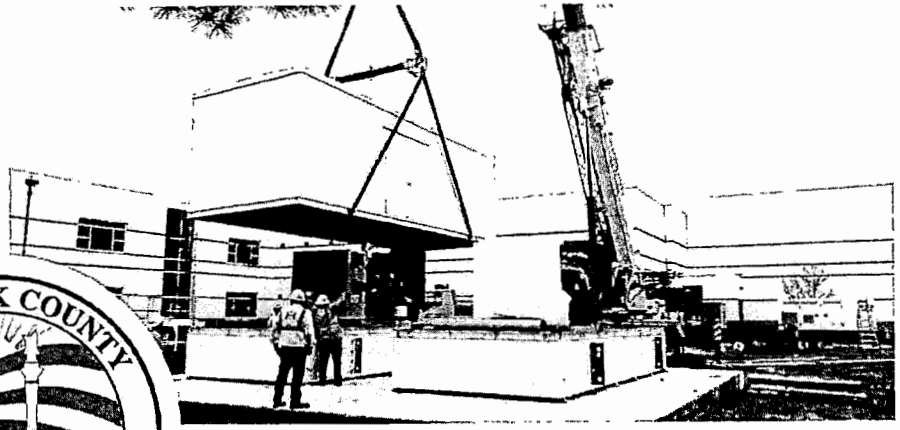
| Project # | Program Title | FY2021 | FY2022 | FY2023 | FY2024 | FY2025 | FY2026 | TOTAL |
|---|---|---|---|---|---|---|---|---|
| CS-8815c | *Permanent Structure behind Freight Shed | - | - | - | - | - | - | - |
| CS-8815d | *Yorktown Waterfront Wireless Broadband Wi-Fi System | 100,000 | - | - | - | - | - | 100,000 |
| CS-8815e | *Yorktown Sidewalk Expansion NPS Beach Picnic Area | - | - | - | - | - | - | - |
| CS-8815f | *Yorktown Wayfinding/Signage | 50,000 | - | 125,000 | 125,000 | - | - | 300,000 |
| CS-8816 | Tourism Information, Dockmaster Office & Restroom | 800,000 | - | - | - | - | - | 800,000 |
| CS-8816 | Tourism Info, Dockmaster-Furnishings, Security & IT(Construct complete FY21) | - | 175,000 | - | - | - | - | 175,000 |
| CS-8822 | Synthetic Turf Conversion Program | - | - | 600,000 | - | 400,000 | - | 1,000,000 |
| CS-8823 | Splash Pad | - | - | - | - | - | 310,000 | 310,000 |
| CS-8824 | Neighborhood Park Design & Consruction | - | - | - | - | 500,000 | 500,000 | 1,000,000 |
| **Total General Capital Projects** | | **$ 9,460,000** | **$ 27,885,000** | **$ 9,065,000** | **$ 14,385,000** | **$ 10,550,000** | **$ 8,580,000** | **$ 79,925,000** |
| | | | | | | | | |
| **Funding Sources for General Capital Projects** | | | | | | | | |
| | Cash Capital (Transfer from General Fund) | $ 3,500,000 | $ 4,000,000 | $ 4,200,000 | $ 4,200,000 | $ 4,500,000 | $ 5,000,000 | $ 25,400,000 |
| | Debt Financed | 3,800,000 | 19,930,000 | 1,500,000 | 8,130,000 | 1,500,000 | - | 34,860,000 |
| | Transfer from Tourism Fund | 150,000 | - | 125,000 | 125,000 | - | - | 400,000 |
| | Grants/Proffers/Other | 635,000 | 852,500 | 335,000 | 727,500 | 227,500 | 727,500 | 3,505,000 |
| | Future Year-end Surplus or Increased CIP Transfers | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 9,000,000 |
| | Planned Use of Reserve (Returned to Reserve) | (125,000) | 1,602,500 | 1,405,000 | (297,500) | 2,822,500 | 1,352,500 | 6,760,000 |
| **Total Funding Sources for General Capital Projects** | | **$ 9,460,000** | **$ 27,885,000** | **$ 9,065,000** | **$ 14,385,000** | **$ 10,550,000** | **$ 8,580,000** | **$ 79,925,000** |
| | | | | | | | | |
| | **STORMWATER FUND PROJECTS** | | | | | | | |
| PW-631 | Tabb Lakes/King's Bottom | $ 170,000 | $ 750,000 | $ - | $ - | $ - | $ - | $ 920,000 |
| PW-636 | Wormley Creek Headwaters Edgehill Replacements | 1,000,000 | - | 320,000 | - | - | - | 1,320,000 |
| PW-637 | Marlbank Cove Ravine | - | - | - | 200,000 | 1,000,000 | - | 1,200,000 |
| PW-642 | Stream Restoration - Larkin Woods | 170,000 | 750,000 | - | - | - | - | 920,000 |
| PW-643 | Queens Lake - Ravines | - | - | 200,000 | 1,000,000 | - | - | 1,200,000 |
| PW-644 | Siege Lane - Prevention of Flooding | 800,000 | - | - | - | - | - | 800,000 |
| PW-645 | Middlewood Lane | - | - | - | 100,000 | 300,000 | - | 400,000 |
| PW-647 | Brightwood Stream Restoration | - | - | 200,000 | 1,000,000 | - | - | 1,200,000 |
| PW-648 | Charles Brown Park Stream Restoration | 650,000 | - | - | - | - | - | 650,000 |
| PW-649 | NNWW Best Pond | - | 200,000 | - | - | - | - | 200,000 |
| PW-650 | Panther Paw Stream Restoration | - | - | - | 100,000 | 400,000 | - | 500,000 |
| PW-651 | Brick Church Road - BMP Pond | - | - | - | 500,000 | - | - | 500,000 |
| PW-652 | RT 134/Bayberry | - | - | - | - | 200,000 | 1,000,000 | 1,200,000 |
| PW-653 | Poquoson River Headwaters | 550,000 | - | - | 500,000 | 500,000 | - | 1,550,000 |
| PW-654 | Goodwin Neck/Rosewood | - | 500,000 | - | - | - | - | 500,000 |
| PW-8568 | Equipment Replacement | 70,000 | - | - | - | - | - | 70,000 |
| PW-90912 | In-House Stormwater Construction/Maint & TMDL Projects | 200,000 | 600,000 | 200,000 | 600,000 | 200,000 | 600,000 | 2,400,000 |
| **Total Stormwater Fund Projects** | | **$ 3,610,000** | **$ 2,800,000** | **$ 920,000** | **$ 4,000,000** | **$ 2,600,000** | **$ 1,600,000** | **$ 15,530,000** |
| | | | | | | | | |
| **Funding Sources for Stormwater Capital Projects** | | | | | | | | |
| | Cash Capital (Transfer from General Fund) | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 1,200,000 |
| | Grants/VDOT Revenue Sharing/Other | 870,000 | 400,000 | - | 400,000 | - | 400,000 | 2,070,000 |
| | Planned Use of Reserve (Returned to Reserve) | 761,500 | 368,145 | (1,166,811) | 1,456,585 | 398,282 | (1,061,769) | 755,932 |
| | Meals Tax (Stormwater) | 1,778,500 | 1,831,855 | 1,886,811 | 1,943,415 | 2,001,718 | 2,061,769 | 11,504,068 |
| **Total Funding Sources for Stormwater Capital Projects** | | **$ 3,610,000** | **$ 2,800,000** | **$ 920,000** | **$ 4,000,000** | **$ 2,600,000** | **$ 1,600,000** | **$ 15,530,000** |

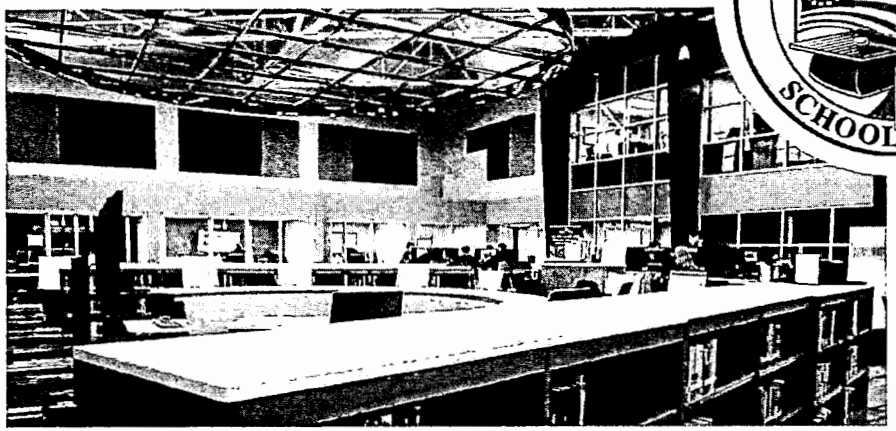
## PRELIMINARY RECOMMENED CAPITAL IMPROVEMENTS PROGRAM

### FISCAL YEARS 2021 - 2026

Blue signifies debt/financed projects

| Project # | Program Title | FY2021 | FY2022 | FY2023 | FY2024 | FY2025 | FY2026 | TOTAL |
|---|---|---|---|---|---|---|---|---|
| | **INTERNAL SERVICE FUND PROJECTS** | | | | | | | |
| | **Vehicle Maintenance Projects** | | | | | | | |
| PW-3920 | Fleet Consulting Services | $ - | $ - | $ - | $ 80,000 | $ - | $ - | $ 80,000 |
| PW-8001 | Vehicle Lift Replacements | - | - | - | - | - | 100,000 | 100,000 |
| PW-8180 | Fuel Sites Upgrade | 550,000 | - | - | - | - | - | 550,000 |
| **Total Internal Service Fund Projects** | | **$ 550,000** | **$ -** | **$ -** | **$ 80,000** | **$ -** | **$ 100,000** | **$ 730,000** |
| | | | | | | | | |
| | **ENTERPRISE FUND CAPITAL PROJECTS** | | | | | | | |
| | **Solid Waste Projects** | | | | | | | |
| PW-8150 | Knuckle Boom Trucks | $ 190,000 | $ - | $ 190,000 | $ - | $ - | $ - | $ 380,000 |
| **Total Solid Waste Projects** | | **$ 190,000** | **$ -** | **$ 190,000** | **$ -** | **$ -** | **$ -** | **$ 380,000** |
| | | | | | | | | |
| | **Sewer Projects** | | | | | | | |
| PW-515 | Schenck Estates Area | $ - | $ - | $ - | $ - | $ 700,000 | $ 5,000,000 | $ 5,700,000 |
| PW-516 | Big Bethel Area | - | - | 800,000 | 2,500,000 | - | - | 3,300,000 |
| PW-518 | Whites Faulkner Area | 750,000 | 3,000,000 | - | - | - | - | 3,750,000 |
| PW-8500 | Sewer Line Rehabilitation | 1,900,000 | 2,000,000 | 2,000,000 | 2,100,000 | 2,300,000 | 2,300,000 | 12,600,000 |
| PW-8502 | Pump Station Rehabilitation | 1,300,000 | 1,400,000 | 1,400,000 | 1,500,000 | 1,500,000 | 1,500,000 | 8,600,000 |
| PW-8515 | Emergency Generator Replacement | 130,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 880,000 |
| PW-8528 | Tandem Dump Truck | - | 250,000 | - | - | - | - | 250,000 |
| PW-8529 | Combination Jetter/Vacuum Truck Replacements | 170,000 | - | 280,000 | - | - | - | 450,000 |
| PW-8530 | Dump Truck Replacement | - | - | 130,000 | - | - | - | 130,000 |
| PW-8531 | Brush Chipper Replacement | - | - | - | 80,000 | - | - | 80,000 |
| PW-8532 | Emgcy Sewer Pump Station By-Pass Pump | 60,000 | 60,000 | - | - | - | - | 120,000 |
| **Total Sewer Projects** | | **$ 4,310,000** | **$ 6,860,000** | **$ 4,760,000** | **$ 6,330,000** | **$ 4,650,000** | **$ 8,950,000** | **$ 35,860,000** |
| | | | | | | | | |
| **Total Internal Service and Enterprise Funds Capital Projects** | | **$ 5,050,000** | **$ 6,860,000** | **$ 4,950,000** | **$ 6,410,000** | **$ 4,650,000** | **$ 9,050,000** | **$ 36,970,000** |
| | | | | | | | | |
| **Funding Sources for Internal Service/Enterprise Fund Projects** | | | | | | | | |
| | Cash Capital | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| | Meals Tax (Sewer) | 1,778,500 | 1,831,855 | 1,886,811 | 1,943,415 | 2,001,718 | 2,061,769 | 11,504,068 |
| | User Fees | 3,271,500 | 5,028,145 | 3,063,189 | 4,466,585 | 2,648,282 | 6,988,231 | 25,465,932 |
| **Total Funding Sources for Internal Service/Enterprise Fund Projects** | | **$ 5,050,000** | **$ 6,860,000** | **$ 4,950,000** | **$ 6,410,000** | **$ 4,650,000** | **$ 9,050,000** | **$ 36,970,000** |
| | | | | | | | | |
| **Total All Capital Projects** | | **$ 18,120,000** | **$ 37,545,000** | **$ 14,935,000** | **$ 24,795,000** | **$ 17,800,000** | **$ 19,230,000** | **$ 132,425,000** |
| | | | | | | | | |
| **Funding for all Capital Projects** | | | | | | | | |
| | Cash Capital | $ 3,700,000 | $ 4,200,000 | $ 4,400,000 | $ 4,400,000 | $ 4,700,000 | $ 5,200,000 | $ 26,600,000 |
| | Debt Financed | 3,800,000 | 19,930,000 | 1,500,000 | 8,130,000 | 1,500,000 | - | 34,860,000 |
| | Transfer from Tourism Fund | 150,000 | - | 125,000 | 125,000 | - | - | 400,000 |
| | Grants/Proffers/VDOT Revenue Sharing/Other | 1,505,000 | 1,252,500 | 335,000 | 1,127,500 | 227,500 | 1,127,500 | 5,575,000 |
| | Meals Tax (Stormwater and Sewer) | 3,557,000 | 3,663,710 | 3,773,622 | 3,886,830 | 4,003,436 | 4,123,538 | 23,008,136 |
| | User Fees | 3,271,500 | 5,028,145 | 3,063,189 | 4,466,585 | 2,648,282 | 6,988,231 | 25,465,932 |
| | Future Year-end Surplus or Increased CIP Transfers | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 9,000,000 |
| | Planned Use of Reserve (Returned to Reserve) | 636,500 | 1,970,645 | 238,189 | 1,159,085 | 3,220,782 | 290,731 | 7,515,932 |
| **Total Funding Sources for All Capital Projects** | | **$ 18,120,000** | **$ 37,545,000** | **$ 14,935,000** | **$ 24,795,000** | **$ 17,800,000** | **$ 19,230,000** | **$ 132,425,000** |
| | | | | | | | | |
| | Total County Projects | $ 18,120,000 | $ 37,545,000 | $ 14,935,000 | $ 24,795,000 | $ 17,800,000 | $ 19,230,000 | $ 132,425,000 |
| | Total School Projects | 13,240,000 | 18,550,000 | 14,555,000 | 11,125,000 | 34,090,000 | 26,060,000 | 117,620,000 |
| **Total County & School Capital Projects** | | **$ 31,360,000** | **$ 56,095,000** | **$ 29,490,000** | **$ 35,920,000** | **$ 51,890,000** | **$ 45,290,000** | **$ 250,045,000** |





# Superintendent's Proposed Capital Improvements Program

## Fiscal Years 2021-2026

ATTACHMENT C

## SUPERINTENDENT'S PROPOSED
## CAPITAL IMPROVEMENTS PROGRAM

FISCAL YEARS 2021-2026
SUMMARY

### FISCAL YEARS 2021 THROUGH 2026 ARE RECOMMENDED

| | FY20E | FY21 | FY22 | FY23 | FY24 | FY25 | FY26 | TOTAL FY21-26 |
|---|---|---|---|---|---|---|---|---|
| Total Capital Projects | 10,370,000 | 13,240,590 | 18,550,410 | 14,554,590 | 11,123,406 | 34,088,556 | 26,060,845 | 117,618,397 |

**Footnote: For FY17, the Board of Supervisors approved the School Division CIP based on a total planning allocation for each fiscal year. The School Board determined which projects would be included in each year making sure the total stayed within the annual planning allocations.**

**School Board Proposed Last Year Compared to Board of Supervisors Approved**

| FY 2020 - 2025 | FY20 | FY21 | FY22 | FY23 | FY24 | FY25 | FY26 | TOTAL FY18-24 |
|---|---|---|---|---|---|---|---|---|
| School Board Proposed in FY19 for FY20 | 9,805,300 | 12,712,900 | 10,291,005 | 19,316,355 | 21,062,450 | 5,680,000 | N/A | 78,868,010 |
| Board of Supervisors Approved in FY19 for FY20 | 9,805,300 | 12,712,900 | 10,291,005 | 19,316,355 | 21,062,450 | 5,680,000 | N/A | 78,868,010 |
| Difference | 0 | 0 | 0 | 0 | 0 | 0 | N/A | 0 |

**Superintendent Proposed for FY21 Compared to Board of Supervisors Approved Last Year**

| FY 2020 - 2025 | FY20 | FY21 | FY22 | FY23 | FY24 | FY25 | FY26 | TOTAL FY18-24 |
|---|---|---|---|---|---|---|---|---|
| Board of Supervisors Approved in FY19 for FY20 | 9,805,300 | 12,712,900 | 10,291,005 | 19,316,355 | 21,062,450 | 5,680,000 | N/A | 78,868,010 |
| Superintendent Draft Proposed in FY20 for FY21 | 10,370,000 | 13,240,590 | 18,550,410 | 14,554,590 | 11,123,406 | 34,088,556 | N/A | 101,927,552 |
| Difference | 564,700 | 527,690 | 8,259,405 | -4,761,765 | -9,939,044 | 28,408,556 | N/A | 23,059,542 |

ATTACHMENT C

# CAPITAL IMPROVEMENT PROJECTS
# FISCAL YEARS 2021—2026

## CAPITAL PROJECTS

| SCHOOL/PROJECT | FY20E | FY21 | FY22 | FY23 | FY24 | FY25 | FY26 | TOTAL excludes current FY |
|---|---|---|---|---|---|---|---|---|
| ELEMENTARY SCHOOL PROJECTS | | | | | | | | |
| **Bethel Manor Elementary -** A&E and replace HVAC and controls | | | | | | | 3,300,000 | 3,300,000 |
| **Coventry Elementary -** Replace HVAC in classroom additions | 500,000 | 440,000 | | | | | | 440,000 |
| **Dare Elementary -** A&E and 6--8 classroom expansion; property acquisiton, and common area adjustments | | 1,000,000 | 4,100,000 | 4,900,000 | | | | 10,000,000 |
| **Dare Elementary & SBO -** Create Bus Loop and additional parking spaces | | 54,600 | | 600,600 | | | | 655,200 |
| **Dare Elementary -** Replace gym HVAC system | | | | | 166,100 | | | 166,100 |
| **Mt. Vernon Elementary -** A&E and replace HVAC and controls | | | | | | | 1,500,000 | 1,500,000 |
| **Seaford Elementary -** Expand parking lot | | 42,300 | 423,000 | | | | | 465,300 |
| **Seaford Elementary -** Replace gym HVAC | | | 159,000 | | | | | - 159,000 |
| **Seaford Elementary -** A&E and 12 classroom expansion to include roof coating, window replacement, media center and main office expansions, cafeteria, bus loop, relocation athletic fields (A&E and construction - 2 year project) | 580,000 | 4,500,000 | 6,000,000 | | | | | 10,500,000 |
| **Waller Mill Elementary -** A&E and 6 classroom expansion and common area adjustments | | | | | 1,000,000 | 10,000,000 | | 11,000,000 |

ATTACHMENT C

# CAPITAL IMPROVEMENT PROJECTS
# FISCAL YEARS 2021—2026

## CAPITAL PROJECTS

| SCHOOL/PROJECT | FY20E | FY21 | FY22 | FY23 | FY24 | FY25 | FY26 | TOTAL excludes current FY |
|---|---|---|---|---|---|---|---|---|
| MIDDLE SCHOOL PROJECTS | | | | | | | | |
| **Queens Lake Middle -**<br>Expand parking lot and bus loop | | | | 50,800 | | 558,800 | | 609,600 |
| **Queens Lake Middle -**<br>A&E and Eight classroom expansion + create security vestibule (construction - 2 year project) and low slope roof | | | | 921,690 | 5,640,806 | 4,976,606 | | 11,539,101 |
| **Queens Lake Middle -**<br>Renovate locker rooms | | | | 42,000 | | 462,000 | | 504,000 |
| **Tabb Middle -**<br>Renovate locker rooms | | 35,900 | 376,950 | | | | | 412,850 |
| **Tabb Middle -**<br>A&E and replace HVAC and controls | | | | 3,300,000 | | | | 3,300,000 |
| **Tabb Middle -**<br>Replace the low slope roof | | | | | | | 300,000 | 300,000 |
| **Yorktown Middle -**<br>Renovate locker rooms | | 33,100 | 347,550 | | | | | 380,650 |

ATTACHMENT C

# CAPITAL IMPROVEMENT PROJECTS
# FISCAL YEARS 2021—2026

## CAPITAL PROJECTS

| SCHOOL/PROJECT | FY20E | FY21 | FY22 | FY23 | FY24 | FY25 | FY26 | TOTAL excludes current FY |
|---|---|---|---|---|---|---|---|---|
| GRAFTON COMPLEX PROJECTS | | | | | | | | |
| **Grafton Complex -**<br>Replace HVAC equip & controls + create security vestibules and renovate main offices (construction - 2 year project) | 6,620,000 | 1,880,000 | | | | | | 1,880,000 |

ATTACHMENT C

# CAPITAL IMPROVEMENT PROJECTS
# FISCAL YEARS 2021—2026

## CAPITAL PROJECTS

| SCHOOL/PROJECT | FY20E | FY21 | FY22 | FY23 | FY24 | FY25 | FY26 | TOTAL excludes current FY |
|---|---|---|---|---|---|---|---|---|
| HIGH SCHOOL PROJECTS | | | | | | | | |
| **Bruton Zone -**<br>Create bus parking lot (construction) | | | | | | 89,300 | 982,300 | 1,071,600 |
| **Bruton High -**<br>Renovate locker rooms | | 37,900 | 416,900 | | | | | 454,800 |
| **Bruton High -**<br>Renovate activity wing restrooms (SOA and cafeteria) | | 37,900 | 416,900 | | | | | 454,800 |
| **Bruton High -**<br>Replace HVAC equipment and controls | | | | | | 3,191,000 | | 3,191,000 |
| **Bruton High -**<br>A&E and construction of learning commons | 650,000 | | | | | | | - |
| **Bruton High -**<br>A&E and coat low slope roof | | | | | | | 2,300,000 | |
| **Tabb High -**<br>Renovate locker rooms | | 38,900 | 427,900 | | | | | 466,800 |
| **Tabb High -**<br>A&E and Replace HVAC equip & controls + create security vestibule (construction - 2 year project) | | 180,000 | 500,000 | 3,273,000 | 2,930,000 | | | 6,883,000 |
| **Tabb High -**<br>Renovate restrooms | | 38,900 | 427,900 | | | | | 466,800 |
| **York High -**<br>Replace/coat low slope roof (2 year project) | 1,620,000 | 1,798,200 | | | | | | 1,798,200 |
| **York High -**<br>Renovate locker & team rooms | | 68,300 | 683,000 | | | | | 751,300 |
| **York High -**<br>Create bus parking loop and expand parking | | | | | | 113,500 | 1,248,500 | 1,362,000 |
| **York High -**<br>Renovate Annex Facility to include bathrooms, windows and interior offices | | 54,590 | 491,310 | | | | | 545,900 |

ATTACHMENT C

# CAPITAL IMPROVEMENT PROJECTS
# FISCAL YEARS 2021—2026

## CAPITAL PROJECTS

| SCHOOL/PROJECT | FY20E | FY21 | FY22 | FY23 | FY24 | FY25 | FY26 | TOTAL excludes current FY |
|---|---|---|---|---|---|---|---|---|
| OTHER PROJECTS | | | | | | | | |
| **Temporary**<br>Modular classrooms | | 1,000,000 | 1,200,000 | 200,000 | 200,000 | 200,000 | 200,000 | -<br>3,000,000 |
| **Division-wide**<br>Replacement of Division-wide communication system 800 MHz radios | | | | 250,000 | 250,000 | 250,000 | | 750,000 |
| **Pre-School Space(s) -**<br>A&E and construction of stand alone or Hubs for 12 pre-k classrooms | 400,000 | 2,000,000 | 2,000,000 | | | | | -<br>4,000,000 |
| **New Elementary School**<br>500 student classroom capacity, 700 student core capacity (A&E) | | | 580,000 | 1,016,500 | 936,500 | 107,000 | | 2,640,000 |
| **New Elementary School**<br>500 student classroom capacity, 700 student core capacity (construction - 2-year project) | | | | | | 14,140,350 | 16,230,045 | 30,370,395 |
| TOTAL CAPITAL PROJECTS - BONDS | 8,740,000 | 12,741,090 | 17,970,410 | 13,195,290 | 9,936,906 | 33,528,756 | 26,060,845 | 113,433,296 |
| TOTAL CAPITAL PROJECTS - CASH | 1,630,000 | 499,500 | 580,000 | 1,359,300 | 1,186,500 | 559,800 | 0 | 4,185,100 |
| GRAND TOTAL CAPITAL PROJECTS | 10,370,000 | 13,240,590 | 18,550,410 | 14,554,590 | 11,123,406 | 34,088,556 | 26,060,845 | 117,618,396 |

ATTACHMENT C