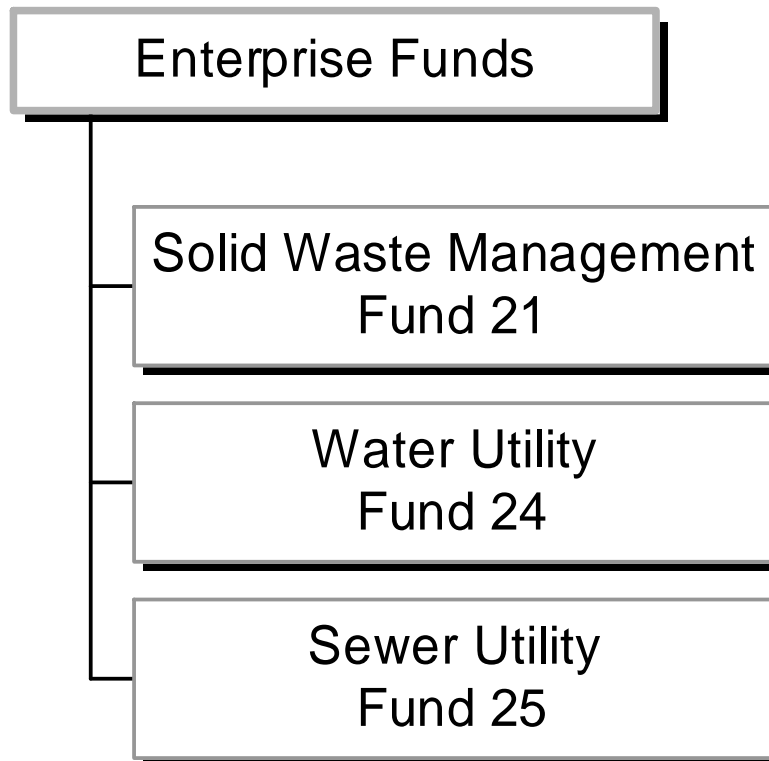


Enterprise Funds



Enterprise Funds

- ***Solid Waste Management (Fund 21)*** - this fund accounts for the revenues and expenses relating to the County's waste management programs.
- ***Water Utility (Fund 24)*** - accounts for the revenues and expenses of the water distribution system that supplies quality drinking water.
- ***Sewer Utility (Fund 25)*** - accounts for the revenues and expenses of the sanitary sewer collection system.

Solid Waste Management Fund

Mission:

To provide quality collection service and exceptional customer service, increase participation in the County's waste management programs, and develop information and incentives to improve the community's source reduction, recycling, buy-recycled, litter prevention and beautification habits.

Goals:

- To provide friendly and efficient customer service.
- To continue to provide accurate information to all users regarding the rules governing the operation of each program offered at the facility.
- To look for ways to increase revenues, cut costs, and at a minimum, maintain a balanced budget.
- To accurately record and report all customer requests to the collection contractor and to the York County Utility Billing office to assure accountability, excellent customer service and proper billing for our customers.
- To remain in full compliance with all state and federal regulations.

Implementation Strategies for FY2010:

- To increase public education efforts regarding proper recycling practices.
- Value Added Services – Conduct periodic, random customer service surveys to determine satisfaction rate.
- Continue a Juvenile Community Service Program to help cut cost and provide labor for the County's Recycling Center.
- Upgrade the Scale House system to provide better security and work on any regulations concerns with Allied Waste, formerly BFI, the County's contractor for Transfer Station Operations.

Budget Issues:

- In FY2006, funding reflected decreases in both revenues and expenses as a result of the revisions to the BFI contract.
- In FY2007, funding reflected increases for fuel, curbside collection program, and hauling and disposal services.
- In FY2008, funding reflected increases for fuel, routine replacement of data processing equipment, curbside collection program, and hauling and disposal services. Also, a new recycling contract resulted in a substantial cost increase.
- In FY2009, funding reflected increases for routine replacement of computers, recycling program, household chemical program, composting, and the replacement of a knuckleboom truck.
- For FY2010, reductions in funding are due to no step or benefit increases in personnel and no computer replacements. Further decreases are programmed in contractual services, vehicle maintenance, materials & supplies and capital outlay. Increases are provided for solid waste collection and disposal, recycling, the household chemical program and composting based on contract cost escalations.

**SOLID WASTE MANAGEMENT
FUND 21
FUND BALANCE SUMMARY FISCAL YEARS 2009 - 2010**

Beginning Fund Balance 7/1/2008		\$ 1,484,197
Projected FY2009 Revenues		
Local	3,477,700	
State & Federal	-	
Other financing sources	<u>1,177,306</u>	
Total	4,655,006	
Projected FY2009 Expenses		<u>4,870,038</u>
Net Change		<u>(215,032)</u>
Projected Fund Balance 6/30/2009		1,269,165
Projected FY2010 Revenues		
Local	3,467,000	
State & Federal	-	
Other financing sources	<u>1,000,000</u>	
Total	4,467,000	
Projected FY2010 Expenses		<u>4,722,752</u>
Net Change		<u>(255,752)</u>
Projected Fund Balance 6/30/2010		<u>\$ 1,013,413</u>

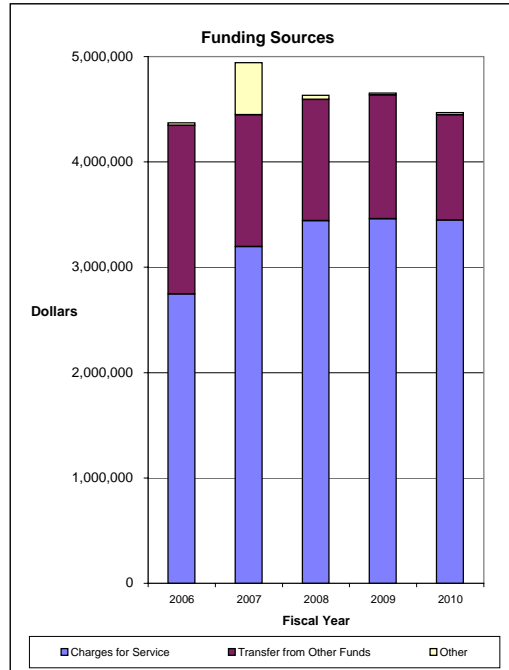
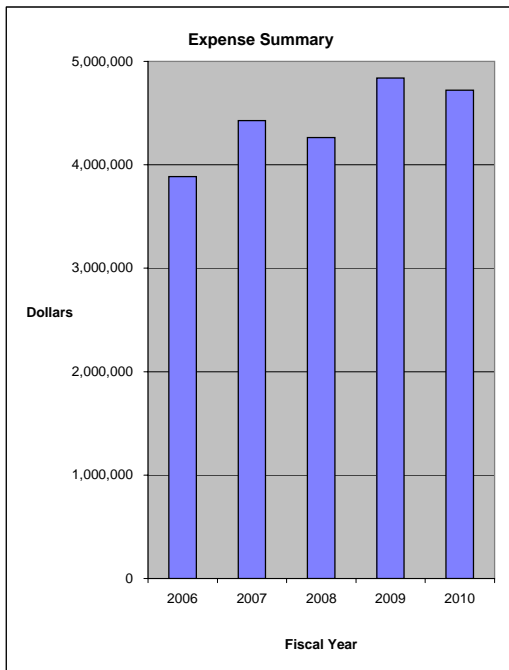
**SOLID WASTE MANAGEMENT
FUND 21**

	FY2006 Actual Expenses	FY2007 Actual Expenses	FY2008 Actual Expenses	FY2009 Original Budget	FY2009 Estimated Budget	FY2010 Proposed Budget	%Change Original 2009/ Proposed 2010
Expense by Activity							
Solid Waste Administration	98,482	97,949	97,841	108,687	108,687	95,976	-11.70%
Solid Waste Collection & Disposal	2,189,036	2,234,606	2,283,588	2,507,697	2,534,697	2,594,105	3.45%
Transfer Station Operations	282,494	307,095	319,834	362,945	366,557	355,911	-1.94%
Recycling	682,860	726,742	892,136	960,630	960,630	995,697	3.65%
Composting Operations/Leaf Collection	508,972	975,000	567,145	796,817	796,817	585,843	-26.48%
Landfill Closure/Post-Maintenance	116,801	87,200	101,921	102,650	102,650	95,220	-7.24%
Land Acquisition	6,876	-	-	-	-	-	0.00%
Total Expenses	3,885,521	4,428,592	4,262,465	4,839,426	4,870,038	4,722,752	-2.41%

	FY2006 Actual Expenses	FY2007 Actual Expenses	FY2008 Actual Expenses	FY2009 Original Budget	FY2009 Estimated Budget	FY2010 Proposed Budget	%Change Original 2009/ Proposed 2010
Expense by Category							
Personnel Services	597,790	674,041	695,602	753,073	753,073	736,530	-2.20%
Contractual Services	69,322	74,667	88,537	130,650	134,262	123,938	-5.14%
Internal Services	61,378	56,912	60,587	76,900	76,900	65,865	-14.35%
Other Charges	2,877,346	2,931,661	3,164,212	3,412,415	3,412,415	3,558,142	4.27%
Materials & Supplies	9,885	6,679	8,810	11,690	11,690	8,175	-30.07%
Leases & Rentals	15,477	-	-	2,000	2,000	2,000	0.00%
Capital Outlay	57,327	476,277	41,590	252,090	279,090	25,000	-90.08%
Grants, Donations & Cntrbtns	-	382	383	393	393	-	-100.00%
Principal	150,000	160,000	165,000	170,005	170,005	180,000	5.88%
Interest	45,489	46,561	36,625	29,210	29,210	22,400	-23.31%
Other debt service exps	1,507	1,412	1,119	1,000	1,000	702	-29.80%
Total Expenses	3,885,521	4,428,592	4,262,465	4,839,426	4,870,038	4,722,752	-2.41%

	FY2006 Actual Expenses	FY2007 Actual Expenses	FY2008 Actual Expenses	FY2009 Original Budget	FY2009 Estimated Budget	FY2010 Proposed Budget	% of Total FY2010 Funding Sources
Funding Sources							
Permits, Fees, Regulatory Licenses	100	-	-	-	-	-	0.00%
Use of Money & Property	9,031	16,178	28,591	10,000	10,000	10,000	0.22%
Charges for Services	2,746,389	3,196,080	3,442,710	3,460,200	3,460,200	3,447,000	77.17%
Miscellaneous	7,968	9,755	8,483	7,500	7,500	10,000	0.22%
State Aid & Grants	-	80,875	(3)	-	-	-	0.00%
Federal Aid & Grants	-	389,209	4	-	-	-	0.00%
Non-Revenue Receipts	6,880	930	1,495	-	2,306	-	0.00%
Transfers from Other Funds	1,600,000	1,250,000	1,150,000	1,175,000	1,175,000	1,000,000	22.39%
Total Funding Sources	4,370,368	4,943,027	4,631,280	4,652,700	4,655,006	4,467,000	100.00%

	FY2006 Actual Expenses	FY2007 Actual Expenses	FY2008 Actual Expenses	FY2009 Original Budget	FY2009 Estimated Budget	FY2010 Proposed Budget
FTE's						
Management	1.00	1.00	1.00	1.00	1.00	1.00
Professional/Technical	2.50	2.50	2.50	2.50	2.50	2.50
Admin/Clerical	1.50	1.50	1.50	1.50	1.50	1.50
Trades & Crafts	7.20	7.20	7.20	7.20	7.20	7.20
Total	12.20	12.20	12.20	12.20	12.20	12.20



This page intentionally left blank.

Water Utility Fund

Mission:

The mission of the Water Section is to provide exceptional customer service while operating a safe dependable water distribution system that supplies quality drinking water. Also, to ensure that our projects are constructed properly and in accordance with the approved plans providing operations and our customers with a reliable and safe utility.

Goals:

- To complete the turn over to the City of Newport News-Newport News Waterworks for operation and maintenance.
- To effectively manage projects so that the projects are completed on time and within budget.
- Review the design of proposed extensions for the constructability and cost.

Implementation Strategies for FY2010:

- Increase our routine maintenance on fire hydrants and valves that the County will still be responsible for after the transfer to Newport News Waterworks.
- Continue to provide water and sewer systems that maintain a safe and healthy community.

Budget Issues:

- In FY2007, funding was for the routine replacement of computers.
- In FY2008, funding reflected increases for electrical services and repair and maintenance supplies.
- In FY2009, funding reflected increases for maintenance contracts, water services, the routine replacement of a computer and the continued support to the Hampton Roads Planning District Commission.
- For FY2010, reductions in funding are due to no step or benefit increases in personnel and no computer replacements. Increased funding reflects moving capital projects and a portion of salaries and operations related to water from Fund 74. Water for resale services is programmed to increase and continued support to the Hampton Roads Planning District Commission is provided. Water projects for Old Quaker Estates, Burcher Road and the Lightfoot area are programmed.

**WATER UTILITY
FUND 24
FUND BALANCE SUMMARY FISCAL YEARS 2009 - 2010**

Beginning Fund Balance 7/1/2008		\$ 1,246,975
Projected FY2009 Revenues		
Local	691,500	
State and Federal	-	
Other financing sources	<u>-</u>	
Total	691,500	
Projected FY2009 Expenses		<u>523,746</u>
Net Change		<u>167,754</u>
Projected Fund Balance 6/30/2009		1,414,729
Projected FY2010 Revenues		
Local	819,800	
State and Federal	-	
Other financing sources	<u>1,000,000</u>	
Total	1,819,800	
Projected FY2010 Expenses		<u>3,127,524</u>
Net Change		<u>(1,307,724)</u>
Projected Fund Balance 6/30/2010		<u>\$ 107,005</u>

**WATER UTILITY
FUND 24**

	FY2006 Actual Expenses	FY2007 Actual Expenses	FY2008 Actual Expenses	FY2009 Original Budget	FY2009 Estimated Budget	FY2010 Proposed Budget	%Change Original 2009/ Proposed 2010
Expense by Activity							
Utility Operations	463,730	683,270	582,742	523,746	523,746	632,524	20.77%
Utility Construction	-	-	-	-	-	2,495,000	100.00%
Total Expenses	463,730	683,270	582,742	523,746	523,746	3,127,524	497.15%

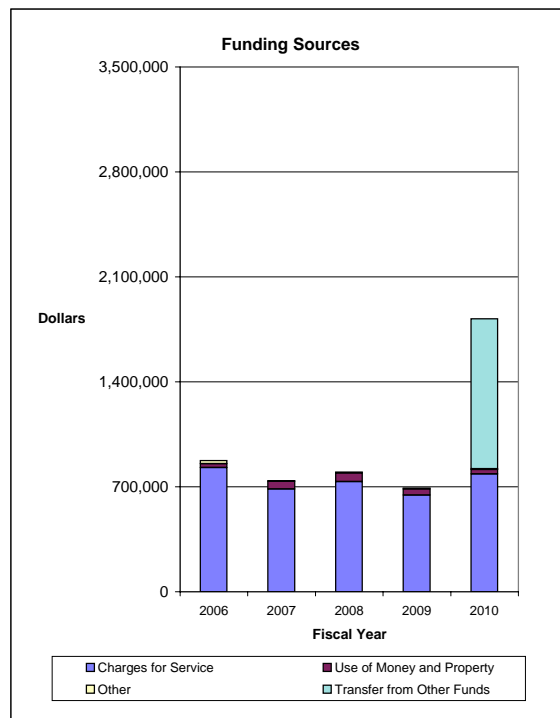
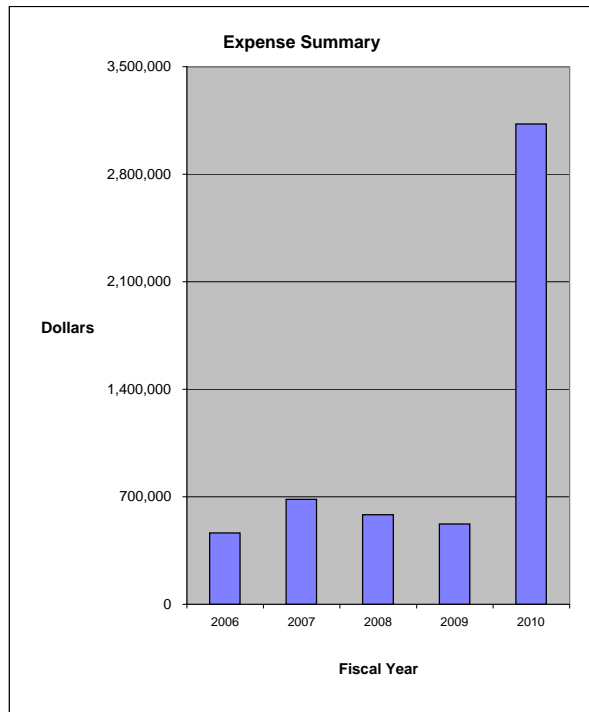
	FY2006 Actual Expenses	FY2007 Actual Expenses	FY2008 Actual Expenses	FY2009 Original Budget	FY2009 Estimated Budget	FY2010 Proposed Budget	%Change Original 2009/ Proposed 2010
Expense by Category							
Personnel Services	68,068	65,945	87,785	76,640	76,640	106,092	38.43%
Contractual Services	11,330	18,106	5,378	16,900	16,900	16,900	0.00%
Internal Services	7,586	7,795	9,193	12,000	12,000	10,230	-14.75%
Other Charges	351,671	379,684	416,522	387,784	387,784	469,876	21.17%
Materials & Supplies	19,904	11,663	6,140	22,700	22,700	23,000	1.32%
Capital Outlay	-	-	-	1,500	1,500	2,495,000	166233.33%
Grants, Donations & Cntrbtns	5,171	5,393	5,656	6,222	6,222	6,426	3.28%
Transfers to Other Funds	-	194,684	52,068	-	-	-	0.00%
Total Expenses	463,730	683,270	582,742	523,746	523,746	3,127,524	497.15%

% of Total FY2010
Funding Sources

	FY2006 Actual Expenses	FY2007 Actual Expenses	FY2008 Actual Expenses	FY2009 Original Budget	FY2009 Estimated Budget	FY2010 Proposed Budget	%Change Original 2009/ Proposed 2010
Funding Sources							
Permits, Fees, Regulatory Licenses	20,563	4,801	5,990	6,500	6,500	4,000	0.22%
Use of Money & Property	26,448	51,387	56,346	40,000	40,000	30,000	1.65%
Charges for Services	828,258	684,239	735,172	645,000	645,000	785,800	43.18%
Transfers from Other Funds	-	-	-	-	-	1,000,000	54.95%
Total Funding Sources	875,269	740,427	797,508	691,500	691,500	1,819,800	100.00%

FTE's

Management	-	-	-	-	-	0.10
Trades & Crafts	1.50	1.50	1.50	1.50	1.50	1.80
Total	1.50	1.50	1.50	1.50	1.50	1.90



This page intentionally left blank.

Sewer Utility Fund

Mission:

The mission of Utilities Engineering and Operations is to provide exceptional customer service while protecting the environment by designing and operating a dependable sanitary sewer collection system. Also, to ensure that our projects are constructed properly and in accordance with the approved plans providing operations and our customers with a reliable and safe utility.

Goals:

- Develop a cost accounting system for operations to better define the operational cost of each station, gravity systems vs. vacuum systems and the underground maintenance section.
- Keep up with the regulatory environment and the Hampton Roads Regional Order by Consent with the Department of Environmental Quality addressing Sanitary Sewer Overflows, Capacity Management, Operations and Maintenance.
- To effectively manage projects so that the projects are completed on time and within budget.
- Review the design of proposed extensions for the constructability and cost.

Implementation Strategies for FY2010:

- Develop an inventory and cost of the materials routinely used in operations and utilizes the Hansen Work Management Software to track and report.
- Continue to actively participate with the Hampton Roads Planning District Commission (HRPDC) and attend technical programs and seminars offered.
- Develop a Sanitary Sewer Model for our infrastructure to help define capacity issues and support HRSD's Regional Model required by the US Environmental Protection Agency.
- Continue to provide water and sewer systems that maintain a safe and healthy community.

Budget Issues:

- In FY2006, increased funding was to provide support for vehicle maintenance charges, fire hydrant maintenance fees and an upgrade to MS Office software. The decrease in capital outlay was due to the one time purchase of equipment in FY2005 for the new positions.
- In FY2007, funding reflected the addition of a team of four, consisting of an Equipment Operator III, a Maintenance Technician and two Construction Worker II positions to maintain off road sanitary sewer and force main easements. Other increases were for fuel and radio maintenance associated with the new radio system, electrical service and repair & maintenance supplies.
- In FY2008, funding reflected increases for maintenance service contracts to maintain equipment and pump station sites, fuel, fire hydrant maintenance fees, the routine replacement of a server and computers. Also provided were funds for a vector combination unit.
- In FY2009, funding reflected increases for vehicle and equipment maintenance, water, electric and telephone services, and repair & maintenance supplies. The planned borrowing of \$4,000,000 to support upcoming projects was postponed to FY2010.
- For FY2010, reductions in funding are due to no step or benefit increases in personnel and no computer replacements. Increased funding reflects moving capital projects and approximately 90% of salaries and operations related to sewer from Fund 74. Increases are also provided for maintenance contracts, electrical, water and sewer charges and materials & supplies. Sewer projects for Falcon/Loblolly and Darby/Firby are programmed. Debt service is planned for a capital lease and an \$8,000,000 borrowing to support upcoming projects.

**SEWER UTILITY
FUND 25
FUND BALANCE SUMMARY FISCAL YEARS 2009 - 2010**

Beginning Fund Balance 7/1/2008		\$ 5,966,165
Projected FY2009 Revenues		
Local	7,215,000	
State and Federal	-	
Other financing sources	<u>-</u>	
Total	7,215,000	
Projected FY2009 Expenses		<u>7,808,887</u>
Net Change		<u>(593,887)</u>
Projected Fund Balance 6/30/2009		5,372,278
Projected FY2010 Revenues		
Local	8,552,000	
State and Federal	-	
Other financing sources	<u>9,000,000</u>	
Total	17,552,000	
Projected FY2010 Expenses		<u>11,649,082</u>
Net Change		<u>5,902,918</u>
Projected Fund Balance 6/30/2010		<u>\$ 11,275,196</u>

**SEWER UTILITY
FUND 25**

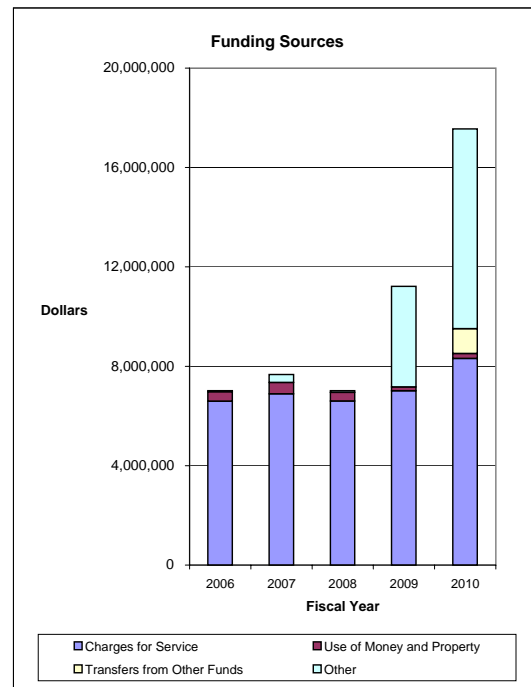
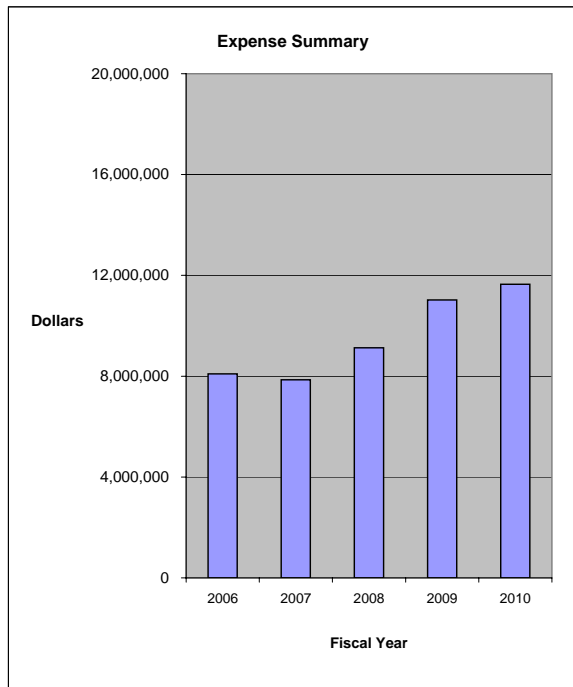
	FY2006 Actual Expense	FY2007 Actual Expense	FY2008 Actual Expense	FY2009 Original Budget	FY2009 Estimated Budget	FY2010 Proposed Budget	%Change Original 2009/ Proposed 2010
Expense by Activity							
Utility Operations	5,505,719	5,482,639	6,117,281	3,544,092	3,571,092	3,624,053	2.26%
Engineering	1,096,813	1,244,866	1,261,386	1,365,215	1,264,998	1,586,216	16.19%
Debt Service	673,609	671,538	669,989	5,068,328	668,328	1,808,813	-64.31%
Utility Construction	818,243	457,127	1,075,922	1,050,000	2,304,469	4,630,000	340.95%
Total Expenses	8,094,384	7,856,170	9,124,578	11,027,635	7,808,887	11,649,082	5.64%

	FY2006 Actual Expense	FY2007 Actual Expense	FY2008 Actual Expense	FY2009 Original Budget	FY2009 Estimated Budget	FY2010 Proposed Budget	%Change Original 2009/ Proposed 2010
Expense by Category							
Personnel Services	2,419,581	2,737,024	2,907,750	3,142,554	3,022,337	3,321,187	5.68%
Contractual Services	242,894	257,280	237,372	265,555	265,555	383,274	44.33%
Internal Services	220,647	281,832	305,666	300,485	300,485	298,370	-0.70%
Other Charges	711,564	757,666	813,439	793,690	793,690	866,764	9.21%
Materials & Supplies	204,030	233,205	223,920	238,850	238,850	267,320	11.92%
Capital Outlay	892,634	535,679	1,108,751	1,212,435	2,513,904	4,698,000	287.48%
Grants, Donations & Cntrbts	4,412	4,708	5,354	5,728	5,728	5,344	-6.70%
Principal	274,455	264,933	275,436	285,965	285,965	560,853	96.13%
Interest	393,714	400,895	388,842	376,363	376,363	441,860	17.40%
Other Debt Service Expenses	5,440	5,710	5,711	406,000	6,000	806,100	98.55%
Transfers to Other Funds	2,725,013	2,377,238	2,852,337	4,000,010	10	10	-100.00%
Total Expenses	8,094,384	7,856,170	9,124,578	11,027,635	7,808,887	11,649,082	5.64%

% of Total FY2010
Funding Sources

	FY2006 Actual Expense	FY2007 Actual Expense	FY2008 Actual Expense	FY2009 Original Budget	FY2009 Estimated Budget	FY2010 Proposed Budget	%Change Original 2009/ Proposed 2010
Funding Sources							
Permits, Fees, Regulatory Licenses	43,554	69,073	55,341	50,000	50,000	40,000	0.22%
Use of Money & Property	375,181	456,615	351,515	150,000	150,000	200,000	1.14%
Charges for Services	6,596,652	6,889,758	6,597,825	7,015,000	7,015,000	8,312,000	47.36%
Miscellaneous	100	149,994	4,548	-	-	-	0.00%
State Aid & Grants	-	17,682	78	-	-	-	0.00%
Federal Aid & Grants	-	85,778	377	-	-	-	0.00%
Non-Revenue Receipts	-	1,490	7,743	4,000,000	-	8,000,000	45.58%
Transfers from Other Funds	-	-	-	-	-	1,000,000	5.70%
Total Funding Sources	7,015,487	7,670,390	7,017,427	11,215,000	7,215,000	17,552,000	100.00%

	FY2006 Actual Expense	FY2007 Actual Expense	FY2008 Actual Expense	FY2009 Original Budget	FY2009 Estimated Budget	FY2010 Proposed Budget
FTE's						
Management	2.00	2.00	1.00	1.00	1.00	1.90
Professional/Technical	16.50	16.50	16.50	16.50	16.50	19.20
Admin/Clerical	1.25	1.25	1.25	1.25	1.25	1.25
Trades & Crafts	27.00	31.00	31.00	31.00	31.00	31.00
Total	46.75	50.75	49.75	49.75	49.75	53.35



This page intentionally left blank.

Water & Sewer Extension Fund

For FY2010, the reporting of capital projects for water systems and sewer systems has been moved to Fund 24 and Fund 25 respectively.

**WATER & SEWER EXTENSION
FUND 74
FUND BALANCE SUMMARY FISCAL YEARS 2009 - 2010**

Beginning Fund Balance 7/1/2008		\$ -
Projected FY2009 Revenues		
Local	518,000	
State & Federal	-	
Other financing sources	<u>2,346,987</u>	
Total	2,864,987	
Projected FY2009 Expenses		<u>20,223,267</u>
Net Change		<u>(17,358,280)</u>
Projected Fund Balance 6/30/2009		(17,358,280)
Projected FY2010 Revenues		
Local	-	
State & Federal	-	
Other financing sources	<u>-</u>	
Total	-	
Projected FY2010 Expenses		<u>-</u>
Net Change		<u>-</u>
Projected Fund Balance 6/30/2010		<u>\$(17,358,280)</u>

**WATER & SEWER EXTENSION
FUND 74**

	FY2006 Actual Expenses	FY2007 Actual Expenses	FY2008 Actual Expenses	FY2009 Original Budget	FY2009 Estimated Budget	FY2010 Proposed Budget	%Change Original 2009/ Proposed 2010
Expense by Activity							
Water & Sewer Extension Operations	327,273	282,531	315,596	388,982	388,982	-	-100.00%
Water Projects	128,127	926,446	260,006	1,300,000	3,429,298	-	-100.00%
Sewer Projects	<u>6,857,274</u>	<u>3,846,934</u>	<u>4,827,894</u>	<u>4,000,000</u>	<u>16,404,987</u>	-	-100.00%
Total Expenses	<u>7,312,674</u>	<u>5,055,911</u>	<u>5,403,496</u>	<u>5,688,982</u>	<u>20,223,267</u>	-	-100.00%

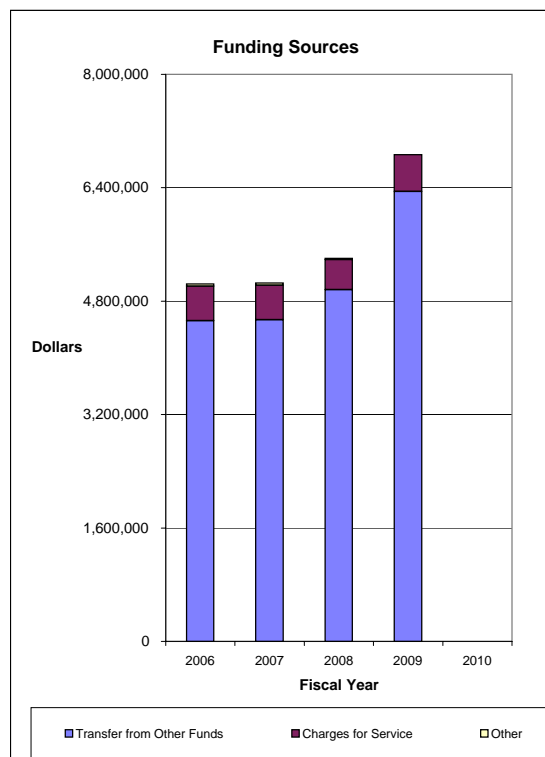
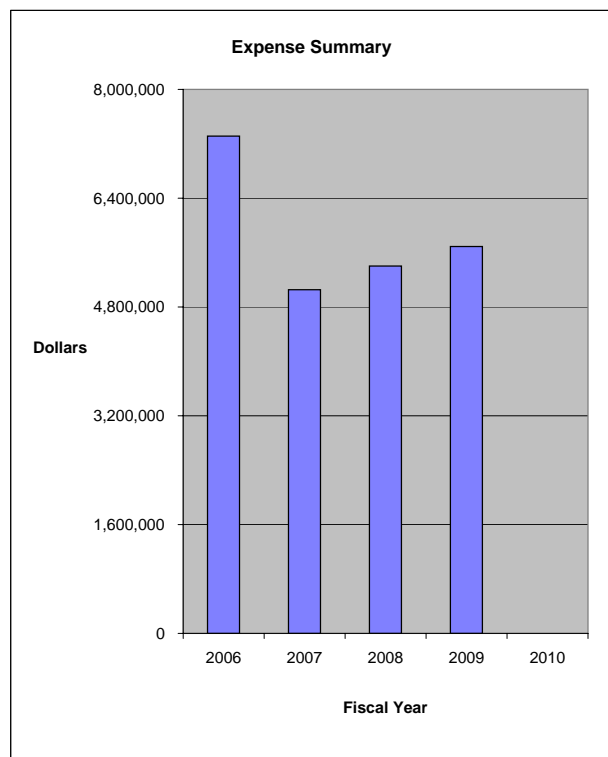
	FY2006 Actual Expenses	FY2007 Actual Expenses	FY2008 Actual Expenses	FY2009 Original Budget	FY2009 Estimated Budget	FY2010 Proposed Budget	%Change Original 2009/ Proposed 2010
Expense by Category							
Personnel Services	267,576	240,428	270,634	292,712	292,712	-	-100.00%
Internal Services	9,390	12,494	11,250	14,000	14,000	-	-100.00%
Other Charges	39,948	20,491	19,288	48,420	48,420	-	-100.00%
Materials & Supplies	7,579	4,096	3,885	3,850	3,850	-	-100.00%
Capital Outlay	<u>6,988,181</u>	<u>4,778,402</u>	<u>5,098,439</u>	<u>5,330,000</u>	<u>19,864,285</u>	-	-100.00%
Total Expenses	<u>7,312,674</u>	<u>5,055,911</u>	<u>5,403,496</u>	<u>5,688,982</u>	<u>20,223,267</u>	-	-100.00%

% of Total FY2010
Funding Sources

	FY2006 Actual Expenses	FY2007 Actual Expenses	FY2008 Actual Expenses	FY2009 Original Budget	FY2009 Estimated Budget	FY2010 Proposed Budget	%Change Original 2009/ Proposed 2010
Funding Sources							
Use of Money & Property	25,350	28,021	19,527	-	-	-	0.00%
Charges for Services	488,741	489,355	423,478	518,000	518,000	-	0.00%
Miscellaneous	3,293	2,445	213	-	-	-	0.00%
Transfers from Other Funds	<u>4,523,255</u>	<u>4,536,090</u>	<u>4,961,615</u>	<u>6,346,987</u>	<u>2,346,987</u>	-	0.00%
Total Funding Sources	<u>5,040,639</u>	<u>5,055,911</u>	<u>5,404,833</u>	<u>6,864,987</u>	<u>2,864,987</u>	-	0.00%

FTE's

Management	1.00	1.00	1.00	1.00	1.00	-
Professional/Technical	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	-
	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	-



This page intentionally left blank.