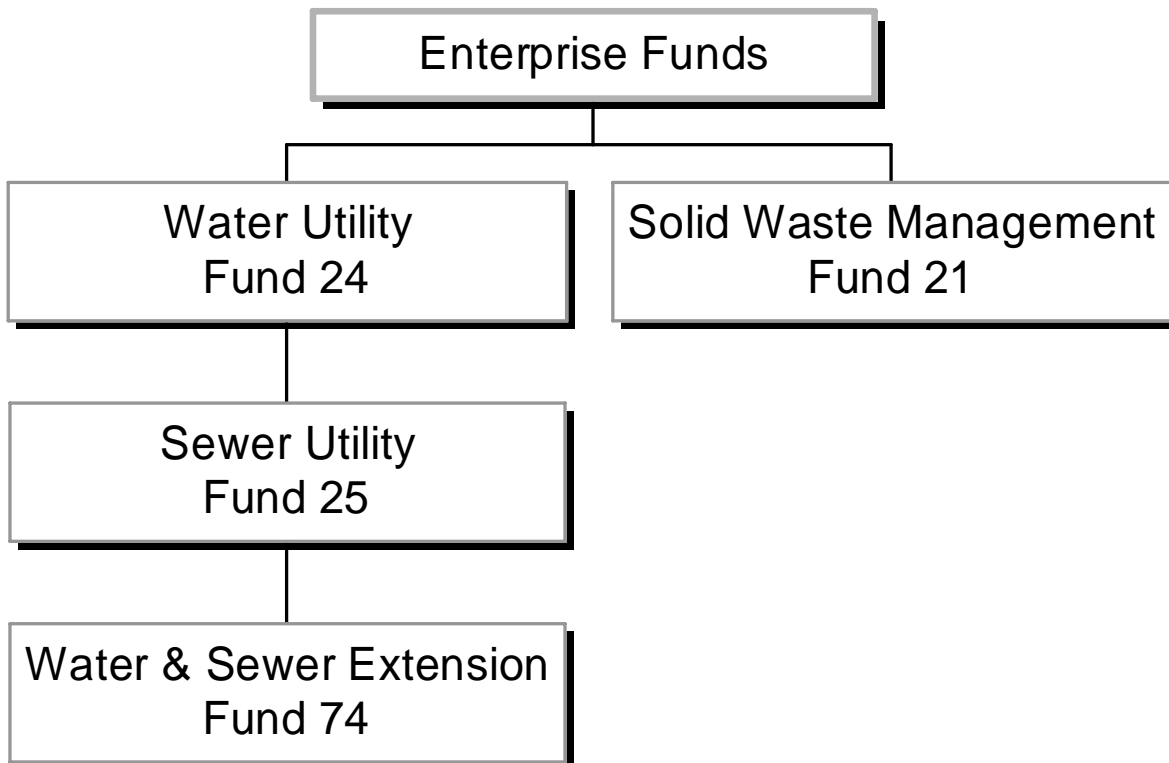


Enterprise Funds



Enterprise Funds

- ***Solid Waste Management (Fund 21)*** - this fund accounts for the revenues and expenses relating to the County's waste management programs.
- ***Water Utility (Fund 24)*** - accounts for the revenues and expenses of the water distribution system that supplies quality drinking water.
- ***Sewer Utility (Fund 25)*** - accounts for the revenues and expenses of the sanitary sewer collection system.
- ***Water & Sewer Extension (Fund 74)*** - accounts for the revenues and expenses for the development and construction of County water and sewer distribution systems.

Solid Waste Management Fund

Mission:

To provide quality collection service and exceptional customer service, increase participation in the County's waste management programs, and develop information and incentives to improve the community's source reduction, recycling, buy-recycled, litter prevention and beautification habits.

Goals:

- To provide friendly and efficient customer service.
- To continue to provide accurate information to all users regarding the rules governing the operation of each program offered at the facility.
- To look for ways to increase revenues, cut costs, and at a minimum, maintain a balanced budget.
- To accurately record and report all customer requests to the collection contractor and to the York County Utility Billing office to assure accountability, excellent customer service and proper billing for our customers.
- To remain in full compliance with all state and federal regulations.

Implementation Strategies for FY2009:

- To increase public education efforts regarding proper recycling practices.
- Value Added Services – Conduct periodic, random customer service surveys to determine satisfaction rate.
- Continue a Juvenile Community Service Program to help cut cost and provide labor for the County's Recycling Center.
- Upgrade the Scale House system to provide better security and work on any regulations concerns with Allied Waste, formerly BFI, the County's contractor for Transfer Station Operations.

Budget Issues:

- In FY2005, an increase was provided for the Scales Operator and Recycling/Beautification Coordinator's positions from .75 to 1. A Recycling Center Attendant was provided to support the operations of Waste Management.
- In FY2006, funding reflected decreases in both revenues and expenses as a result of the revisions to the BFI contract.
- In FY2007, funding reflected increases for fuel, curbside collection program, and hauling and disposal services.
- In FY2008, funding reflected increases for fuel, routine replacement of data processing equipment, curbside collection program, and hauling and disposal services. Also, in FY2008, a new recycling contract resulted in a substantial cost increase.
- For FY2009, funding reflects increases for routine replacement of computers, recycling program, household chemical program, composting, and the replacement of one knuckleboom truck.

**SOLID WASTE MANAGEMENT
FUND 21
FUND BALANCE SUMMARY FISCAL YEARS 2008 - 2009**

Beginning Fund Balance 7/1/2007		\$ 1,062,868
Projected FY2008 Revenues		
Local	3,418,400	
State & Federal	-	
Other financing sources	<u>1,150,000</u>	
Total	4,568,400	
Projected FY2008 Expenses		<u>4,568,460</u>
Net Change		<u>(60)</u>
Projected Fund Balance 6/30/2008		1,062,808
Projected FY2009 Revenues		
Local	3,477,700	
State & Federal	-	
Other financing sources	<u>1,175,000</u>	
Total	4,652,700	
Projected FY2009 Expenses		<u>4,839,426</u>
Net Change		<u>(186,726)</u>
Projected Fund Balance 6/30/2009		<u>\$ 876,082</u>

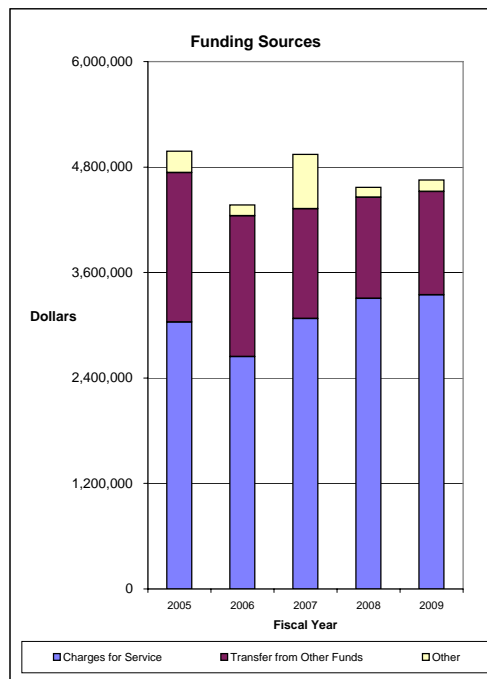
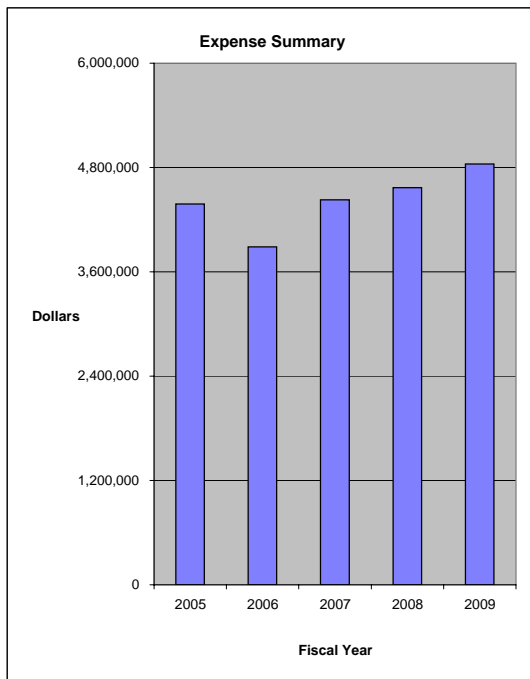
**SOLID WASTE MANAGEMENT
FUND 21**

	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Actual Expenses	FY2008 Original Budget	FY2008 Estimated Budget	FY2009 Adopted Budget	%Change Original 2008/ Adopted 2009
Expense by Activity							
Solid Waste Administration	86,812	98,482	97,949	104,854	104,454	108,687	3.66%
Solid Waste Collection & Disposal	2,522,529	2,189,036	2,234,606	2,545,894	2,545,694	2,507,697	-1.50%
Transfer Station Operations	419,521	282,494	307,095	353,818	354,748	362,945	2.58%
Recycling	731,416	682,860	726,742	903,274	903,074	960,630	6.35%
Composting Operations/Leaf Collection	528,835	508,972	975,000	557,136	556,936	796,817	43.02%
Landfill Closure/Post-Maintenance	91,797	116,801	87,200	102,554	103,554	102,650	0.09%
Land Acquisition	-	6,876	-	-	-	-	0.00%
Total Expenses	4,380,910	3,885,521	4,428,592	4,567,530	4,568,460	4,839,426	5.95%

	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Actual Expenses	FY2008 Original Budget	FY2008 Estimated Budget	FY2009 Adopted Budget	%Change Original 2008/ Adopted 2009
Expense by Category							
Personnel Services	569,561	597,790	674,041	702,083	702,083	753,073	7.26%
Contractual Services	225,641	71,322	76,667	136,940	137,870	132,650	-3.13%
Internal Services	64,158	61,378	56,912	76,900	77,900	76,900	0.00%
Other Charges	3,241,066	2,875,346	2,929,661	3,401,353	3,401,853	3,410,415	0.27%
Materials & Supplies	13,573	9,885	6,679	16,140	12,140	11,690	-27.57%
Leases & Rentals	-	15,477	-	1,000	1,000	2,000	100.00%
Capital Outlay	65,399	57,327	476,277	29,900	32,400	252,090	743.11%
Contributions	-	-	382	389	389	393	1.03%
Principal	144,999	150,000	160,000	165,000	165,000	170,005	3.03%
Interest	54,825	45,489	46,561	36,625	36,625	29,210	-20.25%
Other debt service exps	1,688	1,507	1,412	1,200	1,200	1,000	-16.67%
Total Expenses	4,380,910	3,885,521	4,428,592	4,567,530	4,568,460	4,839,426	5.95%

	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Actual Expenses	FY2008 Original Budget	FY2008 Estimated Budget	FY2009 Adopted Budget	% of Total FY2009 Funding Sources
Funding Sources							
Permits, Fees, Regulatory Licenses	-	100	-	-	-	-	0.00%
Use of Money & Property	117,237	9,031	16,178	1,000	1,000	10,000	0.21%
Charges for Service	3,038,152	2,644,665	3,076,529	3,307,200	3,307,200	3,345,200	71.91%
Miscellaneous	127,006	109,692	129,306	110,200	110,200	122,500	2.63%
State Revenue	-	-	80,875	-	-	-	0.00%
Federal Revenue	-	-	389,209	-	-	-	0.00%
Non-Revenue Receipts	-	6,880	930	-	-	-	0.00%
Transfer from Other Funds	1,700,000	1,600,000	1,250,000	1,150,000	1,150,000	1,175,000	25.25%
Total Funding Sources	4,982,395	4,370,368	4,943,027	4,568,400	4,568,400	4,652,700	100.00%

	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Actual Expenses	FY2008 Original Budget	FY2008 Estimated Budget	FY2009 Adopted Budget
FTE's						
Management	1.00	1.00	1.00	1.00	1.00	1.00
Professional/Technical	2.50	2.50	2.50	2.50	2.50	2.50
Admin/Clerical	1.50	1.50	1.50	1.50	1.50	1.50
Trades & Crafts	7.70	7.20	7.20	7.20	7.20	7.20
Total	12.70	12.20	12.20	12.20	12.20	12.20



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Water Utility Fund

Mission:

The mission of the Water Section is to provide exceptional customer service while operating a safe dependable water distribution system that supplies quality drinking water.

Goals:

- To complete the rehabilitation of Well #1 and turn the system over to the City of Newport News-Newport News Waterworks for operation and maintenance.

Implementation Strategies for FY2009:

- Finalize transfer of the water facilities of the County to Newport News Waterworks.

Budget Issues:

- In FY2007, funding was for the routine replacement of computers.
- In FY2008, funding reflected increases for electrical services and repair and maintenance supplies.
- For FY2009, funding reflects increases for maintenance contracts, water services, the routine replacement of a computer and the continued support to the Hampton Roads Planning District Commission.

**WATER UTILITY
FUND 24
FUND BALANCE SUMMARY FISCAL YEARS 2008 - 2009**

Beginning Fund Balance 7/1/2007		\$ 6,247,458
Projected FY2008 Revenues		
Local	512,000	
State and Federal	-	
Other financing sources	<u>-</u>	
Total	512,000	
Projected FY2008 Expenses		<u>1,088,160</u>
Net Change		<u>(576,160)</u>
Projected Fund Balance 6/30/2008		5,671,298
Projected FY2009 Revenues		
Local	691,500	
State and Federal	-	
Other financing sources	<u>-</u>	
Total	691,500	
Projected FY2009 Expenses		<u>523,746</u>
Net Change		<u>167,754</u>
Projected Fund Balance 6/30/2009		<u>\$ 5,839,052</u>

**WATER UTILITY
FUND 24**

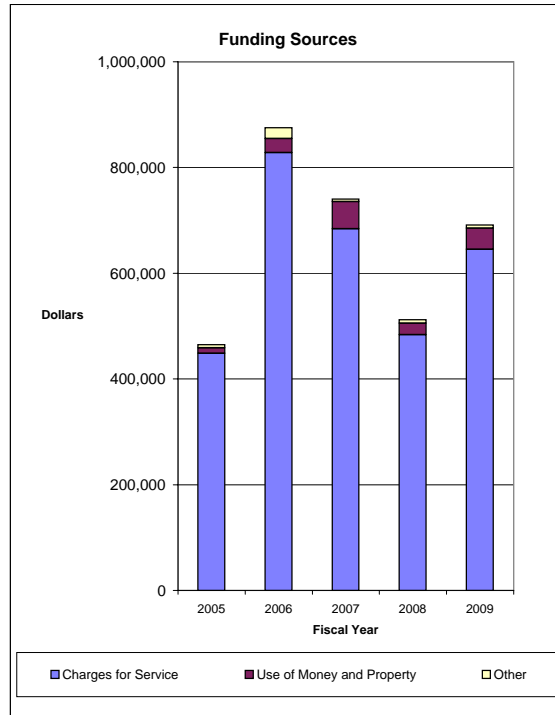
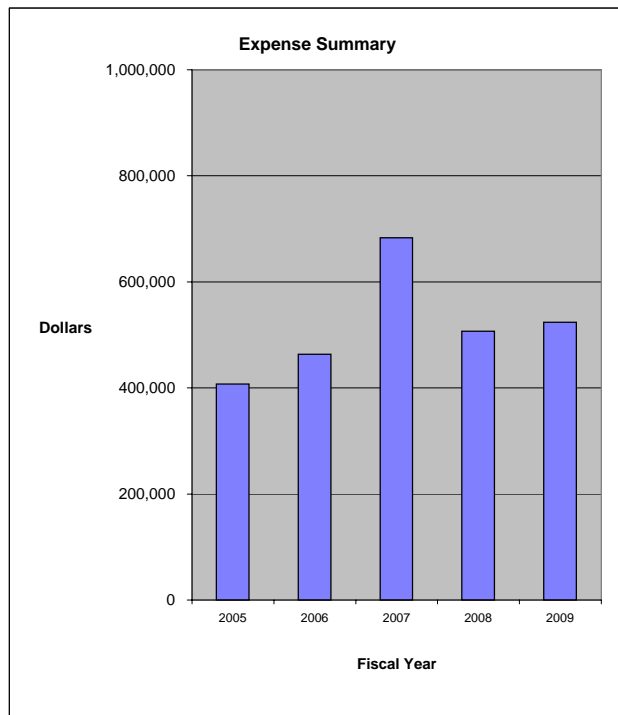
	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Actual Expenses	FY2008 Original Budget	FY2008 Estimated Budget	FY2009 Adopted Budget	%Change Original 2008/ Adopted 2009
Expense by Activity							
Utility Operations	407,470	463,730	683,270	507,085	1,088,160	523,746	3.29%
Total Expenses	<u>407,470</u>	<u>463,730</u>	<u>683,270</u>	<u>507,085</u>	<u>1,088,160</u>	<u>523,746</u>	3.29%

	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Actual Expenses	FY2008 Original Budget	FY2008 Estimated Budget	FY2009 Adopted Budget	%Change Original 2008/ Adopted 2009
Expense by Category							
Personnel Services	64,336	68,068	65,945	73,864	73,864	76,640	3.76%
Contractual Services	4,728	11,330	18,106	15,775	15,775	16,900	7.13%
Internal Services	6,649	7,586	7,795	12,000	12,000	12,000	0.00%
Other Charges	306,742	351,671	379,684	376,100	376,100	387,784	3.11%
Materials & Supplies	18,275	19,904	11,663	23,720	23,720	22,700	-4.30%
Capital Outlay	1,772	-	-	-	-	1,500	100.00%
Contributions	4,968	5,171	5,393	5,626	5,626	6,222	10.59%
Transfers to Other Funds	-	-	194,684	-	581,075	-	0.00%
Total Expenses	<u>407,470</u>	<u>463,730</u>	<u>683,270</u>	<u>507,085</u>	<u>1,088,160</u>	<u>523,746</u>	3.29%

% of Total FY2009
Funding Sources

	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Actual Expenses	FY2008 Original Budget	FY2008 Estimated Budget	FY2009 Adopted Budget	%Change Original 2008/ Adopted 2009
Funding Sources							
Permits, Fees, Regulatory Licenses	6,531	20,563	4,801	6,500	6,500	6,500	0.94%
Use of Money & Property	9,992	26,448	51,387	22,000	22,000	40,000	5.78%
Charges for Service	448,616	828,258	684,239	483,500	483,500	645,000	93.28%
Total Funding Sources	<u>465,139</u>	<u>875,269</u>	<u>740,427</u>	<u>512,000</u>	<u>512,000</u>	<u>691,500</u>	100.00%

	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Actual Expenses	FY2008 Original Budget	FY2008 Estimated Budget	FY2009 Adopted Budget
FTE's						
Trades & Crafts	1.50	1.50	1.50	1.50	1.50	1.50
Total	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>



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Sewer Utility Fund

Mission:

The mission of Utilities Engineering and Operations is to provide exceptional customer service while protecting the environment by designing and operating a dependable sanitary sewer collection system.

Goals:

- Develop a cost accounting system for operations to better define the operational cost of each station, gravity systems vs. vacuum systems and the underground maintenance section.
- Keep up with the regulatory environment and the proposed Sanitary Sewer Overflows Regulations (SSO).
- Automate and maintain the “as-built” record drawings to keep the sanitary sewer interface file with GIS up to date and accurate.

Implementation Strategies for FY2009:

- Develop an inventory and cost of the materials routinely used in operations and utilizes the Hansen Work Management Software to track and report.
- Participate with the Hampton Roads Planning District Commission (HRPDC) and attend technical programs and seminars offered.
- Develop a Sanitary Sewer Model for our infrastructure to help define capacity issues and provide a better tool for planning in the future.

Budget Issues:

- In FY2005, two Trades Mechanic positions and one Construction/Maintenance position were provided to assist with the growing infrastructure. Also, increased funding was provided for equipment and an outside storage building.
- In FY2006, increased funding was to provide support for vehicle maintenance charges, fire hydrant maintenance fees and an upgrade to MS Office software. The decrease in capital outlay was due to the one time purchase of equipment in FY2005 for the new positions.
- In FY2007, funding reflected the addition of a team of four, consisting of an Equipment Operator III, a Maintenance Technician and two Construction Worker II positions to maintain off road sanitary sewer and force main easements. Other increases were for fuel and radio maintenance associated with the new radio system, electrical service and repair and maintenance supplies.
- In FY2008, funding reflected increases for maintenance service contracts to maintain equipment and pump station sites, fuel, fire hydrant maintenance fees, the routine replacement of a server and computers. It also provided for the purchase of a vector combination unit and the continued support of the infrastructure management system and for sewer line and pump station rehabilitation.
- For FY2009, funding reflects increases for vehicle and equipment maintenance, water, electric and telephone services, repair and maintenance supplies and the provision to borrow approximately \$4,000,000 to support the upcoming projects. It continues to provide support of the infrastructure management system and the sewer line and pump station rehabilitation projects.

**SEWER UTILITY
FUND 25
FUND BALANCE SUMMARY FISCAL YEARS 2008 - 2009**

Beginning Fund Balance 7/1/2007		\$ 81,316,817
Projected FY2008 Revenues		
Local	7,234,300	
State and Federal	-	
Other financing sources	<u>-</u>	
Total	7,234,300	
Projected FY2008 Expenses		<u>24,090,313</u>
Net Change		<u>(16,856,013)</u>
Projected Fund Balance 6/30/2008		64,460,804
Projected FY2009 Revenues		
Local	7,215,000	
State and Federal	-	
Other financing sources	<u>4,000,000</u>	
Total	11,215,000	
Projected FY2009 Expenses		<u>11,027,635</u>
Net Change		<u>187,365</u>
Projected Fund Balance 6/30/2009		<u>\$ 64,648,169</u>

**SEWER UTILITY
FUND 25**

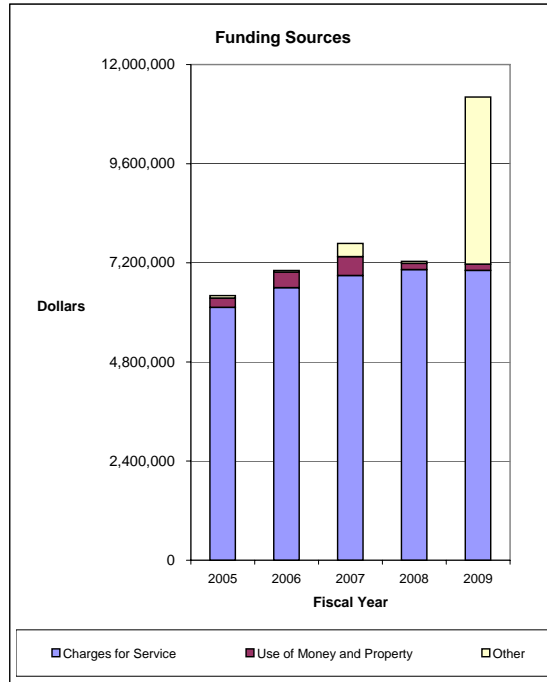
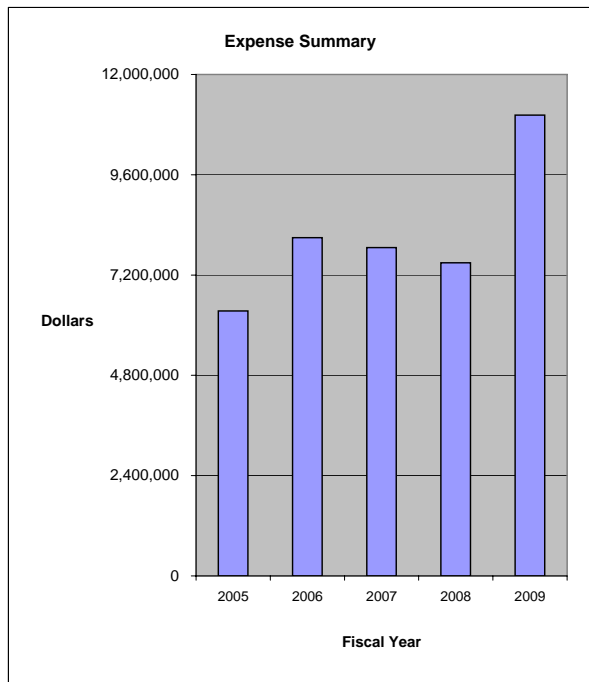
	FY2005 Actual Expense	FY2006 Actual Expense	FY2007 Actual Expense	FY2008 Original Budget	FY2008 Estimated Budget	FY2009 Adopted Budget	%Change Original 2008/ Adopted 2009
Expense by Activity							
Utility Operations	4,276,218	5,505,719	5,482,639	4,050,905	19,717,014	3,544,092	-12.51%
Engineering	1,048,551	1,096,813	1,244,866	1,346,334	1,346,334	1,365,215	1.40%
Debt Service	527,053	673,609	671,538	695,078	695,078	5,068,328	629.17%
Utility Construction	490,727	818,243	457,127	1,400,000	2,331,887	1,050,000	-25.00%
Total Expenses	6,342,549	8,094,384	7,856,170	7,492,317	24,090,313	11,027,635	47.19%

	FY2005 Actual Expense	FY2006 Actual Expense	FY2007 Actual Expense	FY2008 Original Budget	FY2008 Estimated Budget	FY2009 Adopted Budget	%Change Original 2008/ Adopted 2009
Expense by Category							
Personnel Services	2,291,329	2,419,581	2,737,024	3,061,460	3,061,460	3,142,554	2.65%
Contractual Services	219,910	242,894	257,280	261,395	261,395	265,555	1.59%
Internal Services	194,151	220,647	281,832	279,275	279,275	300,485	7.59%
Other Charges	681,867	711,564	757,666	765,800	765,800	793,690	3.64%
Materials & Supplies	204,783	204,030	233,205	216,950	216,950	238,850	10.09%
Capital Outlay	553,462	892,634	535,679	1,446,850	2,378,737	1,212,435	-16.20%
Contributions	3,983	4,412	4,708	6,698	6,698	5,728	-14.48%
Principal	8,999	274,455	264,933	275,436	275,436	285,965	3.82%
Interest	510,377	393,714	400,895	388,842	388,842	376,363	-3.21%
Other Debt Service Expenses	7,677	5,440	5,710	30,800	30,800	406,000	1218.18%
Transfers to Other Funds	1,666,011	2,725,013	2,377,238	758,811	16,424,920	4,000,010	427.14%
Total Expenses	6,342,549	8,094,384	7,856,170	7,492,317	24,090,313	11,027,635	47.19%

% of Total FY2009
Funding Sources

	FY2005 Actual Expense	FY2006 Actual Expense	FY2007 Actual Expense	FY2008 Original Budget	FY2008 Estimated Budget	FY2009 Adopted Budget	%Change Original 2008/ Adopted 2009
Funding Sources							
Permits, Fees, Regulatory Licenses	63,962	43,554	69,073	50,000	50,000	50,000	0.45%
Use of Money & Property	223,234	375,181	456,615	150,000	150,000	150,000	1.33%
Charges for Service	6,120,238	6,596,652	6,889,758	7,034,300	7,034,300	7,015,000	62.55%
Miscellaneous	-	100	149,994	-	-	-	0.00%
State Revenue	-	-	17,682	-	-	-	0.00%
Federal Revenue	-	-	85,778	-	-	-	0.00%
Non-Revenue Receipts	-	-	1,490	-	-	4,000,000	35.67%
Total Funding Sources	6,407,434	7,015,487	7,670,390	7,234,300	7,234,300	11,215,000	100.00%

	FY2005 Actual Expense	FY2006 Actual Expense	FY2007 Actual Expense	FY2008 Original Budget	FY2008 Estimated Budget	FY2009 Adopted Budget
FTE's						
Management	2.00	2.00	2.00	2.00	1.00	1.00
Professional/Technical	15.50	16.50	16.50	16.50	16.50	16.50
Admin/Clerical	1.25	1.25	1.25	1.25	1.25	1.25
Trades & Crafts	27.50	27.00	31.00	31.00	31.00	31.00
Total	46.25	46.75	50.75	50.75	49.75	49.75



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Water & Sewer Extension Fund

Mission:

The mission of the EDS project team is to insure that our projects are constructed properly and in accordance with the approved plans providing operations and our customers with a reliable and safe utility.

Goals:

- To effectively manage projects so that the projects are completed on time and within budget.
- Review the design of proposed extensions for the constructability and cost.

Implementation Strategies for FY2009:

- Continue to provide water and sewer systems that maintain a safe and healthy community.

Budget Issues:

- In FY2006, increased funding was for support for the Burts Road water project, and sewer projects for Marlbank, Queens Lake and York Point.
- In FY2007, funding reflected increases for fuel and continued support for the Queens Lake and York Point sewer projects.
- In FY2008, funding was to support water projects for Burts Road and the Lightfoot area and the York Point sewer project.
- For FY2009, funding is to support the Old Quaker Estates and Lightfoot area water projects, and Falcon/Loblolly, Queens Lake, Wolftrap and Acree Acres sewer projects.

**WATER & SEWER EXTENSION
FUND 74
FUND BALANCE SUMMARY FISCAL YEARS 2008 - 2009**

Beginning Fund Balance 7/1/2007		\$ -
Projected FY2008 Revenues		
Local	1,000,000	
State & Federal	-	
Other financing sources	<u>19,029,250</u>	
Total	20,029,250	
Projected FY2008 Expenses		<u>20,029,250</u>
Net Change		<u>-</u>
Projected Fund Balance 6/30/2008		-
Projected FY2009 Revenues		
Local	518,000	
State & Federal	-	
Other financing sources	<u>6,346,987</u>	
Total	6,864,987	
Projected FY2009 Expenses		<u>5,688,982</u>
Net Change		<u>1,176,005</u>
Projected Fund Balance 6/30/2009		<u>\$ 1,176,005</u>

**WATER & SEWER EXTENSION
FUND 74**

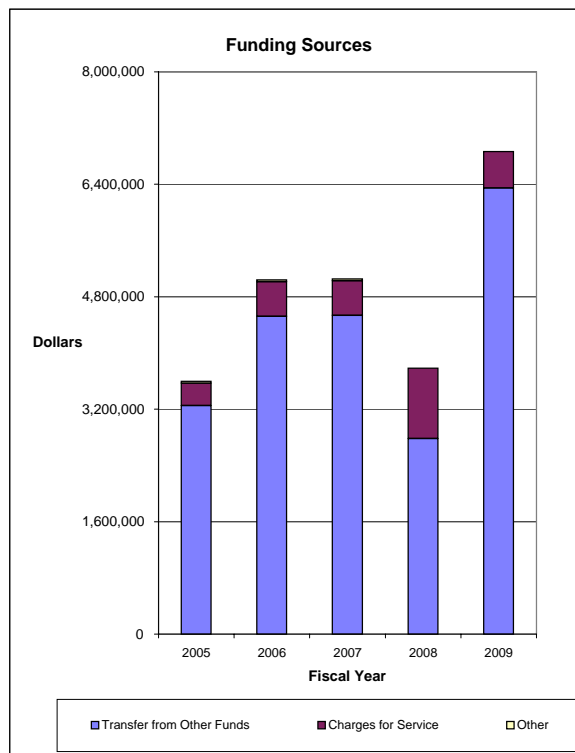
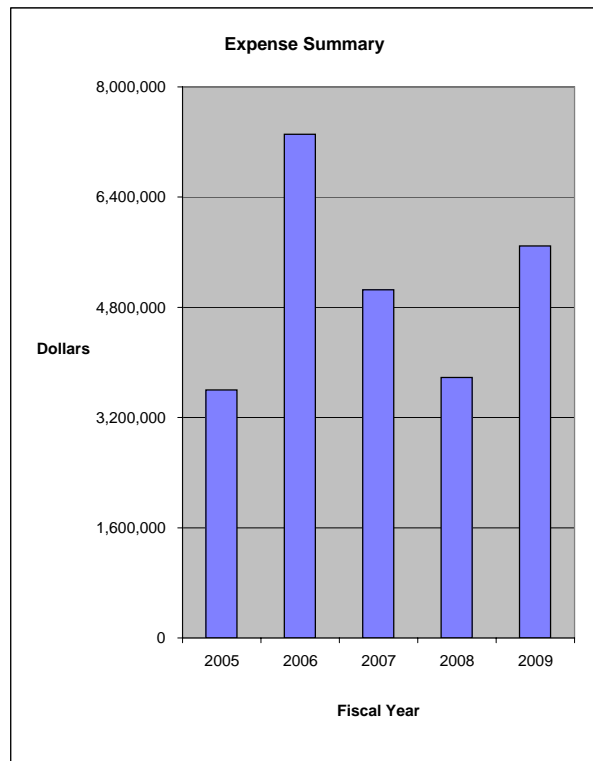
	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Actual Expenses	FY2008 Original Budget	FY2008 Estimated Budget	FY2009 Adopted Budget	%Change Original 2008/ Adopted 2009
Expense by Activity							
Water & Sewer Extension Operations	317,593	327,273	282,531	407,066	407,066	388,982	-4.44%
Water Projects	25,275	128,127	926,446	1,075,000	2,197,274	1,300,000	20.93%
Sewer Projects	<u>3,255,305</u>	<u>6,857,274</u>	<u>3,846,934</u>	<u>2,300,000</u>	<u>17,424,910</u>	<u>4,000,000</u>	73.91%
Total Expenses	<u>3,598,173</u>	<u>7,312,674</u>	<u>5,055,911</u>	<u>3,782,066</u>	<u>20,029,250</u>	<u>5,688,982</u>	50.42%

	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Actual Expenses	FY2008 Original Budget	FY2008 Estimated Budget	FY2009 Adopted Budget	%Change Original 2008/ Adopted 2009
Expense by Category							
Personnel Services	255,965	267,576	240,428	292,036	292,036	292,712	0.23%
Internal Services	11,005	9,390	12,494	14,000	14,000	14,000	0.00%
Other Charges	26,019	39,948	20,491	49,410	49,410	48,420	-2.00%
Materials & Supplies	14,458	7,579	4,096	4,650	4,650	3,850	-17.20%
Capital Outlay	<u>3,290,726</u>	<u>6,988,181</u>	<u>4,778,402</u>	<u>3,421,970</u>	<u>19,669,154</u>	<u>5,330,000</u>	55.76%
Total Expenses	<u>3,598,173</u>	<u>7,312,674</u>	<u>5,055,911</u>	<u>3,782,066</u>	<u>20,029,250</u>	<u>5,688,982</u>	50.42%

% of Total FY2009
Funding Sources

	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Actual Expenses	FY2008 Original Budget	FY2008 Estimated Budget	FY2009 Adopted Budget	%Change Original 2008/ Adopted 2009
Funding Sources							
Use of Money & Property	25,857	25,350	28,021	-	-	-	0.00%
Charges for Service	317,001	488,741	489,355	1,000,000	1,000,000	518,000	7.55%
Miscellaneous	4,403	3,293	2,445	-	-	-	0.00%
Transfer from Other Funds	<u>3,250,912</u>	<u>4,523,255</u>	<u>4,536,090</u>	<u>2,782,066</u>	<u>19,029,250</u>	<u>6,346,987</u>	92.45%
Total Funding Sources	<u>3,598,173</u>	<u>5,040,639</u>	<u>5,055,911</u>	<u>3,782,066</u>	<u>20,029,250</u>	<u>6,864,987</u>	100.00%

	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Actual Expenses	FY2008 Original Budget	FY2008 Estimated Budget	FY2009 Adopted Budget
FTE's						
Management	1.00	1.00	1.00	1.00	1.00	1.00
Professional/Technical	<u>6.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
	<u>7.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>



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