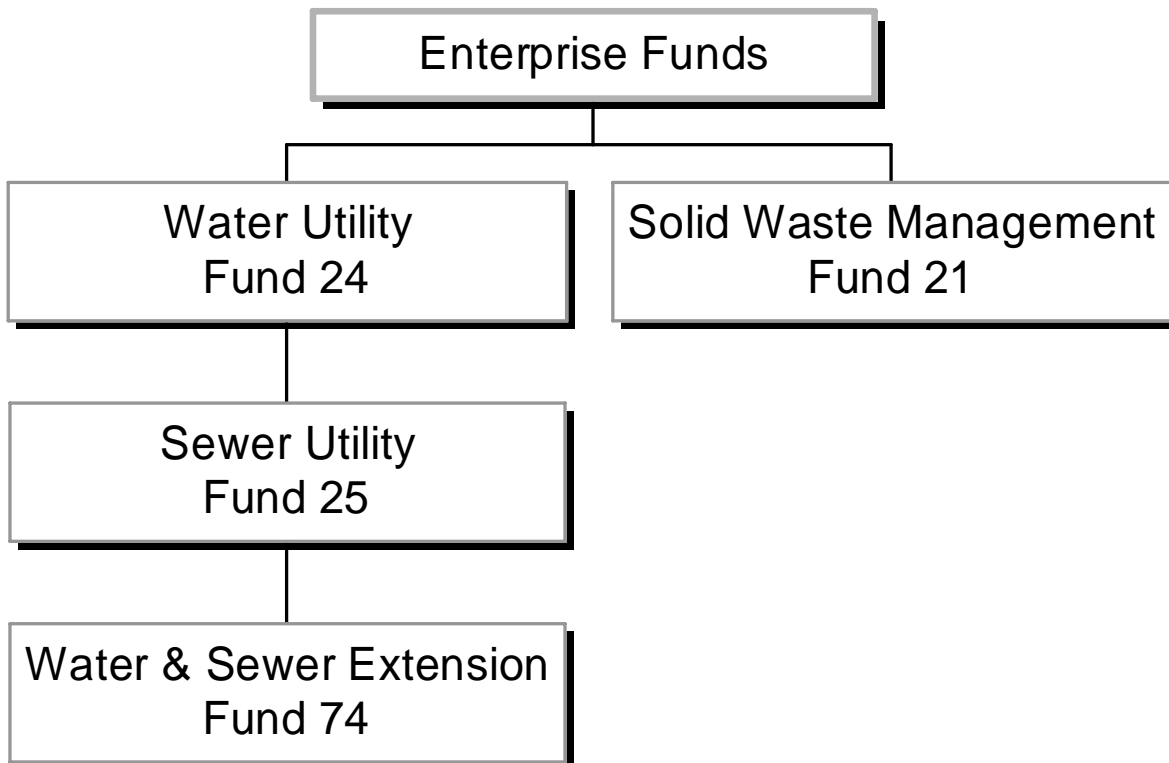


Enterprise Funds



Enterprise Funds

- ***Solid Waste Management Fund (Fund 21)*** - this fund accounts for the revenues and expenses relating to the County's waste management programs.
- ***Water Utility Fund (Fund 24)*** - accounts for the revenues and expenses of the water distribution system that supplies quality drinking water.
- ***Sewer Utility Fund (Fund 25)*** - accounts for the revenues and expenses of the sanitary sewer collection system.
- ***Water & Sewer Extension Fund (Fund 74)*** - accounts for the revenues and expenses for the development and construction of County water and sewer distribution systems.

Solid Waste Management Fund Fund 21

Mission:

To provide quality collection service and exceptional customer service, increase participation in the County's waste management programs, and develop information and incentives to improve the community's source reduction, recycling, buy-recycled, litter prevention and beautification habits.

Goals:

- To provide friendly and efficient customer service.
- To continue to provide accurate information to all users regarding the rules governing the operation of each program offered at the facility.
- To look for ways to increase revenues, cut costs, and at a minimum, maintain a balanced budget.
- To accurately record and report all customer requests to the collection contractor and to the York County Utility Billing office to assure accountability, excellent customer service and proper billing for our customers.
- To remain in full compliance with all state and federal regulations.

Implementation Strategies for FY2008:

- To increase public education efforts regarding proper recycling practices.
- Value Added Services – Conduct periodic, random customer service surveys to determine satisfaction rate.
- Continue a Juvenile Community Service Program to help cut cost and provide labor for the County's Recycling Center.
- Upgrade the Scale House system to provide better security and work on any regulations concerns with Allied Waste, formerly BFI, the County's contractor for Transfer Station Operations.
- Start construction of a new drop-off center for County residents.

Budget Issues:

- In FY2005, an increase was provided for the Scales Operator and Recycling/Beautification Coordinator's positions from .75 to 1. A Recycling Center Attendant was provided to support the operations of Waste Management.
- In FY2006, funding reflected decreases in both revenues and expenses as a result of the revisions to the BFI contract.
- In FY2007, funding reflected increases for fuel, curbside collection program, and hauling and disposal services.
- For FY2008, funding reflects increases for fuel, routine replacement of data processing equipment, curbside collection program, and hauling and disposal services. Also, for FY2008, a new recycling contract will result in a substantial cost increase.

**SOLID WASTE MANAGEMENT FUND
FUND 21
FUND BALANCE SUMMARY FISCAL YEARS 2007 - 2008**

Beginning Fund Balance 7/1/2006		\$ 491,014
Projected FY2007 Revenues		
Local	3,187,500	
State & Federal	-	
Other financing sources	<u>1,000,000</u>	
Total	4,187,500	
Projected FY2007 Expenses		<u>4,217,677</u>
Net Change		<u>(30,177)</u>
Projected Fund Balance 6/30/2007		460,837
Projected FY2008 Revenues		
Local	3,418,400	
State & Federal	-	
Other financing sources	<u>1,150,000</u>	
Total	4,568,400	
Projected FY2008 Expenses		<u>4,567,530</u>
Net Change		<u>870</u>
Projected Fund Balance 6/30/2008		<u>\$ 461,707</u>

**SOLID WASTE MANAGEMENT FUND
FUND 21**

	FY2004 Actual Expenses	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Original Budget	FY2007 Estimated Budget	FY2008 Adopted Budget	%Change Original 2007/ Adopted 2008
Expense by Activity							
Solid Waste Administration	85,955	86,812	98,482	96,885	96,946	104,854	8.23%
Solid Waste Collection & Disposal	10,985,179	2,522,529	2,189,036	2,392,324	2,392,324	2,545,894	6.42%
Transfer Station Operations	570,333	419,521	282,494	340,842	340,842	353,818	3.81%
Recycling	630,448	731,416	682,860	739,478	739,478	903,274	22.15%
Composting Operations/Leaf Collection	698,276	528,835	508,972	543,073	543,073	557,136	2.59%
Landfill Closure/Post-Maintenance	100,016	91,797	116,801	105,014	105,014	102,554	-2.34%
Land Acquisition	-	-	6,876	-	-	-	0.00%
Total Expenses	13,070,207	4,380,910	3,885,521	4,217,616	4,217,677	4,567,530	8.30%

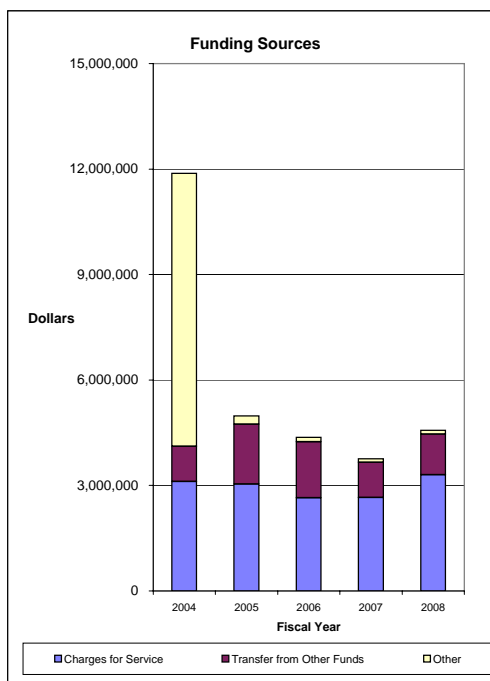
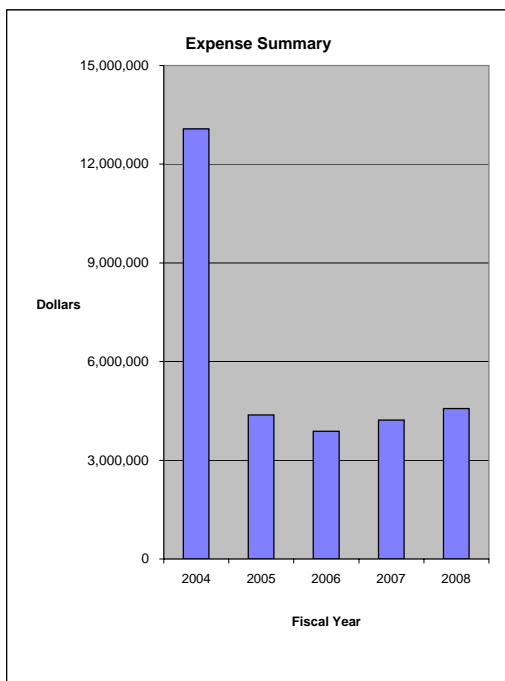
	FY2004 Actual Expenses	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Original Budget	FY2007 Estimated Budget	FY2008 Adopted Budget	%Change Original 2007/ Adopted 2008
Expense by Category							
Personnel Services	487,178	569,561	597,790	658,399	658,399	702,083	6.63%
Contractual Services	387,929	225,641	71,322	133,920	133,920	136,940	2.26%
Internal Services	57,112	64,158	61,378	84,760	84,760	76,900	-9.27%
Other Charges	3,509,402	3,241,066	2,875,346	3,089,175	3,089,175	3,401,353	10.11%
Materials & Supplies	8,833	13,573	9,885	15,320	15,381	16,140	5.35%
Leases & Rentals	-	-	15,477	1,000	1,000	1,000	0.00%
Capital Outlay	8,418,383	65,399	57,327	30,300	30,300	29,900	-1.32%
Contributions	-	-	-	382	382	389	1.83%
Principal	140,000	144,999	150,000	160,010	160,010	165,000	3.12%
Interest	59,507	54,825	45,489	43,030	43,030	36,625	-14.88%
Other debt service exps	1,863	1,688	1,507	1,320	1,320	1,200	-9.09%
Total Expenses	13,070,207	4,380,910	3,885,521	4,217,616	4,217,677	4,567,530	8.30%

% of Total FY2008
Funding Sources

	FY2004 Actual Expenses	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Original Budget	FY2007 Estimated Budget	FY2008 Adopted Budget	%Change Original 2007/ Adopted 2008
Funding Sources							
Permits, Fees, Regulatory Licenses	-	-	100	-	-	-	0.00%
Use of Money & Property	31,941	117,237	9,031	1,000	1,000	1,000	0.02%
Charges for Service	3,111,935	3,038,152	2,644,665	2,662,000	3,089,000	3,307,200	72.40%
Miscellaneous	116,147	127,006	109,692	97,500	97,500	110,200	2.41%
State Revenue	1,406,811	-	-	-	-	-	0.00%
Federal Revenue	6,209,021	-	-	-	-	-	0.00%
Non-Revenue Receipts	-	-	6,880	-	-	-	0.00%
Transfer from Other Funds	1,000,000	1,700,000	1,600,000	1,000,000	1,000,000	1,150,000	25.17%
Total Funding Sources	11,875,855	4,982,395	4,370,368	3,760,500	4,187,500	4,568,400	100.00%

FTE's

	FY2004 Actual Expenses	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Original Budget	FY2007 Estimated Budget	FY2008 Adopted Budget
Management	1.00	1.00	1.00	1.00	1.00	1.00
Professional/Technical	2.25	2.50	2.50	2.50	2.50	2.50
Admin/Clerical	1.50	1.50	1.50	1.50	1.50	1.50
Trades & Crafts	6.45	7.70	7.20	7.20	7.20	7.20
Total	11.20	12.70	12.20	12.20	12.20	12.20



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Water Utility Fund Fund 24

Mission:

The mission of the Water Section is to provide exceptional customer service while operating a safe dependable water distribution system that supplies quality drinking water.

Goals:

- To complete the rehabilitation of Well #1 and turn the system over to the City of Newport News-Newport News Waterworks for operation and maintenance.

Implementation Strategies for FY2008:

- Finalize transfer of the water facilities of the County to Newport News Waterworks.

Budget Issues:

- In FY2007, funding was for the routine replacement of computers.
- For FY2008, funding reflects increases for electrical services and repair and maintenance supplies.

**WATER UTILITY FUND
FUND 24
FUND BALANCE SUMMARY FISCAL YEARS 2007 - 2008**

Beginning Fund Balance 7/1/2006		\$ 4,876,824
Projected FY2007 Revenues		
Local	510,500	
State and Federal	-	
Other financing sources	<u>-</u>	
Total	510,500	
Projected FY2007 Expenses		<u>495,057</u>
Net Change		<u>15,443</u>
Projected Fund Balance 6/30/2007		4,892,267
Projected FY2008 Revenues		
Local	512,000	
State and Federal	-	
Other financing sources	<u>-</u>	
Total	512,000	
Projected FY2008 Expenses		<u>507,085</u>
Net Change		<u>4,915</u>
Projected Fund Balance 6/30/2008		<u>\$ 4,897,182</u>

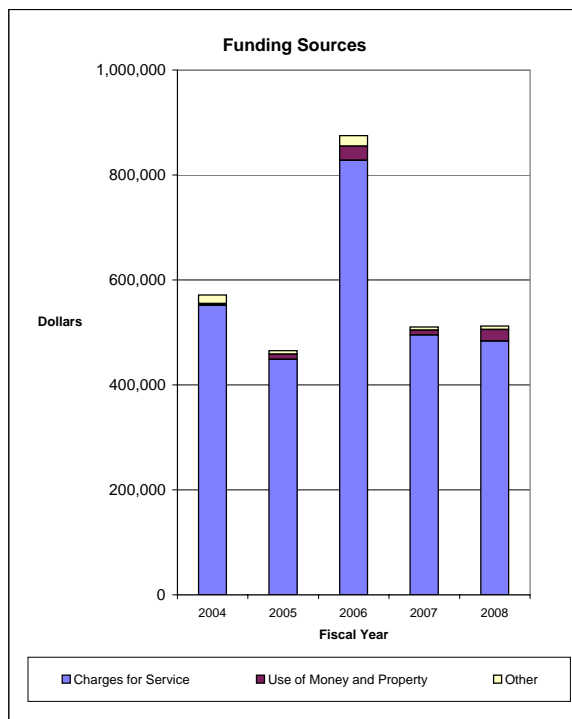
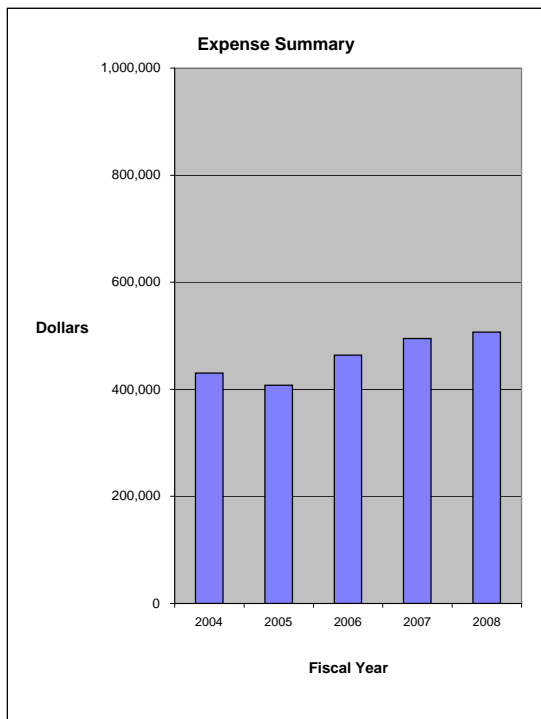
**WATER UTILITY FUND
FUND 24**

	FY2004 Actual Expenses	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Original Budget	FY2007 Estimated Budget	FY2008 Adopted Budget	%Change Original 2007/ Adopted 2008
Expense by Activity							
Utility Operations	430,429	407,470	463,730	495,057	495,057	507,085	2.43%
Total Expenses	<u>430,429</u>	<u>407,470</u>	<u>463,730</u>	<u>495,057</u>	<u>495,057</u>	<u>507,085</u>	2.43%

	FY2004 Actual Expenses	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Original Budget	FY2007 Estimated Budget	FY2008 Adopted Budget	%Change Original 2007/ Adopted 2008
Expense by Category							
Personnel Services	61,507	64,336	68,068	71,244	71,244	73,864	3.68%
Contractual Services	11,423	4,728	11,330	15,775	15,775	15,775	0.00%
Internal Services	8,178	6,649	7,586	15,600	15,600	12,000	-23.08%
Other Charges	325,668	306,742	351,671	367,750	367,750	376,100	2.27%
Materials & Supplies	18,881	18,275	19,904	16,870	16,870	23,720	40.60%
Capital Outlay	-	1,772	-	2,400	2,400	-	-100.00%
Contributions	4,772	4,968	5,171	5,418	5,418	5,626	3.84%
Total Expenses	<u>430,429</u>	<u>407,470</u>	<u>463,730</u>	<u>495,057</u>	<u>495,057</u>	<u>507,085</u>	2.43%

	FY2004 Actual Expenses	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Original Budget	FY2007 Estimated Budget	FY2008 Adopted Budget	% of Total FY2008 Funding Sources
Funding Sources							
Permits, Fees, Regulatory Licenses	16,520	6,531	20,563	6,500	6,500	6,500	1.27%
Use of Money & Property	3,123	9,992	26,448	9,000	9,000	22,000	4.30%
Charges for Service	551,983	448,616	828,258	495,000	495,000	483,500	94.43%
Total Funding Sources	<u>571,626</u>	<u>465,139</u>	<u>875,269</u>	<u>510,500</u>	<u>510,500</u>	<u>512,000</u>	100.00%

	FY2004 Actual Expenses	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Original Budget	FY2007 Estimated Budget	FY2008 Adopted Budget
FTE's						
Trades & Crafts	1.50	1.50	1.50	1.50	1.50	1.50
Total	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>



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Sewer Utility Fund Fund 25

Mission:

The mission of Utilities Engineering and Operations is to provide exceptional customer service while protecting the environment by designing and operating a dependable sanitary sewer collection system.

Goals:

- Develop a cost accounting system for operations to better define the operational cost of each station, gravity systems vs. vacuum systems and the underground maintenance section.
- Keep up with the regulatory environment and the proposed Sanitary Sewer Overflows Regulations (SSO).
- Automate and maintain the “as-built” record drawings to keep the sanitary sewer interface file with GIS up to date and accurate.

Implementation Strategies for FY2008:

- Develop an inventory and cost of the materials routinely used in operations and utilizes the Hansen Work Management Software to track and report.
- Participate with the Hampton Roads Planning District Commission (HRPDC) and attend technical programs and seminars offered.
- Develop a Sanitary Sewer Model for our infrastructure to help define capacity issues and provide a better tool for planning in the future.

Budget Issues:

- In FY2005, two Trades Mechanic positions and one Construction/Maintenance position were provided to assist with the growing infrastructure. Also, increased funding was provided for equipment and an outside storage building.
- In FY2006, increased funding was to provide support for vehicle maintenance charges, fire hydrant maintenance fees and an upgrade to MS Office software. The decrease in capital outlay was due to the one time purchase of equipment in FY2005 for the new positions.
- In FY2007, funding reflected the addition of a team of four, consisting of an Equipment Operator III, a Maintenance Technician and two Construction Worker II positions to maintain off road sanitary sewer and force main easements. Other increases were for fuel and radio maintenance associated with the new radio system, electrical service and repair and maintenance supplies.
- For FY2008, funding reflects increases for maintenance service contracts to maintain equipment and pump station sites, fuel, fire hydrant maintenance fees, the routine replacement of a server and computers. It also provides for the purchase of a vector combination unit and the continued support of the infrastructure management system and for sewer line and pump station rehabilitation.

**SEWER UTILITY FUND
FUND 25
FUND BALANCE SUMMARY FISCAL YEARS 2007 - 2008**

Beginning Fund Balance 7/1/2006		\$ 77,414,758
Projected FY2007 Revenues		
Local	6,779,300	
State and Federal	-	
Other financing sources	<u>-</u>	
Total		6,779,300
Projected FY2007 Expenses		<u>6,428,733</u>
Net Change		<u>350,567</u>
Projected Fund Balance 6/30/2007		77,765,325
Projected FY2008 Revenues		
Local	7,234,300	
State and Federal	-	
Other financing sources	<u>-</u>	
Total		7,234,300
Projected FY2008 Expenses		<u>6,733,516</u>
Net Change		<u>500,784</u>
Projected Fund Balance 6/30/2008		<u>\$ 78,266,109</u>

**SEWER UTILITY FUND
FUND 25**

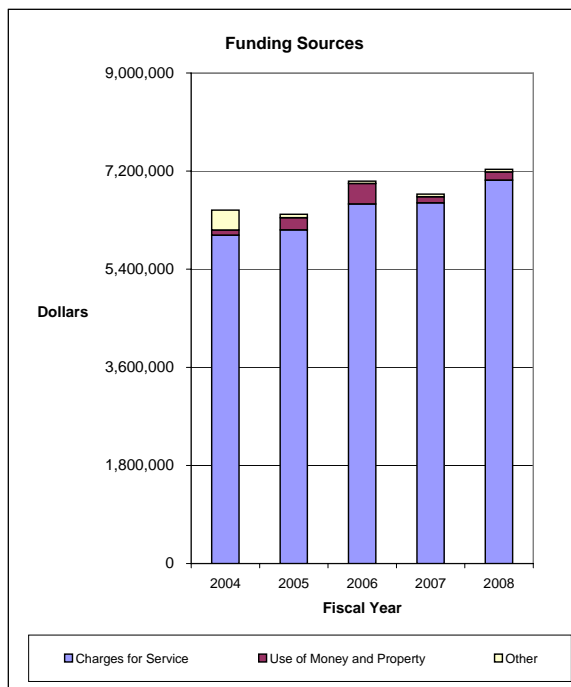
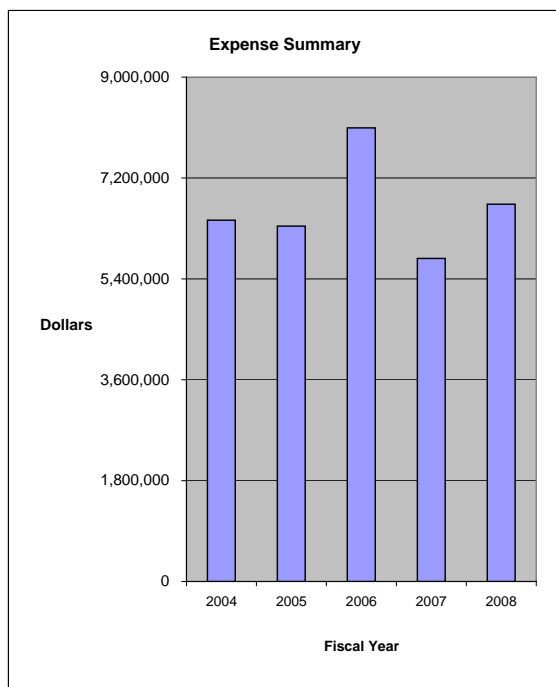
	FY2004 Actual Expense	FY2005 Actual Expense	FY2006 Actual Expense	FY2007 Original Budget	FY2007 Estimated Budget	FY2008 Adopted Budget	%Change Original 2007/ Adopted 2008
Expense by Activity							
Utility Operations	3,734,681	4,276,218	5,505,719	3,120,562	3,120,562	3,292,104	5.50%
Engineering	990,356	1,048,551	1,096,813	1,244,788	1,244,788	1,346,334	8.16%
Debt Service	706,448	527,053	673,609	671,328	671,328	695,078	3.54%
Utility Construction	1,016,161	490,727	818,243	728,900	1,392,055	1,400,000	92.07%
Total Expenses	6,447,646	6,342,549	8,094,384	5,765,578	6,428,733	6,733,516	16.79%

	FY2004 Actual Expense	FY2005 Actual Expense	FY2006 Actual Expense	FY2007 Original Budget	FY2007 Estimated Budget	FY2008 Adopted Budget	%Change Original 2007/ Adopted 2008
Expense by Category							
Personnel Services	2,138,230	2,291,329	2,419,581	2,907,846	2,907,846	3,061,460	5.28%
Contractual Services	169,005	219,910	242,894	243,950	243,950	261,395	7.15%
Internal Services	180,164	194,151	220,647	262,790	262,790	279,275	6.27%
Other Charges	634,480	681,867	711,564	722,100	722,100	765,800	6.05%
Materials & Supplies	161,537	204,783	204,030	205,350	205,350	216,950	5.65%
Capital Outlay	1,218,065	553,462	892,634	747,700	1,410,855	1,446,850	93.51%
Contributions	4,071	3,983	4,412	4,504	4,504	6,698	48.71%
Principal	173,566	8,999	274,455	264,933	264,933	275,436	3.96%
Interest	530,968	510,377	393,714	400,895	400,895	388,842	-3.01%
Other Debt Service Expenses	1,914	7,677	5,440	5,500	5,500	30,800	460.00%
Transfers to Other Funds	1,235,646	1,666,011	2,725,013	10	10	10	0.00%
Total Expenses	6,447,646	6,342,549	8,094,384	5,765,578	6,428,733	6,733,516	16.79%

% of Total FY2008
Funding Sources

	FY2004 Actual Expense	FY2005 Actual Expense	FY2006 Actual Expense	FY2007 Original Budget	FY2007 Estimated Budget	FY2008 Adopted Budget	%Change Original 2007/ Adopted 2008
Funding Sources							
Permits, Fees, Regulatory Licenses	47,904	63,962	43,554	50,000	50,000	50,000	0.69%
Use of Money & Property	93,966	223,234	375,181	112,000	112,000	150,000	2.07%
Charges for Service	6,023,632	6,120,238	6,596,652	6,617,300	6,617,300	7,034,300	97.24%
Miscellaneous	800	-	100	-	-	-	0.00%
State Revenue	38,407	-	-	-	-	-	0.00%
Federal Revenue	169,443	-	-	-	-	-	0.00%
Non-Revenue Receipts	73,015	-	-	-	-	-	0.00%
Transfer from Other Funds	38,444	-	-	-	-	-	0.00%
Total Funding Sources	6,485,611	6,407,434	7,015,487	6,779,300	6,779,300	7,234,300	100.00%

	FY2004 Actual Expense	FY2005 Actual Expense	FY2006 Actual Expense	FY2007 Original Budget	FY2007 Estimated Budget	FY2008 Adopted Budget
FTE's						
Management	2.00	2.00	2.00	2.00	2.00	2.00
Professional/Technical	15.50	15.50	16.50	16.50	16.50	16.50
Admin/Clerical	1.25	1.25	1.25	1.25	1.25	1.25
Trades & Crafts	24.50	27.50	27.00	31.00	31.00	31.00
Total	43.25	46.25	46.75	50.75	50.75	50.75



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Water & Sewer Extension Fund Fund 74

Mission:

The mission of the EDS project team is to insure that our projects are constructed properly and in accordance with the approved plans providing operations and our customers with a reliable and safe utility.

Goals:

- To effectively manage projects so that the projects are completed on time and within budget.
- Review the design of proposed extensions for the constructability and cost.

Implementation Strategies for FY2008:

- Continue to provide water and sewer systems that maintain a safe and healthy community.

Budget Issues:

- In FY2006, increased funding was for support for the Burts Road water project, and sewer projects for Marlbank, Queens Lake and York Point.
- In FY2007, funding reflected increases for fuel and continued support for the Queens Lake and York Point sewer projects.
- For FY2008, funding is to support water projects for Burts Road and the Lightfoot area and the York Point sewer project.

**WATER & SEWER EXTENSION FUND
FUND 74
FUND BALANCE SUMMARY FISCAL YEARS 2007 - 2008**

Beginning Fund Balance 7/1/2006		\$ -
Projected FY2007 Revenues		
Local	1,528,000	
State & Federal	-	
Other financing sources	<u>19,919,293</u>	
Total		21,447,293
Projected FY2007 Expenses		<u>21,447,293</u>
Net Change		<u>-</u>
Projected Fund Balance 6/30/2007		-
Projected FY2008 Revenues		
Local	1,000,000	
State & Federal	-	
Other financing sources	<u>2,782,066</u>	
Total		3,782,066
Projected FY2008 Expenses		<u>3,782,066</u>
Net Change		<u>-</u>
Projected Fund Balance 6/30/2008		<u><u>\$ -</u></u>

**WATER & SEWER EXTENSION FUND
FUND 74**

	FY2004 Actual Expenses	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Original Budget	FY2007 Estimated Budget	FY2008 Adopted Budget	%Change Original 2007/ Adopted 2008
Expense by Activity							
Water & Sewer Extension Operations	283,065	317,593	327,273	426,728	426,728	407,066	-4.61%
Water Projects	523,781	25,275	128,127	-	2,048,721	1,075,000	100.00%
Sewer Projects	<u>2,157,582</u>	<u>3,255,305</u>	<u>6,857,274</u>	<u>6,400,000</u>	<u>18,971,844</u>	<u>2,300,000</u>	-64.06%
Total Expenses	<u>2,964,428</u>	<u>3,598,173</u>	<u>7,312,674</u>	<u>6,826,728</u>	<u>21,447,293</u>	<u>3,782,066</u>	-44.60%

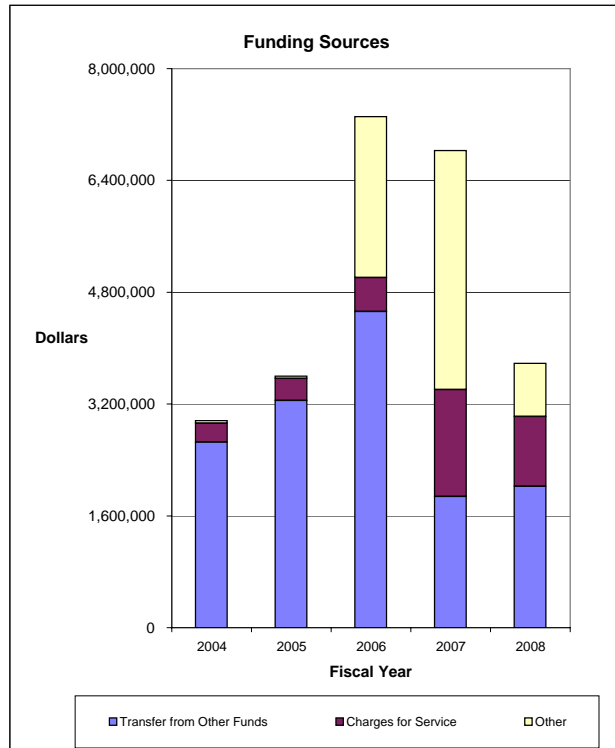
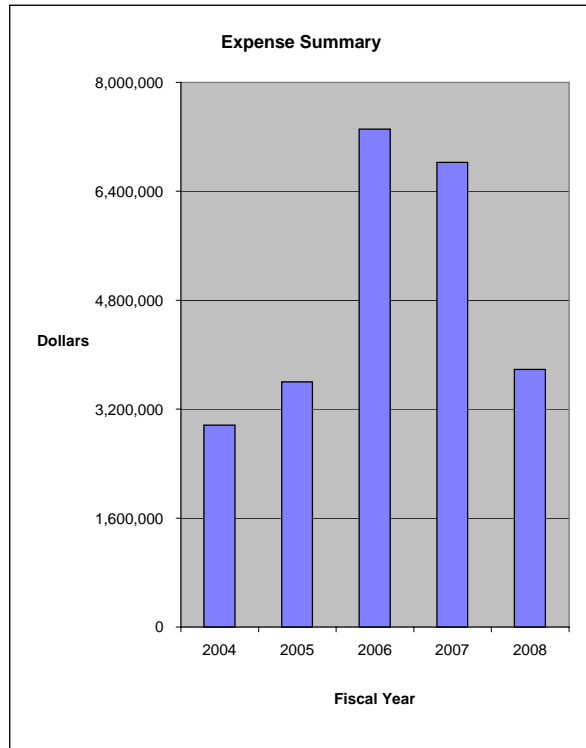
	FY2004 Actual Expenses	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Original Budget	FY2007 Estimated Budget	FY2008 Adopted Budget	%Change Original 2007/ Adopted 2008
Expense by Category							
Personnel Services	221,445	255,965	267,576	302,378	302,378	292,036	-3.42%
Contractual Services	478	-	-	-	-	-	0.00%
Internal Services	9,823	11,005	9,390	14,400	14,400	14,000	-2.78%
Other Charges	21,761	26,019	39,948	60,650	60,650	49,410	-18.53%
Materials & Supplies	3,616	14,458	7,579	4,300	4,300	4,650	8.14%
Capital Outlay	<u>2,707,305</u>	<u>3,290,726</u>	<u>6,988,181</u>	<u>6,445,000</u>	<u>21,065,565</u>	<u>3,421,970</u>	-46.91%
Total Expenses	<u>2,964,428</u>	<u>3,598,173</u>	<u>7,312,674</u>	<u>6,826,728</u>	<u>21,447,293</u>	<u>3,782,066</u>	-44.60%

% of Total FY2008
Funding Sources

	FY2004 Actual Expenses	FY2005 Actual Expenses	FY2006 Actual Expenses	FY2007 Original Budget	FY2007 Estimated Budget	FY2008 Adopted Budget	%Change Original 2007/ Adopted 2008
Funding Sources							
Use of Money & Property	17,847	25,857	25,350	-	-	-	0.00%
Charges for Service	270,533	317,001	488,741	1,528,000	1,528,000	1,000,000	26.44%
Miscellaneous	16,389	4,403	3,293	-	-	-	0.00%
State Revenue	2,717	-	-	-	-	-	0.00%
Transfer from Other Funds	2,656,942	3,250,912	4,523,255	1,877,740	1,877,740	2,023,265	53.50%
Other Financing Sources	-	-	<u>2,272,035</u>	<u>3,420,988</u>	<u>18,041,553</u>	<u>758,801</u>	<u>20.06%</u>
Total Funding Sources	<u>2,964,428</u>	<u>3,598,173</u>	<u>7,312,674</u>	<u>6,826,728</u>	<u>21,447,293</u>	<u>3,782,066</u>	<u>100.00%</u>

FTE's

Management	1.00	1.00	1.00	1.00	1.00	1.00
Professional/Technical	<u>3.00</u>	<u>6.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
	<u>4.00</u>	<u>7.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>



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